

Policy Committee Decision Report

Title of Report: Housing Strategy
Date of Decision: 16/10/2024
Report To: Strategy and Resources Policy Committee
Report Of: Ajman Ali – Executive Director, Neighbourhood Services
Report Author: Ruth Ward – Strategic Housing Assistant Manager

Executive Summary: This report seeks approval from Strategy and Resources Policy Committee for a new 10-year Housing Strategy. The report summarises the key content of the Strategy, along with the public consultation results that have been part of its development. It is recommended that the Committee consider and approve the adoption of a new 10-year Housing Strategy (Appendix 1).



Council Plan outcomes:

[A place where all children belong, and all young people can build a successful future](#)

[Great neighbourhoods that people are happy to call home](#)

[People live in caring, engaged communities that value diversity and support wellbeing](#)

[A creative and prosperous city full of culture, learning, and innovation](#)

[A city on the move – growing, connected and sustainable](#)

Policy Committee remit:

This report is to be considered by the Strategy and Resources Policy Committee, as its remit includes responsibility for any issue identified as being of significant strategic importance or financial risk to the Council (which is by its nature cross-cutting): [Part 3C - 3.3 Matters Delegated to Committees May 2024.pdf \(sheffield.gov.uk\)](#)”

Does the report contain confidential or exempt information? [Yes/No]

No.

Recommendations:

Strategy and Resources Policy Committee is recommended to:

1. Consider and approve the adoption of a new 10-year Housing Strategy (Appendix 1).

Financial Implications: [Yes] [Approved by: Paul Foster]

Legal Implications: [Yes] [Approved by: Rebecca Lambert]

Equality and Inclusion Implications: [Yes] [Approved by: Ed Sexton]

[Initial Impact Assessment completed with EIA number: 2687]

Climate Change Implications: [Yes] [Approved by: Laura Ellendale]

Background Papers:

Sheffield Plan and Development Policies 2022 - 2039

Homelessness Prevention and Rough Sleeping Strategy and Action Plan 2023 - 2028

Private Sector Housing Condition Database 2021

Strategic Housing Market Assessment 2018

Sheffield Local Housing Needs Assessment 2024

Appendices:

Appendix 1 – Housing Strategy 2024 – 2034

Appendix 2 – Table of Strategy Changes

Appendix 3 – Housing Strategy Phase 2 Consultation Reports

Appendix 4 – Housing Strategy Evidence Base

Appendix 5 – Equalities Impact Assessment

Appendix 6 – Climate Impact Assessment

1. Background to the issue

- 1.1 Sheffield is an amazing city, and housing is vital to the lives of our population. Housing is a fundamental element in the success of our communities, giving people early life chances and security, enabling them to be healthy and active, attracting new people to live here and be part of our growing prosperity.
- 1.2 It is important that a city like Sheffield has a long-term strategic plan for how it will meet the housing needs of our community, now and in years to come. Our current Strategy is out of date and so a new Housing Strategy is needed.
- 1.3 The draft Housing Strategy is a Tier 1 Strategy and is a key component of our developing Strategic Framework. It sets the longer-term direction for housing to deliver the ambitions in the City Goals, Council Plan and complements our new Local Plan. It focuses on key, city-wide challenges and opportunities, and sets out a clear statement of the city's housing need and ambitions, to steer Sheffield City Council ("the Council") and city-wide partners in high-level decision making on housing over the next decade.
- 1.4 The draft Strategy is deliberately high-level, setting strategic direction, enhanced by underpinning junior strategies and delivery plans, including:
 - The Homelessness Prevention and Rough Sleeping Strategy and Action Plan.
 - The Housing Growth Delivery Plan.
 - Older Persons Independent Living Strategy and Action Plan.
- 1.5 Additionally, there are several other key interdependent strategies and action plans across the Council that the Housing Strategy will either support or be supported by. Recommendations of the Race Equality Commission 2022 and the Housing and Neighbourhoods Race Equality Action Plan have been taken into account.
- 1.6 The draft Strategy is about all housing in our city, across different tenures and both public and private housing. We want everyone, in all our communities to have access to homes and neighbourhoods that meet their needs and to be happy with where they live. We want people to have more housing choice and better access to a home in Sheffield which is safe, affordable and ready for a changing climate. Our housing ambitions can only be achieved by collaborating and engaging people and partners from across the city – from tenants and homeowners to landlords and developers. Therefore, having been developed with partners and in

consultation with citizens, the draft Housing Strategy is presented to Strategy and Resources Policy Committee for approval.

