

## HEALTH AND WELLBEING BOARD PAPER FORMAL PUBLIC MEETING

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**Report of:** Emma Latimer  
Executive Place Director for Sheffield, NHS South Yorkshire

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**Date:** 26<sup>th</sup> September 2024

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**Subject:** Working in Partnership Update  
NHS South Yorkshire

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### Summary:

- The purpose of this briefing paper is to provide a cover note for the enclosed supporting information slides to be shared ahead with members of the Sheffield Health and Wellbeing Board to inform a partnership discussion. To further explore opportunities that we have to work together differently to collectively address the challenges we face to deliver the new Sheffield Health and Wellbeing Strategy and our South Yorkshire Integrated Care Strategy to address health inequalities.
- The slides include supporting background information about our South Yorkshire Integrated Care System (ICS) and developing South Yorkshire Integrated Care Partnership (ICP). Our initial Integrated Care Strategy and South Yorkshire NHS Joint Forward Plan.
- The slides also include a brief summary of some of the work already underway by NHS partners working with others across a range of areas to address health inequalities in Sheffield and across South Yorkshire.

## **Questions for the Health and Wellbeing Board:**

The following questions are proposed for Board consideration:

- How could we, the NHS, local authorities, voluntary sector and wider partners work together differently to drive delivery of our Health and Wellbeing Board Strategies and our South Yorkshire Integrated Care Strategy?
- What opportunities do we have to build on existing mechanisms to improve how we listen to, act on and involve citizens and communities in our work?
- What opportunities do we have to enable different ways of working in our Integrated Care System that supports delivery in our neighbourhoods, places and across South Yorkshire?

## **Recommendations for the Health and Wellbeing Board:**

The Board is asked to consider the supporting information, in the context of the new Sheffield Health and Wellbeing Strategy and developing South Yorkshire Integrated Care Partnership to explore as partners the opportunities to work together to address the challenges we face and support delivery.

## **Background Papers:**

- The supporting information slide pack is enclosed as an appendix to this cover note

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## **Which of the ambitions in the Health & Wellbeing Strategy does this help to deliver?**

The enclosed information slides and proposed discussion it will be support at the Health and Wellbeing Board will support the breadth of ambitions in the new Sheffield Health and Wellbeing Strategy and our South Yorkshire Integrated Care Strategy.

## **Who has contributed to this paper?**

Integrated Care Board Place Team colleagues

# Working in Partnership Update – NHS South Yorkshire

## 1.0 SUMMARY

1.1 The purpose of this briefing paper is to provide a cover note for the enclosed supporting information slides to be shared ahead with members of the Sheffield Health and Wellbeing Board to inform a partnership discussion. To further explore opportunities that we have to work together differently to collectively address the challenges we face to deliver the new Sheffield Health and Wellbeing Strategy and our South Yorkshire Integrated Care Strategy to address health inequalities.

## 2.0 HOW DOES THIS IMPACT ON HEALTH INEQUALITIES IN SHEFFIELD?

2.1 The enclosed slide deck includes a brief summary of some of the work already underway by NHS partners working with others across a range of areas to address health inequalities in Sheffield and across South Yorkshire.

2.2 The aim is for the Board discussion to build on this focusing on how we work together differently to overcome the barriers and challenges we face to support delivery of the Sheffield Health and Wellbeing Strategy and our South Yorkshire Integrated Care Strategy to address health inequalities.

## 3.0 WORKING TOGETHER AS AN INTEGRATED CARE SYSTEM

3.1 The enclosed supporting information slides outlines as background the different components of our Integrated Care System, including NHS South Yorkshire our Integrated Care Board and our Integrated Care Partnership, a joint committee between NHS and local authorities.

3.2 The slides reaffirm the core purposes of an Integrated Care System (ICS) to:

- Improve outcomes in population health and healthcare
- Tackle inequalities in outcomes, experience and access
- Enhance productivity and value for money
- Help the NHS support broader social and economic development

3.3 They share an outline of the journey so far for our South Yorkshire Integrated Care Partnership. The South Yorkshire Integrated Care Partnership is chaired by our South Yorkshire Mayor, Oliver Coppard and is predominantly comprised of nominated members from each of our Health and Wellbeing Boards. It is still relatively early in its development journey and appreciates that there is an opportunity in its onward development to learn from Health and Wellbeing Boards. The output of a development session in late July is currently being used to inform a development plan for the ICP and this will include a membership review, to broaden and strengthen the ICP membership and connectivity with each of our Health and Wellbeing Boards.

