



Report to Policy Committee

Author/Lead Officer of Report: Rebecca Nixon,
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Report of: *Ajman Ali, Executive Director of Neighbourhoods*

Report to: *Charity Trustee Sub-Committee*

Date of Decision: *16th July 2024*

Subject: *Rose Garden Café Progress Update, Graves Park*

Type of Equality Impact Assessment (EIA) undertaken	Initial <input type="checkbox"/>	Full <input checked="" type="checkbox"/>
EIA reference number: 2384		
Has appropriate consultation/engagement taken place?	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>
Has a Climate Impact Assessment (CIA) been undertaken?	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>
Does the report contain confidential or exempt information?	Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>

Purpose of Report:

To provide an update on the progress made by the Rose Garden Café Partnership on the following recommendations approved by the Charity Trustee Sub-Committee on October 18th 2023:

1. The proposal for Sheffield City Council, in partnership with stakeholders, to develop a strategy for the restoration of the Rose Garden Café building (options 2A and 2B), pausing work on a replacement building approach (design options 3 and 4) and a limited works approach (design options 1 and 5).
2. That the Rose Garden Café Partnership, once established, creates an action plan to develop the strategy for restoration, which will include defining the following:
 - A framework for a proportionate public consultation on the Rose Garden Café.
 - Establish funding sources to meet the structural remediation and building refurbishment works.
 - Agree a strategy for public communication.

and then proceeding to carry out the agreed consultation and implement the agreed public communication strategy in order to inform the strategy for restoration that will be brought back to the Committee in due course.

This is the third progress report provided since October 2023 committee approval and provides an update on progress made from 16 February 2024 to 5 July 2024.

Recommendations:

The Charity Trustee Sub-Committee is asked to:

1. Note the progress made towards the actions agreed in the October 2023 report.
2. Agree to receive a further report in September 2024 on progress towards the recommendations agreed in the October 2023 report.
3. Note that further updates and decisions will be taken to the appropriate Committee as required.

Lead Officer to complete:-		
	I have consulted the relevant departments in respect of any relevant implications indicated on the Statutory and Council Policy Checklist, and comments have been incorporated / additional forms completed / EIA completed.	Finance: <i>Jonny McQuillin</i>
		Legal: <i>Tarmina Saville</i>
		Equalities & Consultation: <i>Louise Nunn</i>
		Climate: Consultation at a future date
	<i>Legal, financial/commercial and equalities implications must be included within the report and the name of the officer consulted must be included above.</i>	
2	SLB member who approved submission:	<i>Ajman Ali, Executive Director of Operational Services</i>
3	Committee Chair consulted:	<i>Councillor Richard Williams</i>
4	I confirm that all necessary approval has been obtained in respect of the implications indicated on the Statutory and Council Policy Checklist and that the report has been approved for submission to the Committee by the SLB member indicated at 2. In addition, any additional forms have been completed and signed off as required at 1.	
	Lead Officer Name: <i>Rebecca Nixon</i>	Job Title: <i>Project Manager, Capital Delivery Service</i>
Date: <i>5th July 2024</i>		

1. PROPOSAL

Background

Sections 1.1 and 1.2 are as per the previous progress update provided on [22 January 2024](#) and [04 March 2024](#) are included to provide context for the new committee.

1.1 Project timeline summary

In Spring 2022, Sheffield City Council developed a brief for the enhancement of the café provision in Graves Park under the ‘Better Parks’ programme. The initial Commissioning Brief and Fee Proposal set the following project objectives:

Objective 1 - 'improve facilities for the city'.

Objective 2 - 'maximise revenue for each facility'.

An initial site visit by the design team in May 2022 identified structural and safety concerns and the café was temporarily closed on the 27 July 2022. Propping of the building through significant internal and external scaffolding was installed to mitigate any risk of structural failure and the café reopened w/c 19 December 2022 with reduced seating capacity.

Following Charity Sub-Committee approval in October 2022, a feasibility study was commissioned with the following aims:

- To understand the condition of the existing building and level of repair and refurbishment works required.
- To understand the various options for the café building (restoration, refurbishment, replacement) providing initial costs and scope of works for each option.
- To provide options that respond to the Better Parks Brief and meet the level of service noted in the Better Parks vision statement.

The feasibility report presented design options 1 – 5 with associated feasibility cost estimates based on the commissioned surveys, summarised in the table below.