1.7 Developing the Housing Strategy

- 1.7.1 The national housing landscape has transformed in the decade since our last Strategy was produced in 2013, in areas such as growth, quality of stock and new legislation. Austerity has transformed the public funding environment, and a range of economic challenges, including those associated with the cost-of-living crisis, have altered the housing market.
- 1.7.2 In addition, significant recent legislative changes enacted by the previous government, along with pending reforms proposed by the new Labour government, have prompted action by the Council. This includes ensuring compliance with the Building Safety Act 2022, the Energy Act 2023, the Social Housing (Regulation) Act 2023, the Supported Housing (Regulatory Oversight) Act 2023, and the Levelling-up and Regeneration Act 2023, as well as preparing for proposed changes in the Renters' Rights Bill and the Planning and Infrastructure Bill 2024.
- 1.7.3 Sheffield is a city that is being noticed globally and has the potential to be the best city to live and work in, grow up and grow old in, and to start, grow and scale a business in. Sheffield's local housing market presents many opportunities that can be capitalised upon, including:
- Sheffield's positioning as the 'Outdoor City'.
 - Two world class universities.
 - A vibrant history and culture.
 - A growing and diversifying city population.
- 1.7.4 However, there are also several challenges to be addressed such as:
- Higher earning families leaving Sheffield to live in neighbouring districts.
 - A shortage of all housing including a cumulative affordable housing shortfall.
 - Continuing very high demand for social homes.
 - Significant increases in homelessness, and demand for temporary accommodation and supported housing.
- 1.7.5 A new Housing Strategy, which responds to these legislative and landscape changes, has therefore been developed. It forms a

keystone document for the Council, shaping thinking and influencing decision making in housing across Sheffield for the next decade.

1.8 Evidence Base

1.8.1 Significant work has been undertaken to produce the draft Strategy. Initially, this involved an analysis of several primary and secondary data sources to understand housing need and priorities in Sheffield. Key to this effort has been considering the:

- Private Sector Stock Condition Survey (2021).
- Strategic Housing Market Assessment (2018).
- Census (2021).

And more recently, the Sheffield Local Housing Needs Assessment 2024.

1.8.2 Additionally, a review of progress against the existing Housing Strategy, a Supported Housing Review, and a review of Housing Strategies from comparable cities was carried out. Finally, consideration was given to the recommendations of the Race Equality Commission Report and the ARUP City Level Zero Carbon Migration Pathway for Sheffield.

1.8.3 Alongside examining existing evidence, extensive discussions took place with key stakeholders. This included working groups with Council officers and partners, attendance at multiple pre-existing forums and meetings and a Task & Finish group with members of Housing Policy Committee.

1.8.4 The aim of this work was to ensure that the right challenges, opportunities, and priorities for housing in the city were identified. A vision statement and five key ambitions were produced based on this work, which were then tested via public consultation.

1.9 Consultation - Let's talk about Sheffield's housing

1.9.1 The first stage of public consultation – 'Let's talk about Sheffield's housing' - was held over February and March 24. The draft vision and ambitions were shared, and residents' views on the most important housing issues were sought. The analysis indicated that Sheffield residents believed the overall vision and ambitions of the emerging draft Strategy were broadly on track.

- 1.9.2 The consultation feedback, together with the evidence base, was used to shape a draft Housing Strategy for the city. The Strategy and Resources Policy Committee approved this draft for public consultation in May 2024.
- 1.9.3 The second phase of consultation took place in July 24, led by consultants Campbell Tickell. This round of consultation demonstrated even stronger public support for the Strategy. 82% of survey respondents either strongly agreed or agreed with the draft vision. Overall, the majority of respondents, were also in support of the 5 ambitions set out below.
- 1.9.4 Further details of the responses can be found in Section 4 of this report and in the Housing Strategy Phase 2 Consultation Reports at Appendix 3.

