

## Policy Committee Decision Report

**Title of Report:** Economic Development and Skills Policy Committee – 2024/25 The Year Ahead

**Date of Decision:** 12<sup>th</sup> September 2024

**Report To:** Economic Development and Skills Policy Committee

**Report Of:** Kate Martin, Executive Director of City Futures

**Report Author:** Diana Buckley, Director of Economy Skills & Culture  
Lisa Firth, Director of Parks, Leisure and Libraries  
Richard Smith, Interim Head of Lifelong Learning and Skills

**Executive Summary:** In 2023/24, the Council made significant progress, working with communities and partners to agree long-term City Goals for Sheffield and a four-year Council Plan aligned to our Medium-Term Financial Strategy. This work is being further developed with the Growth Framework (agreed March 2024) and Growth Plan (due autumn 2024) being led by City Futures.

This paper outlines a forward agenda for the Economic Development and Skills committee in 2024/25 year, setting out the key steps we need to take to build on the progress made last year to deliver our responsibilities under the Council Plan, continuing to develop services and partnerships to stimulate inclusive economic growth in the city.



### **Council Plan outcomes:**

[A place where all children belong and all young people can build a successful future](#)

[Great neighbourhoods that people are happy to call home](#)

[A creative and prosperous city full of culture, learning, and innovation](#)

[A city on the move – growing, connected and sustainable](#)

### **Policy Committee remit:**

This report is to be considered by the EDS Policy Committee as its remit includes the following areas, all of which are referenced in this report:

- Business growth and economic strategy
- Arts development and projects
- Theatres. Museums, galleries etc
- Major and City Centre events
- Employment policy and programmes
- Enterprise, employment, and digital skills
- Adult skills policy and programmes

**Does the report contain confidential or exempt information? No**

### **Recommendations:**

The Economic Development and Skills Committee is recommended to:

1. Note the progress made in 2023/2024, recognising the work of Members, officers and partners to establish strong strategic foundations for the organisation and the EDS committee's role in delivering these.
2. Consider the key issues identified in Section 3 of the report as part of our forward agenda for 2024/2025.
3. Agree to work in collaboration with other Policy Committees to ensure the opportunities and issues identified as Council Plan priorities are taken forward in 2024/25.

**Financial Implications:** No Approved by: Jonny McQuillin

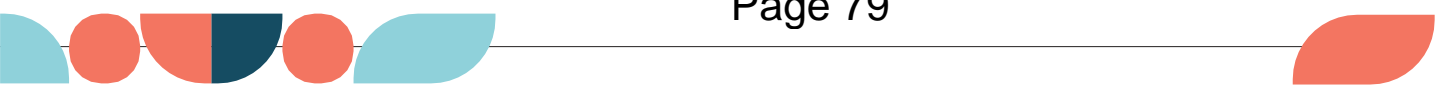
**Legal Implications:** No Approved by: Tarmina Saville

**Equality and Inclusion Implications:** N/A Approved by: Bashir Khan

**Climate Change Implications:** N/A Approved by: Victoria Penman

**Background Papers:** None

**Appendices:** None



# Together we get things done

## Economic Development and Skills Policy committee forward agenda for 2024/25

### 1. **Forward agenda for 2024/25**

- 1.1 This paper sets out a forward agenda for the EDS Policy Committee for the 2024/25 municipal year. We made significant progress as an organisation and as a city in the last 12 months, creating positive and collaborative foundations with partners and communities upon which to build a successful, prosperous future for Sheffield.
- 1.2 The local elections have resulted in no one party having overall control. As such, working through our Committee System, a cross-party committee of the Labour, Liberal Democrat and Green Groups and Sheffield Community Cllrs has been formed to lead the work of the EDS Policy Committee.
- 1.3 With the City Goals and Council Plan now firmly in place, we have clear strategic direction for the medium-to-long term. Developing the City Goals with communities and partners and agreeing a Council Plan that was unanimously endorsed on a cross-party basis demonstrates the collective sense of shared purpose and commitment to ensure that our amazing city can achieve its potential.
- 1.4 However, we have significant steps to take if we are to deliver our Council Plan strategic outcomes for the city and contribute to the city achieving its Goals.
- 1.5 This paper sets out some of the key issues that the Committee will need to consider over the coming year and beyond. It is not intended to be an exhaustive list of all the issues facing the Committee or all the things that will need to be done over the coming years, but it provides a high-level overview of progress we need to make to deliver for the city.