Approach	Design Option	Proposed Works	Cost Estimate
Existing building restored	2A	Structural stabilisation of the existing building and full refurbishment	£1,790,000
	2B	Structural stabilisation of the existing building with light touch refurbishment to café interiors only	£911,000
Existing building replaced	3	Demolition of the existing building and provision of Modern Methods of Construction facility	£1,480,000

	4	Demolition of the existing building and provision of a traditional build facility	£1,560,000
Limited works	1	Site safely secured and café building closed	£95,000
	5	Demolition of the existing building and site clearance only	£137,000

The options were further appraised to understand viability and how each of the options met the charity objectives. Many factors were considered including community value, funding sources and delivery options. The appraisal highlighted that some of the design options were either unviable (primarily due to funding limitations or delivery challenges) or did not meet the project objectives. Therefore, the October 2023 committee report recommended that the options with a limited works or replacement building approach be paused and a restoration approach pursued. See section 1.3 for the full recommendations approved by Committee. Please also refer to the Charity Trustee Sub-Committee reports dated [25 October 2022](#) and [18 October 2023](#) for further project context.

1.2 Approved recommendations

The following recommendations were approved by the Charity Trustee Sub-Committee on October 18th 2023;

1. The proposal for Sheffield City Council, in partnership with stakeholders, to develop a strategy for the restoration of the Rose Garden Café building (options 2A and 2B), pausing work on a replacement building approach (design options 3 and 4) and a limited works approach (design options 1 and 5).
2. That the Rose Garden Café Partnership, once established, creates an action plan to develop the strategy for restoration, which will include defining the following:
 - A framework for a proportionate public consultation on the Rose Garden Café.
 - Establish funding sources to meet the structural remediation and building refurbishment works.
 - Agree a strategy for public communication.

Then proceeding to carry out the agreed consultation and implement the agreed public communication strategy in order to inform the strategy for restoration that will be brought back to the Committee in due course.

Progress update

The following sections 1.3 – 1.8 are an update from council officer's working with representatives of the Rose Garden Café Partnership (Friends of Graves Park, Save the Rose Garden Café Campaign and Sheffield City Council) of the progress made towards the approved recommendations from 16 February 2024 to 5 July 2024. Please see the previous committee report ([04 March 2024](#)) for the progress update provided from 20 December 2023 to 16 February 2024. The content for the following sections is discussed and agreed with the Partnership ahead of drafting.

1.3 Establishing the Rose Garden Café Partnership

1.3.1 Chair appointment

Chris Hallam was appointed Chair of the Partnership and has been chairing meetings since the 1st of March 2024. The Partnership has continued to meet fortnightly in person to progress the strategy for the restoration and refurbishment of the café.

1.3.2 Terms of Reference

The Terms of Reference for the Rose Garden Café Partnership has been co-created and signed by all partners, which supersedes the Memorandum of Understanding. The agreed Terms of Reference can be found in the appendices and are also available on the [Rose Garden Café Partnership Have Your Say](#).

1.3.3 The role of the Partnership

The following text is as per the previous progress report and is included for completeness. It has been agreed that the Partnership is not a legal entity and will act as an advisory body to SCC. SCC remain the accountable body for the Rose Garden Café and the delivery of the restoration and refurbishment. Within the Partnership decisions are arrived at collectively between the parties, and recommendations made to SCC. The role of the Partnership is to develop the project strategy, contributing and securing skills, resources, and funds, and to hold SCC accountable for the successful delivery of the project.

1.3.4 Partnership vision statement

The Partnership have defined and agreed their vision statement:

'The Rose Garden Café Partnership's vision for the Rose Garden Café is...

To understand the current structural state of the building so that it can be fully restored as quickly as is feasible with improvements and refurbishments, for it to be operating as a café to serve the community as a sustainable building for future generations.

We want to do this by...

Creating a strategy which considers cost effectiveness, quality, accessibility, environmental impact and the future, so that we can obtain funding to achieve our vision.'

1.4 **A framework for a proportionate public consultation on the Rose Garden Café**

1.4.1 Engagement strategy for the public consultation

The Partnership engagement strategy appended to the previous committee report, set out the Partnership's engagement strategy for the public consultation on the Rose Garden Café. The engagement strategy included:

- A summary of the key SCC engagement principles and guidance.
- Engagement principles beyond local authority guidance.
- Understanding of who to engage with and why.
- Understanding of existing/ongoing engagement and themes to build on.
- A set of objectives for engagement.
- Established what the Partnership were engaging on, why and what people were able to influence.
- Established how the Partnership would engage – the approach and involvement methods.