2. Proposal

2.1 The Housing Strategy

2.1.2 The draft vision is:

Everyone in Sheffield has a home that supports good health and is suitable for their needs and aspirations. We want people to have more housing choice and better access to a home which is safe, affordable, and ready for a changing climate.

2.1.3 The vision is accompanied by a set of draft ambitions:

- Ambition 1: More homes and housing choice.
- Ambition 2: Housing carbon emissions will have been reduced to net zero by 2030.
- Ambition 3: Safe, good quality and comfortable homes.
- Ambition 4: Great, safe neighbourhoods that people are happy to call home.
- Ambition 5: Homes and housing services that end homelessness and support healthy, independent lives.

2.1.4 Our ambitions are interdependent and are all equally important to successfully deliver this Strategy. Each ambition is accompanied by a series of no more than 5 priorities, which we will work with our partners to deliver. The priority titles are outlined below.

Ambition 1: More Homes and housing choice.

1. **Increase the range of good quality homes for all residents.**

2. **Create new lifetime neighbourhoods in and around the city centre.**
3. **Accelerate regeneration.**
4. **Increase affordable housing provision.**
5. **Build homes for the future.**

Ambition 2: Housing carbon emissions will have been reduced to net zero by 2030.

1. **Develop a residential net zero plan for all housing in the city.**
2. **Build the skills and capacity to deliver our ambition.**
3. **Improve understanding and awareness.**
4. **Prioritise vulnerable households.**
5. **Support climate and flood resilience.**

Ambition 3: Safe, good quality and comfortable homes.

1. **Improve quality and safety standards across all homes.**
2. **Tackle damp and mould in Sheffield's housing.**
3. **Ensure fire safety.**
4. **Improve landlord performance across the city.**

Ambition 4: Great, safe neighbourhoods that people are happy to call home.

1. **Support and invest in the knowledge, skills and capabilities of our communities.**
2. **Strengthen collaboration between services and communities.**
3. **Make neighbourhood assets work better for the whole community.**
4. **Create safer neighbourhoods.**
5. **Bring more properties back into use.**

Ambition 5: Homes and housing services that end homelessness and support healthy, independent lives.

1. **End rough sleeping and prevent people from becoming homeless.**
2. **Support all households to be healthy and independent.**
3. **Improve the quality and range of supported housing.**
4. **Tackle health inequalities.**
5. **Encourage more flexibility in existing homes to enable independent living.**

2.1.5 The final chapter of the Strategy sets out governance and delivery arrangements. In summary, the Strategy will be governed through Sheffield City Council's Committee system. As the Housing

Strategy is a Tier 1 strategy, the Strategy and Resources Policy Committee will be responsible for overseeing the Housing Strategy's progress, through the performance and outcomes framework. The Housing Policy Committee will be responsible for overseeing the Strategy's delivery, and guiding and approving the junior strategies, plans and policies needed to deliver the Housing Strategy vision and ambitions. In addition, monitoring will also take place via the Sheffield Together Partnership and the Strategic Housing Forum where relevant. Further delivery arrangements for this Strategy will be developed where gaps are identified and where these don't duplicate existing monitoring and delivery arrangements.

- 2.1.6 There will be an ongoing conversation with communities, citizens, and partners in the voluntary and community sector to develop the detail of how this Strategy is delivered and ensure it remains correctly focussed. To help inform this dialogue about housing we will publicise performance information to tenants and residents which will show what has been done, and what improvements have been made, and encourage other Registered Providers to do the same in line with the Regulator of Social Housing's requirements. Evidence and data will also be periodically updated, to ensure it remains relevant and informative, for example a refreshed Strategic Housing Market Assessment and revised stock condition assessments will be undertaken.

3. How does this decision contribute to the Council Plan?

3.1 Council Plan outcome

- 3.1.1 The Housing Strategy will contribute to the long-term delivery of the Council Plan. It will help to deliver better health, equality and safety outcomes for adults, children and families in Sheffield. As a broad and cross-cutting issue, the Strategy will to some extent impact on each of the five strategic outcomes. However, it will be particularly key for Priority 2 in the Council Plan – *'Great neighbourhoods that people are happy to call home'*.
- 3.1.2 The Strategy will also contribute significantly to the delivery of Priority 5 – *'A city on the move – growing, connected and sustainable'* through its ambition to reduce housing carbon emissions to net zero by 2030 and provide more homes and housing choice.