### 2. **A city on the up: We have created the strategic foundations for long-term prosperity and success**

- 2.1 A year ago the EDS committee set out a workplan for the year 2023/2024 which recognised the work that we needed to undertake, this included the steps to put in place or refresh the strategic policy foundations required. Critical to this was supporting the development and engagement of the City Goals which are now finalised.
- 2.2 In addition, in March 2023 Strategy and Resources endorsed a new Growth Framework set against the City Goals and the Council Plan, and agreed to use the principles and themes for growth ('the Growth Framework') set out


within the report as the basis for the development of a draft Sheffield Growth Plan 2024- 2035 to be produced in Autumn 2024.

The development of the Growth Plan will be guided by the work EDS Committee (and other economic Committees) has led or is leading, to develop a number of important strategic plans that will determine our approach to growth in key areas, such as; the Destination Management Plan, Culture Strategy, Events Plan, Employment and Skills Plan, the Shared Prosperity Fund investment plan. These have all been commissioned, shaped and either adopted or in development through EDS committees workplan.

- 2.3 Given this important work, we have a strong basis on which to build long term visions for the services under EDS Committees purview. All our developing plans are aligned to the new City Goals, and the new Council Plan. These strategies will be delivered through our directorate service plans and build on the successes of the last year, and recognise the huge contributions that our staff make to the city every day.

Our work also feeds into and shapes key strategies at South Yorkshire Level, including the SY Skills Strategy and SY Plan for Good Growth.

- 2.4 In 2023/24 we demonstrated how EDS delivered better outcomes for the people of Sheffield. The following section highlights a few of the outcomes we achieved, aligned to our Council Plan policy drivers, People, Prosperity and Planet.

 <p>People</p>	<p><b>City Goals</b> - We established and supported the City Goals Programme which developed a new set of strategic aims for Sheffield. A task and finish group made up of representatives across the city was established to oversee the project and deliver the wide-ranging engagement process. The goals are now finalised and reflect the shared hopes and ambitions for Sheffield.</p> <p><b>Economic Recovery Fund</b> - We delivered the first Round of the £2m Economic Recovery Fund which introduced and piloted a new, collaborative way of working between the Council and our high streets, to support 26 projects across the city. This enabled a wide range of activity and improvements, from street art and events to new infrastructure and the creation of business forums for local traders. For every £1 spent over £2 was generated in social value. Benefits seen from the fund include visibly improved district centres, newly built partnerships, support for communities and empowered community and business groups. We also implemented round 2 of ERF which is delivering a further £2million in local economic development.</p> <p><b>European Social Fund</b> – We met the contractual annual outputs of the European Social Fund which contributes to local growth by increasing labour market participation, closing down the funding successfully.</p>
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Support was provided to over 2000 participants of which 350 gained qualifications and 370 gained employment.

**Supported Employment Project** - We won funding for and began delivery on the Sheffield Supported Employment Project. This provides support for people with learning disabilities and/or autism to help them into employment. The project value is over £300,000, engages 84 participants with 25 sustaining employment.

**Talent Attraction Campaign and continuation of Student Recruitment Campaign** – We worked collectively with of City’s Universities to develop a city led campaign around talent attraction in Sheffield, which has won various awards for its approach and impact.

**Diverse Business Advisory Board** - We have established the more Inclusive Business Board which informs, advises and supports business growth in the city. By engaging with a more representative group of private sector businesses, the Council will be better informed on issues that are relevant to all areas of business – start up, resilience and growth.


**Adult Education Budget.** Further to the [Ofsted](#) inspection of our Lifelong Learning and Skills Service in May 2023, the report was published in August 2023. Provision was judged to be Good overall with adult learning provision and study programme provision for learners with additional needs at Sheaf Training judged to be Outstanding.

We have built on this success with adult learner enrolment numbers in non-accredited *Community Learning* up by over 30% in 23/24 and enrolments on accredited *Adult Education* up by 9.4%. In total the service saw 3300 enrolments, up from 2650 the previous year. This has been achieved whilst maintaining high attendance rates (96%) and high retention of learners (96%) and high predicted achievement rates (over 90%).

**Multiply Project.** Lifelong Learning and Skills has continued to deliver the 3 year “Multiply” project on behalf of Sheffield Local Authority. This project is designed to improve functional numeracy skills for adults and to help adults overcome barriers to maths. Working with 11 local community organisations as subcontracted delivery partners, the project has exceeded our delivery plans by engaging and enrolling a diverse group of Sheffield residents onto over 3500 interventions through short, bite-size courses and drawn down additional funds to reflect this over performance.