1.4.2 Consultation aims

The consultation set out to explore local needs, opportunities and aspirations for the Rose Garden Café restoration and refurbishment in order to develop a shared vision and design brief for the café. The consultation also aimed to inform the public about the aims, parameters and progress of the project, alongside mobilising support and funding.

1.4.3 Consultation methods and timeline

The Partnership developed two key consultation methods, a survey and an interactive ideas board in the café designed by young people for young people, with the aim of ensuring equal opportunities and accessibility to the consultation. The consultation ran for 5 weeks from March 15th to April 19th 2024.

1.4.4 Survey design

The survey was co-designed by all partners of the Partnership and had three sections. The first set of questions looked to understand how the building can better support community and the creation of connections, exploring the types of activities and facilities that can be provided. The second section focussed on understanding the community's prioritisation of design aspirations for the restoration and refurbishment, using design themes adapted from the 'Explore Design: Community Buildings' resource created by the Glass-House Community Led Design and Wright and Wright Architects, on behalf of the Empowering Design Practices research team which can be found [here](#). The design themes were access, park context and history, interior design, community and enterprise, heritage and identity, maintenance, sustainability and security. The third set of questions were SCC's standard equalities monitoring questions to enable the Partnership to understand if the survey was reaching a representative demographic of the city. Please see the appendices for the final paper survey.

1.4.5 Survey distribution

The survey was available both online (via the [Rose Garden Café Partnership Have Your Say page](#)) and as a paper survey. The Partnership carefully considered how the survey would be distributed and advertised to ensure it was both accessible and distributed widely. A QR code linking to the online survey was created and used on consultation posters as well as shared via the Local Area Committees and S8 magazine Active8, delivered to 15,500 homes. A press launch of the consultation via local media was organised and paper copies of the survey distributed across the city by all partners in city libraries, Dukes Café in Norfolk Park, the Rose Garden Café and the Animal Farm at Graves Park. Partners, Friends of Graves Park, Save the Rose Garden Café Campaign and the Chair also held events in Graves Park to help people complete the survey on the 30th and 31st of March and 13th of April. SCC Partnership representatives did not attend due to the Pre-Election Period restrictions. The equalities question responses were monitored throughout the consultation period and as a result, the Partnership reached out to the Local Area Committees to share the survey via diverse networks and also the SCC Equalities and Engagement Team who advertised the survey via their external Equalities Newsletter.

1.4.6 Ideas boards designed by Newfield School

The Partnership recognised that a survey would not be as accessible to young people and also the value of having an interesting and creative way to consult within the café. The Partnership therefore worked with Newfield School's Cartoon Club who created designs and questions for the restoration and future use of the Rose Garden Café, which were displayed via white boards in the café. The public were able to share ideas and answers to the questions on the boards. The boards were documented daily and feedback was collated to compliment the survey responses.

1.4.7 Consultation Results

The Partnership collated all paper survey responses into the Have Your Say online survey tool and then exported the survey analysis via Have Your Say. In addition to the multiple-choice responses already analysed via the survey tool, the Partnership further analysed the survey responses by categorising all 'Other, please specify' and open text responses. The daily photographs taken from the ideas boards in the café were also analysed and categorised. All partners reviewed the analysed results collectively at a Partnership meeting and then created the below consultation summary.

Consultation summary:

'We received 1557 responses to the survey, via online and paper submissions from 41 of the 45 Sheffield (S) postcodes. These range from the Stockbridge Valley in the north to the Dronfield Valley in the south, out into neighbouring Derbyshire in the west and Nottinghamshire in the east

The questions were grouped into a number of themes – the headlines of which are shared below:

Visiting the Park

- Over half of the respondents visit the park at least once a week, with more than 25% visiting either daily or several times a week. This feedback is therefore grounded in the views of those who use the park the most.
- The most common answers to “Who do you visit the park with?” were “Family” then “Friends” with the third most popular answer being “Alone”, showing that our park is a space for all to enjoy.
- “Visiting the Rose Garden Café” itself was the second most popular reason for visiting Graves Park, next to simply walking through our wonderful space (often with a dog!).