3.2 People – Prosperity - Planet

3.2.1 The Housing Strategy is critical to implementing our Council Plan ‘Together we get things done.’ The Strategy will help to deliver the three interlocking policy drivers in the Council Plan: People, Planet and Prosperity by:

3.2.2 People

- Prioritising resources and action to reduce housing disadvantage for the most vulnerable people in our city.
- Improving access to homes that are affordable to rent, buy and run, and meet the needs of our communities.
- Ensuring housing services and support are person-centred through providing opportunities for our communities to shape and tailor them.

3.2.3 Prosperity

- Helping attract and retain higher income households in the city through a balanced housing market which assists aspirational housing choices.
- Creating new opportunities across our communities with skilled jobs in construction, retrofitting and new building techniques.
- Delivering safe, high-quality homes, giving more people the best foundations to learn and play an active role in our growing economy.

3.2.4 Planet

- Reducing housing carbon emissions to net zero in new and existing stock, lessening the impact on the planet and ensuring Sheffield’s homes are ready for the changing climate.
- Reducing risk of flooding through better green infrastructure and sustainable urban drainage systems.
- Maximising use of our brownfield sites to ensure the most efficient use of land and protect nature and biodiversity.

3.3 City Goals

3.3.1 The ambitions in the Strategy will contribute to the delivery of the City Goals. The Goals set the direction for Sheffield as a whole, giving a collective vision for the city to achieve in ten years’ time. The Goals build on the existing strengths of Sheffield but rely on the combined effort of the city to play a role and contribute so Sheffield is a city of thriving communities by 2035.

3.3.2 The Housing Strategy ambitions will primarily support the delivery of the following goals:

- **A creative and entrepreneurial Sheffield** – through building skills and capacity in the energy sector and encouraging a diverse and inclusive workforce, which reflects our local communities and fairly shares the benefits of business growth, new skills, and jobs.
- **A green and resilient city** – through the Strategy’s ambition to reduce housing carbon emissions to net zero by 2030 and ensuring Sheffield’s homes are ready for a changing climate.
- **A Sheffield of thriving communities** – through supporting our communities to get involved and take ownership of what is important to them in their area and making neighbourhood assets work better for the whole community.
- **A Sheffield for all generations** – through providing homes and housing services that meet the needs of our diverse communities.

4. What community or partner engagement has been undertaken and how has it informed the proposal?

Two phases of consultation have been undertaken with the public and partners to develop the Housing Strategy.