**Skills Bootcamps.** Skills bootcamp funding acceptance has benefited Sheffield residents and will continue to do so. Sheffield has helped the sector targeting for Wave 6 and supports the continuation of the

	<p>programme. SCC is delivering a Wave 5 Skills Bootcamp in Cybersecurity.</p> <p><b>Pride of Place:</b> The “See It Be It” team has seen a large response to the Pride of Place campaign and have received over 130 pledges representing employment individuals and organisations across Sheffield who have pledged their to young people in Sheffield to help inspire and develop aspirations about future career and employment opportunities in Sheffield. The team has been shortlisted as Finalists for the Leadership of the Year and Public Sector Organisation of the Year awards at the 2024 UK Social Mobility Awards (SOMOs).</p>
 <p>Prosperity</p>	<p><b>Business Growth</b> - We secured funding and enabled the implementation of a number of significant Business Support projects. These projects have a total value (over 2 years) of over £5m and will generate over 3,500 business support outputs of which over 500 will be the provision of a grant.</p> <p><b>UKREiiF</b> – Economic Exhibition and Conference 2022 - 2024 - we have delivered an annual Sheffield presence at this major national exhibition and conference which connects people, places and businesses to accelerate sustainable, inclusive and transformational investment across in the City. UK.</p> <p><b>City Brand</b> - We continued to enhance the City’s brand and profile by working both within and outside the Council to increase usage of the brand in the right places to appeal to Trade, Tourism and Talent audiences. We worked in partnership with key city stakeholders to deliver messaging, campaigns and coverage at a national and international level that demonstrates our confident, outward looking nature and benefits the city’s reputation and perception.</p> <p><b>Funding</b> – We leveraged funding to secure delivery of services and future programmes, specifically Shared Prosperity Fund (SPF), Gainshare and other Government bidding opportunities. Including operation of the JESSICA Fund.</p> <p><b>UKSPF</b> – We worked with SYMCA to develop a South Yorkshire Investment Plan for UKSPF. This resulted in the development and approval of a programme of projects providing support to businesses, communities and the culture and visitor tourism sector.</p> <p><b>Local Visitor Economic Partnership (LVEP)</b> – We have successfully established the LVEP following accreditation in August 2023. We want to ensure that Sheffield leads the way on this agenda for SY. We are working with SYMCA and other South Yorkshire local authorities to establish formal agreements, an action plan and a private sector</p>

	<p>interface for the SYLVEP; including links with Sheffield’s private sector shadow group.</p> <p><b>Destination Management Plan</b> - In November 2023, EDS Committee formally adopted the DMP for Sheffield as the official framework to continue growth around Sheffield’s visitor economy and perceptions of place, this is also a criterion of the Local Visitor Economy Partnership with Visit Britain. The DMP is linked to the Culture Strategy and the Major Events Plan. The plan will be delivered in three broad phases: Foundations, Development and Capacity and Growth between 2024-2031+. There will be a private sector interface launch during summer 2024 ensuring wide private sector buy in to the plan.</p>
	<p><b>Climate Statement</b> - In February 2024 the Committee adopted the Climate Statement that will contribute to the Council’s net zero ambitions and adaptation to climate change by supporting businesses and organisations to adapt, decarbonise and maximise potential in the low carbon economy. Maximising the potential of local academic and business strengths to support green economic growth and ensuring the future workforce is equipped to take advantage of the jobs and opportunities presented by the transition whilst supporting the culture sector to harness it’s potential and be part of the transition.</p> <p><b>Low Carbon Audits and Grants</b> - The programme aimed at providing greater sustainability and carbon reduction to SMEs is a cornerstone of the net zero ambition and sustainability route map, providing free audits of carbon usage for businesses and the ability to access match grant funding towards specific carbon reduction measures, highlighted in the audit.</p> <p><b>Low Carbon Community and Culture Project</b> – This project provides expert support and funding for community or cultural organisations, encouraging sustainability and reduced carbon emissions. Advisers and energy surveyors support organisations through an audit and application process to access part funded and 100% grants up to a maximum amount of £25k.</p> <p><b>Developing Green Jobs and Skills</b> – As part of the Employment and Skills Strategy we are looking to design, develop and launch new programmes to develop skills and promote employment opportunities in emerging green skills sectors, including retrofitting heat networks, low carbon industries, land management, new energy and the circular economy. In Sheffield, for retrofit activities alone, there is estimated labour demand for 3,000 new refurbishment industry entrants.</p>