Restoration Priorities

- The highest number of responses were for the Heritage and Identity of the Café to be respected, notably the exterior look and the clock tower being restored.
- The next priority given by the consultation is to ensure the inside of the Café is an adaptable space, maximising the possible community uses.
- Accessibility and Sustainability featured next highest on the priority list, asking us to ensure that the space is used by as wider range of people as possible, and that the café makes full use of energy efficient and low waste / maintenance technologies.

Facilities Priorities

- The ability for the space to be used by community groups was ranked number one on the priorities in the consultation.
- The provision of an indoor play / flexible space for young children within the café ranked the second highest on the wish list.
- The third highest position was taken by the need to refurbish the current toilet blocks

In addition to these headlines we have had lots of great individual contributions, notably around improving the kitchen and the outdoor seating areas, all of which will now be taken into the design process. We will be working alongside local professionals and subject matter experts to create a brief that will see the Rose Garden Café restored, rejuvenated and reborn.’

Consultation infographic

The results and above summary were used to create the consultation infographic, an engaging and visual summary of the results, which can be found in the appendices. Both the infographic and summary were made available on the Rose Garden Café Partnership Have Your Say and shared via local press and partner social media sites.

1.4.8 Consultation informing the design brief

The Partnership has collated the feedback and requirements from the consultation results, original SCC brief and café operator into a shared design brief for the restoration and refurbishment of the Rose Garden Café, which will be provided to the design team when appointed.

1.4.9 Next steps – information to approach funders

The design brief, alongside the structural engineer report (please see section 1.7) has been shared with the Capital Delivery Service and they are preparing a fee and timeline for completing the design work and in parallel an initial cost estimate based on the detailed design brief which will be used to approach funders.

1.5 **Establish funding sources to meet the structural remediation and building refurbishment works**

1.5.1 Funding strategy

The funding strategy remains a key agenda item for Partnership meetings. The Partnership is creating a financial standing to establish a way forward for managing the finances of the Partnership including potential funding sources and a pipeline of expenditure.

1.5.2 Essential Compliance and Maintenance Fund

As per previous progress reports, it has been agreed that this fund can be used for any essential feasibility, structural design and costing work needed to enable robust external funding bids to be submitted, subject to the funding limits agreed – which is the critical next step in the ultimate goal of the Rose Garden Café re-provision. It is recognised that applications for external grants have requirements which may require further work to be undertaken. The Essential Compliance and Maintenance Fund can only be used for works linked to structural defects and needs to meet the criteria approved at the Strategy and Resources Committee described in section 4.2.2. This fund has been used to pay for the structural engineer design work undertaken from March – July 2024 and the additional ground investigations undertaken in May 2024 totalling £14,797. Please see section 1.7 for further details of the work undertaken.

1.5.3 S106 Funding

The Partnership has worked with SCC officers to understand any relevant S106 contributions that could be accessed for the Rose Garden Café restoration and refurbishment.

1.5.4 Partnership Fundraising

The Partnership continues to undertake and plan innovative ways of fundraising including fundraising walks in the park led by Friends of Graves Park Partnership member, David Hartlebury on Saturday 29th of June and Sunday the 7th of July. There are also local collection boxes and posters in the café which link to the [JustGiving fundraising page](#) which now has a total of over £10,700. Looking forward the Partnership has developed an A-Z of fundraising ideas.

1.5.5 Next Steps

The Partnership will continue to establish and progress funding sources to understand timelines, requirements, and risks for each funding source. As described in section 1.4.7, the Partnership will soon have the information to approach funders which is the next key step towards the restoration and refurbishment of the café. As part of approaching funders, the Partnership will

draft a statement describing the sustainable future of the café once restored. This is necessary as all major funders require a long-term view of the impact of their investment. This means that the Partnership will describe the things that need to be in place in order to guarantee a sustainable future for the café and will of course report back to the committee with their proposal.

1.6 **Agree a strategy for public communication**

1.6.1 Agreed Statement

As previously, the Partnership continues to produce an agreed statement at the end of each meeting that partners share via their existing social media channels and the shared Partnership Have Your Say page.