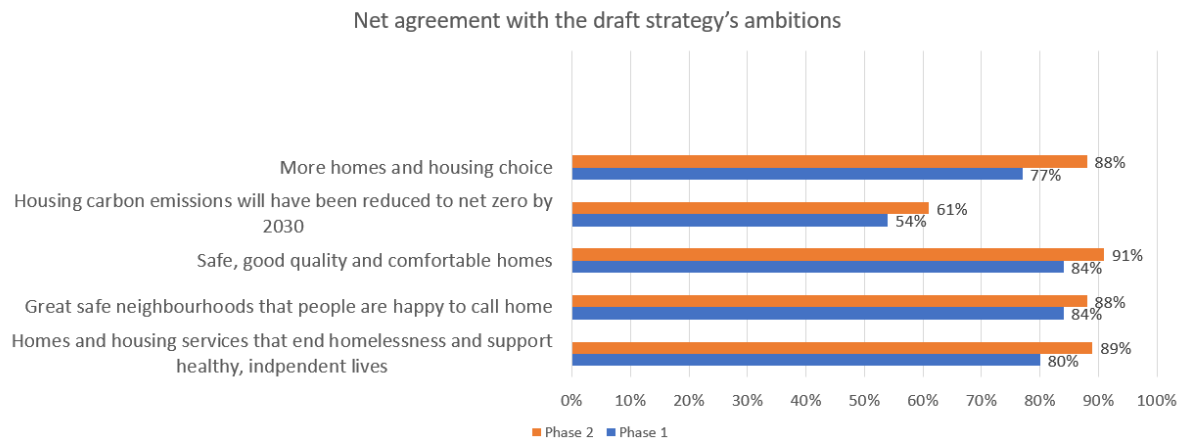
4.1 Consultation Phase 1

- 4.1.1 The first phase was carried out in February and March 2024. This included a residents’ survey with over 800 responses, a partner survey, an in-person event and a series of focus groups with 135 people engaging. This consultation asked residents about the key housing issues and challenges facing the city, to understand what should be prioritised within the Strategy. The draft vision and ambitions of the Strategy were also shared to see if people agreed with them and to ask if anything was missing.
- 4.1.2 The feedback from the consultation showed that Sheffield residents believed the overall vision and ambitions of the emerging draft Strategy were broadly on track. This feedback was used to develop a draft Housing Strategy for consultation.
- 4.1.3 Analysis of the demographic profile of respondents showed under representative levels of responses from residents from Black, Asian

and Minoritised Ethnic backgrounds, residents under the age of 34 years, and residents in private sector accommodation (owner occupation and private rented). The second phase of consultation looked to address this.

4.2 Consultation Phase 2

- 4.2.1 A second phase of consultation was undertaken on the draft Housing Strategy in July 2024. Consultants, Campbell Tickell, were employed to lead the consultation, with a particular focus on increasing responses from groups underrepresented in phase 1. It involved a digital survey for the public and a digital survey for partners. A simplified paper version of the public survey was also used at drop-in sessions at various locations across the city. The drop-in sessions were held to try and reach the groups who were less well represented in the first phase of consultation.
- 4.2.2 Two focus groups with Sheffield's Youth Cabinet and representatives from the Hong Kong community were also held, alongside meetings involving Council officers, partners from a range of organisations (including Registered Providers) and the Access Liaison Group.
- 4.2.3 Just over 1,100 people provided feedback through the surveys, focus groups and by attending meetings. This time, the largest proportion of respondents to the phase two survey were owner occupiers, followed by social housing tenants and private renters. Although private renters still formed the smallest group, there was a significant increase in the number of respondents from this sector compared to the phase 1 consultation. Engagement with people from Black, Asian and Minoritised Ethnic backgrounds was also increased.
- 4.2.4 Overall, the consultation showed positive support for the draft Strategy. 82% of survey respondents either strongly agreed or agreed with the draft vision, and most respondents strongly agreed or agreed with the draft ambitions. The graph below shows net agreement, by survey respondents, with the draft Strategy ambitions for both the phase 1 and phase 2 consultation.



4.2.5 The responses to the consultation indicated that whilst people were supportive of Ambition 2: *Housing carbon emissions will have been reduced to net zero by 2030* contained in the Strategy, they were concerned about the level of investment and activity that would be required to achieve it within these timescales, particularly given the lack of national support for local carbon reduction initiatives over the last decade. These are challenges that we recognise - however, we believe that it is important to continue to focus on and make progress towards the decarbonisation of the city's housing at the fastest pace possible. Progress towards this ambition will be kept under review as the detailed delivery plans are developed and implemented.

4.2.6 The feedback from the focus groups and partners showed broad support for the draft vision and ambitions too. Priorities that respondents wanted to see reflected more strongly within the Strategy included greater collaboration with partners across services and organisations, neighbourhoods that are well maintained with facilities and services that support local communities, and adaptable and accessible housing for older and disabled people.

4.3 Post consultation changes to the draft Housing Strategy

4.3.1 The feedback from the second phase consultation has been used to shape the final draft of the Housing Strategy, which is appended to this report at Appendix 1. Some feedback was more detailed and specific. As appropriate, the more detailed feedback will be reflected in junior strategies and plans as they are developed.

4.3.2 Minor amendments to phrases and words have been made throughout the Strategy to increase clarity and respond to feedback, alongside updates to reflect the latest national policy,

legislation and housing needs data. However, the most significant changes made to the content of the Strategy were to:

- Clarify that housing development will also take place outside of the city centre to meet housing need, and that reusing previously developed sites and buildings will form part of this.
- Strengthen reference to strategic and local partnerships to help deliver the vision and ambitions, including attracting funding.
- Provide more focus on the importance of having the right infrastructure in place to support local communities
- Make the ambitions and priorities multi-tenure across the Strategy.
- Add in a priority to reflect the importance of fire safety.
- Broaden the repairs priority to have more of a focus on improving landlord performance in the social and private sector.