### Making it happen

- 2.6 Underpinning all the achievements above is an ongoing commitment to ensure we are connected to our communities and have a relentless focus on improving services to offer great experiences to all Sheffield citizens, businesses and visitors to our city. Critical to that, is ensuring that we make the best use of our financial resources and empower our staff with the skills they need to deliver the best outcomes for our city.
- 2.7 We have maintained our strong track record of prudently managing our finances and again set a balanced Committee budget for 2024/25. However, we still need to deliver our proposed savings and ensure that our services are efficient and effective at delivering the right solutions for citizens, including identifying opportunities to secure external funding and partners to support our work.

### 3. Forward agenda for 2024/25 – embedding and delivering our Council Plan priorities

- 3.1 The section below sets out some of the key issues and outcomes that the EDS Policy Committee will focus on in the year ahead. Aligned to our Council Plan outcomes, and policy drivers, it is not intended to be an exhaustive list but sets out the most immediate issues and projects and seeks to reflect the scale and significance of the work we will undertake over the coming 12 months.
- 3.2 The EDS Policy committee has a diverse remit in our committee system, to drive economic growth for the benefit of Sheffield's residents, businesses and visitors. Working effectively with other committees on cross-cutting priorities to ensure successful delivery of our work plan.

### A place where all children belong, and all young people can build a successful future

	Activity / Area of Focus	Lead Policy Committee	Timescale
	<p><b>Employment and Skills Strategy</b> – We are partnering with key stakeholders to develop a city-wide strategy for Employment and Skills via the Employment and Skills Governance Board influenced by sector specific priorities along with the City Goals, SYMCAs Strategic Economic Plan and the Mayoral Manifesto. Taking our steer from this board to shape policy and commissioning, ensuring the regional skills provision accounts for local needs, including ensuring Sheffield priorities influence replacement led LA-led skills and training programmes under UKSPF and future funding streams.</p>	EDS	Autumn 2024
	<p><b>Work with Planning and Commercial Services to expand Social Value and Investment support function</b> - Building upon work already undertaken to embed employment and skills requirements into construction contracts by expanding across appropriate SCC commissioned activity, striving to increase employment and skills opportunities and better environmental sustainability.</p>	EDS	Update Oct 2024

	<b>Successfully deliver UKSPF projects</b> – deliver various projects to participants, creating progression opportunities with local employers and supporting sub-contracted delivery partners, meeting all contractual outputs.	EDS	March 2025
	<b>Post-16 Strategy.</b> The Lifelong Learning and Skills Service are working alongside colleagues within Early Years Education and Skills, Communities and Employment and Skills to develop a post-16 strategy which will seek to address the challenges the city faces around young people who are Not in Employment Education or Training and to consider ways to improve both the sufficiency and suitability of our offer to young people aged 16-18 and 19+, including those with Special Educational Needs and Disabilities.	EDS	

### Great neighbourhoods that people are happy to call home

	Activity / Area of Focus	Lead Policy Committee	Timescale
	<b>Review of the Council's response to Heritage Strategy</b> – In response to the Full Council Motion, work is required with the Heritage Partnership to review the SCC response to the Joined-Up Heritage Strategy, with a view to making recommendations around the long-term strategic response to support Heritage. In February, Strategy and Resources endorsed the initial Heritage Strategy actions. The implementation of the actions will be monitored, and future reports will shaped by relevant committees.	S&R	Ongoing
	<b>Economic Recovery Fund</b> – Following the successful delivery of projects supported through Round 1 of funding, we have launched, and are currently in the delivery phase of Round 2 which currently consists of 23 live projects. The projects aim is to invest in district centres and create the foundations for economic renewal.	EDS	Delivery end Dec 2024 Closedown March 2025

	Making the high streets more welcoming and increasing the profile and footfall and creating new relationships with local high street businesses.		
	<b>Ensure that Cultural Programmes benefit from UKSPF funding</b> – We have established a Year 1 grant programme with Site Gallery, we will develop Year 2 and 3 creative programmes linked to the Showcasing Sheffield programme.	EDS	March 2025