1.6.2 Rose Garden Café Have Your Say page launched

The previous progress report outlined the Partnership's plan to launch a [Rose Garden Café Partnership Have Your Say site](#) to host the online consultation survey but also to provide a shared way to regularly update the public on the restoration and refurbishment progress. The site was launched on March 14th and has had over 3,500 visitors. Alongside the public consultation results, the page has information on who the Partnership are and why it was set up, news articles, upcoming fundraising dates, photos, important links and all agreed statements from Partnership meetings. Each Partnership meeting an agenda item for additional content is reviewed. The site is currently updated by SCC partner representatives, with access being arranged for other partners. Any updated content is agreed by each partner before being published.

1.6.3 Stakeholder engagement

Now the public consultation has concluded, the Partnership has made a plan for continued stakeholder engagement and management, which includes a stakeholder map with all stakeholders. The Partnership has also created a knowledge pack that can be shared with stakeholders and will be updated quarterly. Please see the appendices for the July 2024 knowledge pack.

1.6.4 Media engagement

The Partnership continues to engage with the media to share key milestones with the public. Recent articles have included [‘Rose Garden Café: Have your say on future of popular Sheffield park facility’](#) and [‘Rose Garden Café Sheffield: Visitors to popular park venue want community space, children’s fun and improved toilets’](#). Upcoming news is an agenda item for Partnership meetings.

1.7 **Appointment of structural engineer to develop structural design**

1.7.1 Background

At the initial Partnership workshop in November 2023, it was agreed that understanding the reason for the lean in the front wall and progressing design solutions to understand the cost was a priority item for the restoration and refurbishment strategy. The partners co-created a design brief for a structural engineer to progress this item and received two quotes via SCC's delivery partner, RLB. Structural engineer, Alan Wood & Partners, who have engineers

on the Conservation Accredited Register of Engineers (CARE) were appointed in late March 2024.

1.7.2 Structural engineer review of existing information and site visit

Following a thorough review of the existing survey information, original 1927 archive building plans from the Sheffield City Archives (please see appendices) and a site visit to the café, the structural engineer advised that the reason for the lean to the front café wall was likely to be foundation inadequacy. The ground investigations undertaken in December 2022 provided information on the existing ground condition to the front of the building but did not investigate the rear and side walls. Therefore, while it could be assumed that the foundations are founded on natural materials it was not conclusively known. The previous investigations to the front of the building demonstrated that the footings are not seated in natural but did not fully identify the depth at which the natural can be found.

1.7.3 New ground Investigations

The structural engineer therefore recommended that further ground investigations be undertaken to complete her understanding of the existing ground and foundation conditions, which would help with the design options for remediating the front wall. The ground investigations were undertaken on May 16th by RPS via SCC's geo-technical survey framework and concluded the structural engineer's confirmed assumptions that the rear and west side of the café footings were taken down to natural bearing strata, whilst the front elevation sits upon made ground, which is an unsuitable bearing stratum. Please see the structural report appendices for the ground investigations report.

1.7.4 Structural engineers report and conclusions

The structural engineer attended a Partnership meeting on July 1st to present her findings and design options for remediating the front wall. Her review of the existing information alongside the new ground investigations undertaken in May have led her to the conclusion that the poor foundations are the sole reason for the lean in the front wall. In the short term, the structural engineer has recommended that the front wall propping remains necessary, but any scaffolding that is propping the roof only can be removed. This is now a priority for the Partnership in order to reopen the café's internal seating, whilst the architect and design team are appointed and funders approached. The structural engineer's recommended solution for the front wall is to take down the existing front wall, retaining materials for reuse where suitable. A new footing be constructed for the full length of front elevation, taken to suitable natural bearing strata and rebuild new wall to replicate existing (potentially reinstating original 1927 patio door design). Please see the appendices for the structural report.

1.8 **Next steps**

The key next steps for the Partnership are to reduce the internal scaffolding to re-open the internal café seating more fully and to start approaching funders oncer the initial cost plan and design fee to undertake the detailed design work

is received. Please see the appendices for a Partnership timeline which visually maps out what the key milestones the Partnership has already achieved and a route map to delivering the full restoration and refurbishment of the café.

2. HOW DOES THIS DECISION CONTRIBUTE?

- 2.1 The proposal to pursue a restoration approach in Partnership with stakeholders is still felt to be in the best interests of the Graves Park Charitable Trust for the reasons outlined in the October 2023 Charity Trustee Sub-Committee Report. The learnings from this project will contribute towards the accommodation review of community buildings.