4.3.3 The Housing Strategy governance proposals have also been updated. The draft Housing Strategy approved for consultation described Housing Policy Committee as overseeing the Strategy. Since then, a new governance structure has been agreed, whereby the Strategy and Resources Policy Committee will retain oversight of all Tier 1 documents (i.e. Housing Strategy). The Strategy has therefore been updated to describe Strategy and Resources Policy Committee having oversight of the Housing Strategy's progress, with Housing Policy Committee overseeing its delivery and guiding and approving the junior strategies, plans and policies needed to deliver the Housing Strategy vision and ambitions.

4.3.4 A table of significant changes made to the Housing Strategy since its approval for consultation by Strategy and Resources Policy Committee in May can be found at Appendix 2.

5. What alternative options did we consider?

5.1 Alternative Option 1: Do not develop a Housing Strategy

The development of a Housing Strategy is not a statutory duty. The Council is not, therefore required to produce one, and other strategies, such as the Homelessness Prevention and Rough Sleeping Strategy, are produced to consider specific issues. However, this option was rejected on the grounds that a long-term, strategic document is seen as critical to

guide planning, development/investment and policy over the next decade, and this is a keystone strategy for the city. A Housing Strategy is produced by local authorities in comparable cities to set their strategic vision and ambition for housing. The approach of not having a Housing Strategy is therefore not recommended.

6. How has equality, diversity and inclusion been actively considered?

- 6.1 The Housing Strategy is concerned with all housing types and tenures across all areas of the city. Everyone living, or wishing to live, within Sheffield will be impacted by the direction set by the Strategy. It will influence decision making within the Council, and with strategic partners, for the next decade.
- 6.2 The Council has legal requirements under the Equality Act 2010, including the Public Sector Equality Duty. This requires that public authorities must, in the exercise of their functions, have due regard to the need to:
1. eliminate discrimination, harassment, victimisation and any other conduct that is connected to protected characteristics and prohibited by or under this Act,
 2. advance equality of opportunity between those who share a relevant protected characteristic and those who do not,
 3. foster good relations between those who share a relevant protected characteristic and those who do not.
- 6.3 Housing is an issue that is relevant to everyone. The Strategy aims to have a positive impact for all residents, but recognises that some residents, due to protected characteristics, can have increased challenges relating to housing. For example, disabled residents and residents from Black, Asian and Minoritised Ethnic backgrounds. Likewise, the impact of age on a resident's housing situation is considered within the Strategy.
- 6.4 Equality is highlighted throughout the whole Strategy, with a positive impact sought. This is, primarily, reflected in the key aims and priorities of the Strategy. Further detail can be found in the Equalities Impact Assessment.
- 6.5 As the Housing Strategy is a high-level document, other junior strategies and actions plans that are key to the delivery of the Strategy, such as the Homelessness Prevention and Rough Sleeping Strategy and the Older Persons Independent Living Strategy will have their own individual Equality Impact Assessments completed.

7. Financial and Commercial Implications

- 7.1 The Strategic Housing Team will, at an officer level, lead on driving forward the implementation of the overall Strategy within existing resources. This will be reviewed, and if additional resources are required, the appropriate approval process will be followed.
- 7.2 The cost of the consultants to lead on the consultation resulted in a £26k, un-budgeted spend commitment.
- 7.3 Significant investment will be required to meet the ambitions of this Housing Strategy. Individual delivery projects and plans that require Council investment will be brought forward with separate business case and resource asks for consideration and approval.