### A creative and prosperous city full of culture, learning and innovation

	Activity / Area of Focus	Lead Policy Committee	Timescale
	<b>Renewed Cultural Strategy for Sheffield</b> – Externally commissioned and co-created with the University of Sheffield, the Cultural Strategy will provide the framework to help realise the city’s ambitions around culture. An update was provided to committee in February and the draft strategy was presented to committee in July. Following feedback, the final strategy will return to EDS in the Autumn for endorsement. We will support the cultural wraparound of specific events such as the MOBO Fringe.	EDS	Autumn 2024
	<b>Strategic Support for Commissioning and Marketing Strategic Major Events</b> - Sheffield successfully hosts various events such as Tramlines, MOBOs, Eurovision Fringe, Docfest etc. We will lead work with the events team on developing the new strategic events plan for SCC. The Sheffield Major Events Plan will be a ten-year plan of action to transform the city-wide economic, social, and cultural benefits generated by Sheffield’s portfolio of major sporting, business, and cultural events. The Plan will be based on a realistic assessment of current and likely future Council resources and capacity, and public/private sector partnership working. It will form	EDS	Autumn 2024

	<p>the basis for a clear ambition, direction, development programme, and prioritised action plan for transforming Sheffield as a destination for home-grown, curated and commissioned events. It builds on the successful foundations created by the Council, its events teams, and its public and private sector partners (including new operators for the Utilita Arena Sheffield and City Hall) in supporting the creation of a diverse and distinctive major events portfolio and play a key role in events commissioning to ensure we are hosting to right events and exploiting their potential for city marketing to the full.</p>		
	<p><b>Move forward with plans for the Graves Building and Central Library</b> – Clarify feasible options for future of the Central Library/Graves Building. SCC is now able to progress several feasibility studies, both on the building itself and on the parameters of a library and/or gallery function. Work is underway, with specialist surveyors, to develop costed design options to the outstanding repairs to the building. This will feed into redevelopment options and renovations as these are developed through the vision for the Gallery, Library and Archive.</p>	S&R	Update Autumn 2024
	<p><b>Brand Vision Plan</b> – We are working to create a short to medium vision for city branding and positioning across key audiences, developing the brand and promotion campaign, delivering a focussed message to our target audiences to help drive the highest economic value for the city.</p>	EDS	October 2024
	<p><b>REC Recommendations</b> We will respond to the recommendations from the REC report by aligning with the Sheffield Chamber of Commerce strategic priority to ensure greater collaboration with BAME networks and operationally, more grassroots community delivery of business support. We have also established the Diverse Business Board which will inform, advise and support inclusive business growth in the city.</p>	EDS	Dec / Jan 2024
	<p><b>LaunchPad and Tech Sector start-up delivery</b> – Acting as a key player in the development of the start-up and tech eco-system in the city, we are effectively delivering the LaunchPad start-up programme as a focal point for entrepreneurial</p>	EDS	Ongoing

	support in both the city and community settings, working with existing networks, community and BAME groups, offering tailored, targeted, specialist adviser support and relevant workshop content. We also have tech scale up advisors delivering 1 to 1 support to Sheffield's indigenous start-ups and scale-ups to minimal viable product stage and access investment where appropriate.		
	<b>Social Enterprise business support programme</b> – We will procure a business support programme aimed at social enterprise start-ups and scale-ups, with an emphasis on the commercial focus of their sector and survivability.	EDS	Ongoing
	<b>Cultural Pipeline Scheme</b> – A scheme to provide outreach to diverse cultural organisations. The pipeline fund will help the sector to develop capital and revenue projects which can then apply for further funding from national sources.	EDS	On-going
	<b>Successfully deliver Adult Skills and Tailored Learning provision.</b> Changes to DfE funding around Adult Education have led to the development of the Adult Skills Fund (previous Adult Education Budget) and Tailored Learning, which will capture all non-qualification based provision, including what was previously known as Community Learning. As well as supporting learners into employment and to progress to further learning, it will also support wider outcomes including improving health and wellbeing, equipping parents/carers to support their child's learning and develop stronger and more integrated communities. We intend to continue to deliver to the most disadvantaged communities in Sheffield and exceed the number of learners we engaged in 2023/24 using the freedoms of Tailored Learning to meet local need.	EDS	