3. HAS THERE BEEN ANY CONSULTATION?

- 3.1 As with all progress reports, the content of the progress update is discussed and agreed with all partners of the Rose Garden Café Partnership ahead of being drafted by SCC partner representatives.

3.2 Ongoing consultation

The Partnership continues to engage with stakeholders and the public as described in section 1.6.

3.3 Consultation undertaken

As per section 1.4, a proportionate public consultation has been designed and undertaken by the Partnership, providing different ways for the public to engage and participate in the future of the café. The consultation built on the themes established in the STRGCC petition and helped the Partnership understand community objectives for the Rose Garden Café beyond structural and repair works, highlighting which design aspects of the restoration and refurbishment are most important to park and café users. The consultation was in accordance with the Equality Act 2010, the Sheffield City Council Involvement Guide and Sheffield City Council Consultation Principles, including being proportionate, inclusive and accessible. The consultation was city wide as Graves Park is a designated destination site, which was illustrated by responses from 41 out of 45 Sheffield postcode area codes. Please see section 1.4 and the appendices for further information.

4. RISK ANALYSIS AND IMPLICATIONS OF THE DECISION

4.1 Equality Implications

- 4.1.1 The initial Equality Impact Assessment conducted for the October 2023 report has been updated to reflect the consultation undertaken. The EIA remains a live document and will be reviewed and updated as required to ensure a full and current picture of the equalities implications of this work.

4.2 Financial and Commercial Implications

4.2.1 There are no new financial or commercial implications in this report. Costs are within expected and projected limits.

4.2.2 Essential Compliance and Maintenance Fund

As per the October 2023 committee report, the structural defects of the Rose Garden Café have been assessed and meet the prioritisation criteria set out and approved at the Finance Committee in March 2023 for accessing the fund. For the Rose Garden Café, the fund can be used for financing structural stabilisation works but cannot be used for refurbishment works looking to improve the facility. The amount allocated from the fund for the Rose Garden Café will need to be reviewed alongside other Council assets that meet the criteria. As a restoration approach progresses, the scope and cost of the proposed structural stabilisation works (costed at £635,000 by SCC) will develop in detail and accuracy and this will also inform the amount asked from the fund. The initial cost plan currently being created will provide an update to this initial figure. To this date the fund has been used to pay for the structural engineer design work and additional ground investigations totalling £14,797.

4.3 Legal Implications

4.3.1 As a report updating on progress, there are no direct legal implications from this report.

4.3.2 Memorandum of Understanding and Terms of Reference

As per the previous progress report, the partners co-created and signed a Memorandum of Understanding (MOU) setting the terms and understanding between partners; Friends of Graves Park, Save the Rose Garden Café Campaign and Sheffield City Council, ahead of the Rose Garden Café Partnership (and associated Terms of Reference) being finalised. It was drafted as a statement of intent as to how the parties will work together and the processes and not to create legal obligations (see 4.3.3). The MOU now sits alongside the Partnership Terms of Reference and Rose Garden Café Partnership Governance Framework (please see appendices) which sets out the commitment, resources, and other considerations that each of the parties bring.

4.3.3 The Rose Garden Café Partnership

The October 2023 committee report recommended to members that the Council works in partnership with stakeholders to develop a strategy for restoration – referred as the Rose Garden Café Partnership. The intention remains that this approach will enable a collaboration of skills, resources and funds. However, it is not intended to form a legal partnership and the Rose Garden Café Partnership will not be a legal entity in its own right. This has been discussed with the partners and it has been agreed that the Partnership will act as an advisory body to SCC, with SCC retaining liability and accountability for the building and delivery of the works – please see the Terms of Reference.

4.4 Climate Implications

There are no direct climate implications arising from this report.

5. ALTERNATIVE OPTIONS CONSIDERED

- 5.1 This report was produced to provide an update on progress made towards the recommendations made in the Rose Garden Café October 18th 2023 report. The only alternative option would have been to not produce an update report in July and wait for the next committee meeting, which was discounted by Officers.

Appendix 1 Rose Garden Café Partnership Terms of Reference

Appendix 2 Public Consultation Survey, paper copy

Appendix 3 Consultation Results Infographic

Appendix 4 Alan Wood & Partners Structural report (inc. ground investigations report)

Appendix 5 Partnership Knowledge Pack July 2024

Appendix 6 Rose Garden Café Archive plans

Appendix 7 Partnership timeline

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