8. Legal Implications

- 8.1 There is no specific statutory duty for the Council to produce a Housing Strategy. Section 87(1) of the Local Government Act 2003 previously granted the Secretary of State the power to require local authorities to have a housing strategy and to specify what the contents of this should be. This power was never exercised by the Secretary of State in relation to England. Consequently, section 29 of the Deregulation Act 2015 removed this power for all English Authorities meaning that this provision only now applies to Welsh Authorities.
- 8.2 Under section 8 of the Housing Act 1985 every local housing authority is required to consider and review on a periodic basis the housing conditions in their area along with the housing needs of the area with respect to the provision of further housing accommodation. This means that local authorities are under a duty to assess the housing needs of their population and plan strategically to meet that need. Section 3 of the Housing Act 2004 imposes a further duty on all local housing authorities to keep housing conditions in their area under review. The production of a Housing Strategy provides a mechanism through which the Council can satisfy these statutory requirements.
- 8.3 Although the statutory provisions under section 87(1) of the Local Government 2003 no longer apply in England the Explanatory Notes to section 87 of Local Government Act 2003 (detailed at paragraph 215) provide a useful description of what a housing strategy is:

'A local housing strategy is the local housing authority's vision for housing in its area. It sets out objectives and targets and policies on

how the authority intends to manage and deliver its strategic housing role and provides an overarching framework against which the authority considers and formulates other policies on more specific housing issues.'

8.4 Despite there being no specific statutory requirement to produce a Housing Strategy it is considered best practice for a local authority to set out its future strategic plan for housing in a Housing Strategy and for that strategy to be developed by evidence and consultation. The Housing Strategy is one of the Council's keystone strategies which will help to form an inclusive economic plan for the city and is a key component in developing the Council's Strategic Framework.

9. Climate and Environmental Implications

9.1 Sheffield has set an ambition to be a net zero city and council by 2030. Sheffield City Goals set out the vision of "A Green and Resilient Sheffield; where we all act urgently on the climate and environmental crisis, prepare for a changing future and prioritise the health and wellbeing of our city's people and nature".

9.2 The Sheffield City Council Plan 2024-28, sets out the mission 'Together we get things done', with 'Planet' as one of three policy drivers (alongside People and Prosperity), and 'A city on the move – growing connected and sustainable' as one of its five key outcomes.

9.3 The realisation of climate benefits and emission reductions is reliant on future decision-making being aligned with these key policy positions, and the Strategy sets out several priorities to achieve these.

9.4 Through the Strategy, the Council will work with partners to:

- Develop a residential net zero plan for all housing in the city, setting out how we will attract strategic investment to encourage and deliver installation of insulation and ventilation to best prepare homes for modern systems when the market can supply them economically, utilise our existing resources such as the heat networks, and explore energy generation opportunities.
- Build the skills and capacity to deliver our ambition, encouraging a diverse and inclusive workforce in the sector, which reflects our local communities and fairly shares the benefits of business growth, new skills, and jobs.
- Improve understanding and awareness, promoting opportunities and helping to reduce carbon emissions, developing the Warm

Homes Sheffield website and promotional campaigns to reach out to landlords, homeowners, tenants, and partners.

- Prioritise vulnerable households supporting fair and inclusive decarbonisation that is led by local communities and reflects the diverse needs of our communities and neighbourhoods.
- Support climate and flood resilience through better green and blue infrastructure around Sheffield's homes, protecting ecological sites and encouraging measures which restore and enhance nature, reduce the air temperatures, and improve the liveability of our urban neighbourhoods including sustainable urban drainage (SuDS), and contributing to the implementation of the Flood Protection Programme.

9.5 It is important to note that the Strategy itself is high-level and does not directly reduce emissions. Delivery will be via existing and new junior housing strategies, delivery plans and key policies that will be shaped by the vision, ambitions, and priorities set out within the Strategy.

9.6 Delivery of some priorities within the Strategy may lead to a moderate increased climate impact as a standalone activity, such as building more homes, however it also brings other benefits through connectivity, and benefits for the green economy. Likewise other priorities, such as development of the 'Residential Net Zero Plan', will lead to a significant reduction in emissions.

9.7 Decisions are made on specific delivery projects, and initial/full Climate Impact Assessments will be prepared on these as appropriate.

10. Other implications

N/A

11. Reasons for decision

11.1 It is important that a city like Sheffield has a long-term strategic plan for how it will meet the housing needs of our community, now and in years to come. Our current Strategy is out of date and so a new Housing Strategy is needed. It is therefore recommended that the Strategy and Resources Policy Committee:

11.1.1 Consider and approve the adoption of a new 10-year Housing Strategy, as set out in Appendix 1.