**A city on the move – growing connected and sustainable**

	Activity / Area of Focus	Lead Policy Committee	Timescale
	<p><b>The Growth Plan</b> – We will continue to develop the Growth Plan which identifies the city’s priorities for growth. This is being developed through engagement with elected members, SCC officers, partners and stakeholders informed by economic intelligence and insight. Senior leadership and member support is required to agree delivery priorities.</p>	S&R	Autumn 2024
	<p><b>Policy Support and Economic Intelligence</b> – We will continue to provide high quality, economic intelligence and analysis to support members decisions and investment and bidding proposals, through a range of briefings, boards and committees.</p>	EDS	On-going
	<p><b>Business Decarbonisation Route map</b> – On behalf of the directorate , we will work with the SCC sustainability team to develop a Business Decarbonisation Route map to outline the vision and objectives for achieving net zero by 2030. This is seen as a key plan to bring together net zero ambitions and the needs of businesses.</p>	EDS	March 2025
	<p><b>UKSPF Business Support Projects</b> – We deliver a number of UKSPF core funded business support projects, aligned to the priorities agreed by SYMCA, Local Authorities and Universities. This includes tailored advice, grants and workshop programmes to support business start-ups, growth, productivity, carbon reduction and general business advice. We are the accountable body for the Low Carbon project and delivery partner for Productivity and Launchpad (start-up/new business) programmes. The team of expert advisors deliver against all 5 projects and are currently on-track to meet and exceed project delivery requirements.</p>	EDS	March 2025
	<p><b>Inward Investment</b> – Working to encourage companies without an existing presence to expand and or relocate to the city with the aim of increasing GVA and economic growth, linking to the Investment Zone and Innovation Spine.</p>	EDS	Ongoing

	<p><b>Investment Zone Support</b> – We are providing advice and leading workstreams in respect to the development and implementation of a South Yorkshire Investment Zone in respect of the implications for Sheffield. Activity includes, liaising with external partners, developing interventions and consideration of Business Rate retention, this work will feed into the regeneration of the East End corridor.</p>	EDS	March 2025
	<p><b>Innovation District Programme</b> and support of Olympic Legacy Park and Sheffield Innovation Spine – Curating a dynamic innovation led ecosystem that amplifies the commercial and sustainable economic benefits of innovation.</p>	EDS	Ongoing
	<p><b>City Breaks</b> - As the city breaks market was identified in the Destination Management Plan as a key growth area for tourism, we will undertake specific campaign activity to target identified city break markets and build relationships with key influencers in the sector, linking in with Visit England activity.</p> <p><b>Events and Conferences</b> – We will undertake marketing activity to showcase Sheffield as a host city for conferences and events. Conferences are an excellent economic driver, increasing the value of the visitor economy, providing a platform to tell the world where Sheffield leads the way and supporting inward investment by acting as a catalyst to bring in key experts and influencers from certain sectors.</p>	EDS	March 2025





#### **4 What community or partner engagement has been undertaken and how has it informed the proposal?**

The forward agenda is framed by the City Goals and our Council Plan which were both informed and shaped by the views of the people of Sheffield and our partners.

All individual strategies and plans that come to EDS has also been subject to, specific engagement has informed its development, for example the Culture Strategy and Employment and Skills Strategy.

#### **5 What alternative options did we consider?**

- 5.1 To not set out a forward agenda for 2024/25 – this was rejected because having agreed a new Council Plan, we need to set out for citizens the things we want to achieve in 2024/25

#### **6 How has equality, diversity and inclusion been actively considered?**

##### **6.1 Equality Implications**

- 6.1.1 The Council has legal requirements under the Equality Act 2010, including the Public Sector Equality Duty. This requires that public authorities must, in the exercise of their functions, have due regard to the need to:

- (1) eliminate discrimination, harassment, victimisation and any other conduct that is connected to protected characteristics and prohibited by or under this Act;
- (2) advance equality of opportunity between those who share a relevant protected characteristic and those who do not;
- (3) foster good relations between those who share a relevant protected characteristic and those who do not.

- 6.1.2 Each of the Council Plan's areas of focus highlighted above will include an Equality Impact Assessment to inform Economic Development and Skills Committee decision making over 2024/25

## **7 Financial and Commercial Implications**

- 7.1 There are no direct financial implications arising from this report. There will be financial implications associated with some of the strategies, which will be considered at the appropriate time as they progress.

## **8 Legal Implications**

- 8.1 There are no direct legal implications arising from this report. Legal implications for the delivery of the strategies outlined in this report will be addressed at the appropriate time as they progress.

## **9 Climate and Environmental Implications**

- 9.1 There are no direct climate implications arising from this report. Climate implications will be considered specifically for each scheme / project / policy brought forward via this Committee.

## **10 Other implications**

- 10.1 There are no other implications in this report.

## **11 Reasons for decision**

- 11.1 The recommendations will enable EDS Policy Committee to effectively prioritise resource in the delivery of our Council Plan by agreeing the key issues that we need to address in the 2024/25 year.

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