- 3.4 The initial Integrated Care Strategy for South Yorkshire was published in March 2023, after a rapid period of development led by the ICP to meet challenging national timelines. It describes a 'working vision' informed by those articulated in each of our Health and Wellbeing Board Strategies, and this is underpinned by a set of measurable goals and shared outcomes that align well with those in each of our Health and Wellbeing Strategies. Four bold ambitions were identified as areas where aligning our expertise and collaborative effort has the potential to bring greater benefit. The supporting slide deck includes a summary of how we are doing in relation to the measures we set for each bold ambition. A series of joint commitments were also articulated to start to describe how we need to work together differently to deliver our strategy, through bold and collaborative leadership, ensuring that we listen to and work with people and communities, facilitate more joined up approaches and allocate resources to those with the greatest needs and more preventative approaches. These align well with the radical shifts described in the new Sheffield Health and Wellbeing Strategy.
- 3.5 Simultaneously NHS England asked NHS partners (Integrated Care Boards together with NHS Trusts) to develop 5 year NHS strategic plans called NHS Joint Forward Plans. The ask of plans was to set out how the NHS will arrange and deliver services to meet their population health needs, both physical and mental health needs, in response to the local Joint Strategic Needs Assessment (JSNA). The plans were asked to demonstrate delivery of the NHS universal requirements (requirements in the NHS Long Term Plan) and alignment with NHS annual operational planning. They were expected to align with local Health and Wellbeing Strategies, Place Integrated Health and Wellbeing Plans and support delivery of the local Integrated Care Strategy.
- 3.6 The initial South Yorkshire (SY) NHS Joint Forward Plan was developed with partners in early 2023 to meet the challenging NHS England timeline, informed by our SY JSNA, existing insight from involvement activities across South Yorkshire and our 'What matters to You' campaign. A working draft was shared with HWBBs and the ICP.
- 3.7 The SY NHS JFP sets out how in SY NHS partners working together and with others in our places, provider collaboratives and alliances to deliver improvements across a range of delivery priorities. It was initially published in September 2023 and a light touch refresh took place over winter 23/24 in line with NHSE guidance, through which additional feedback was welcomed from the Sheffield Health and Wellbeing Board.
- 3.8 The 24/25 [South Yorkshire NHS Joint Forward Plan](#) is now available online, within which there is a link to the Sheffield Place Plan. Several edits were made to the SY JFP to reflect the feedback from the Sheffield HWBB including more emphasis on continuity of carer and health inclusion groups and more broadly the feedback will be used to inform the refresh for 25/26 and further input and support will be sought.
- 3.9 The changing landscape, including the recently published Lord Darzi's report on the state of the NHS and the now awaited new 10 year health plan will provide us with a refreshed opportunity as partners to inform the shape of national policy and plans as we anticipate involvement will be sought through systems. We are keen to support and

enable each of our Health and Wellbeing Boards to take this opportunity to inform national policy to benefit us locally. To seek to address the frameworks that currently inhibit us from working differently together to take a more preventative approach and focus on those with greatest needs to address health inequalities.

#### **4.0 QUESTIONS FOR THE BOARD**

4.1 The following questions are proposed for Board consideration:

- How could we, the NHS, local authorities, voluntary sector and wider partners work together differently to drive delivery of our Health and Wellbeing Board Strategies and our South Yorkshire Integrated Care Strategy?
- What opportunities do we have to build on existing mechanisms to improve how we listen to, act on and involve citizens and communities in our work?
- What opportunities do we have to enable different ways of working in our Integrated Care System that supports delivery in our neighbourhoods, places and across South Yorkshire?

#### **5.0 RECOMMENDATIONS**

5.1 The Board is asked to consider the supporting information, in the context of the new Sheffield Health and Wellbeing Strategy and developing South Yorkshire Integrated Care Partnership to explore as partners the opportunities to work together to address the challenges we face and support delivery.

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