

CITY OF SHEFFIELD
METROPOLITAN DISTRICT
MEETING OF THE CITY COUNCIL – 6 JULY 2011
COPIES OF QUESTIONS AND ANSWERS THERETO

Questions

Answers

Questions of Councillor Shaffaq Mohammed to the Leader of the Council (Councillor Julie Dore)

- | | |
|---|---|
| 1. Regarding changes to the 2011/12 budget, you have stated that “the Council has now restored funding”. Therefore can you confirm (a) where each of the individual decisions have been made, (b) who has made these decisions and (c) what the process is for calling these decisions into Scrutiny? | The new Administration has worked with officers to ensure that the financial impact of the changes has been clarified and that a package of savings and funding, including use of part of the 2010/11 underspend can cover the cost of the restored funding. A process is in place to ensure that the officers responsible for delivering the changes effect the appropriate level of decision making in accordance with the constitution. The normal processes for calling decisions in to scrutiny would therefore apply. |
| 2. Regarding the changes to the 2011/12 Budget which you have stated that the Council has now implemented, can you provide a completed Equality Impact Assessment for each of these decisions? | EIAs will be completed, where required, as part of normal decision making processes. |
| 3. Please list all businesses invited to your recent business summit. | The Business Summit encompassed key businesses from a range of sectors across Sheffield and also included our partners from the Local Enterprise Partnership, social enterprises, strategic partners such as SYPTE and the relevant Cabinet Members. The list is attached. |
| 4. Please list all attendees at your recent business summit. | Attendance was strong and a good mix of businesses were represented with 70 people at the summit. Please see attached. |
| 5. Have you had any personal correspondence with the Secretary of | Yes, I wrote to the Secretary of State for the Department for Communities and |

State for the Department for Communities and Local Government since becoming Council Leader? If so, can you please provide copies of letters etc?

Local Government, inviting him to visit Sheffield and meet with me (please see attached). Unfortunately he declined my invitation.

6. Regarding your personal commitment to set budgets for three years, what level of Council Tax increases are you assuming for each of the next three financial years?

I haven't made a personal commitment to set a three year budget.

7. Given that on 27th April, 2011 a Cabinet report was agreed confirming that the Council would set aside £28,000 and the private sector would now be approached to raise additional funds for the Women of Steel memorial. How many local businesses and other potential donors have been contacted so far?

Following the May election, the Cabinet Member asked for a full officer briefing on this project, including proposals as to how to progress the project given that of the £150K estimated cost, the Council was now only able to initially commit to £28K. This briefing has now taken place and it is proposed to consult the Women of Steel to explain the delay in the project following the original Cabinet approval and to discuss a preferred way forward to initiate the delivery of the project.

8. How much has been raised from local businesses and other potential donors for the Women of Steel memorial so far?

Given that until recently (April Cabinet), the Council had been unable to commit to any financial contribution towards the project, it was unreasonable and would have been unproductive to seek funding from potential partners.

9. How many meetings have you had regarding the Women of Steel memorial in your capacity as Council Leader?

I find it profoundly disappointing that the previous Administration failed to deliver on a promise made over 12 months ago to the Women of Steel to provide a Memorial as recognition by the City of the contribution made by thousands of Sheffield women who worked in the steel industry during World War Two. The previous Administration recognised the need to move this forward as a matter of urgency, as it said in the Cabinet report in April 2010 that 'there was a need to bring this project to fruition during their lifetime'.

To now find that the previous Administration took over a year to identify a sum of money to kick start the project

and also failed to commence any sort of consultation means that they have wasted precious time.

This new Administration are now putting together a plan to ensure that the promise to the Women of Steel and Sheffield people is delivered as soon as possible.

I have had several meetings about this issue already since becoming Leader in May 2011, in order to rectify the failings of the previous Administration and make up for lost time.

Despite Councillor Mohammed's attempts to turn this issue into a political football, my only objective is to deliver on the promise made by this Council to the women of steel.

10. Regarding the Cabinet decision to transfer two separate leases for Graves Tennis and Leisure Centre, when will Members who wished to call the item in be able to consider the issue at a Scrutiny Board?

The Cabinet decision regarding Graves Tennis and Leisure Centre was made on 25th May 2011. This decision was "fast tracked" under Part 4, Paragraph 17 of the Constitution's Scrutiny Procedure Rules, as a certified item of "Urgent Business" (agreed by the Chief Executive, Deputy Chief Executive, Executive Director, Place, Executive Director, Resources and the Leader and Cabinet Member for Business, Jobs and Growth) on the grounds that delay of the matter would have serious consequences and would seriously reduce the ability to achieve the £150,000 saving that was agreed in March 2011, as part of the budget process, to come from the transfer of these facilities.

This item accordingly was removed from the scrutiny call-in process on the grounds that the item's delay for scrutiny would significantly prejudice the delivery of Council services.

Although this decision cannot be 'called-in', the relevant Scrutiny Committee can still examine the decision in retrospect and the reasons for the removal from the

call-in process. It is my understanding that the Chair of the Economic and Environmental Wellbeing Scrutiny Committee has agreed to put this item on the work programme.

11. How many 'Cabinet road show' meetings do you plan in the current financial year? How much will each meeting cost, including officer time?

We plan to go to each of the seven Community Assembly areas over the course of the financial year. At this stage, we are not in a position to be specific about costs. However, due to the Council's challenging financial position we will be planning on the basis of keeping costs to as low a level as possible.

12. What action have you taken to encourage the Football Association to recover the costs of the 2018 World Cup bid from FIFA so that Sheffield taxpayers can be refunded?

The City has consulted with all other bidding cities and the consensus is that there is no case for the cities to pursue the recovery of any costs from FIFA. This is primarily because all bidding cities made a financial commitment to the FA bidding process. This was an agreement between each bidding city and the FA. The agreements were strictly related to supporting the England bid and in no way were a requirement of FIFA. In other words, FIFA had no role to play in the English bidding system and any associated costs.

Questions of Councillor Colin Ross to Councillor Jackie Drayton (Cabinet Member for Children, Young People and Families)

1. Regarding your plan to cut £425,000 from the Dedicated Schools Grant, at the Full Council on 6th April 2011 you moved the following:

“confirms that if the present major opposition group were given a political mandate to form an administration in May, they would reinvest £425k from the Dedicated Schools Grant, to support projects and activities for children and young people, subject to confirmation with the schools forum, recognising that improvements in education aren't only delivered through schools”

Can you explain why you changed your mind?

2. Given that the £425K wasn't made from the Dedicated Schools Grant, what was cut instead to make this substantial saving?

3. Under the previous Administration no local school moved to Academy status without conducting a ballot of local parents first. Will you make the same commitment?

4. Can you confirm the amount of investment each of the three SureStart contracts were due to receive from the Council during 2011/12 as a result of the March 2011/12 budget?

We were able to deliver our pledges by working hard and finding the funding from elsewhere.

Nothing.

Key areas for investment are early years development including former Sure Start funded activities which will now be funded from efficiencies across the Council of £247k and for study support £131k from an underspend in the non delegated standards fund from the 2010/11 academic year identified in May this year.

This has enabled services to continue and we will continue to work on these areas during the year.

Yes. We are committed to asking every school that is seeking any change to their status to carry out a wide consultation and to have a vote of local parents.

The grant for each of the programmes was originally based on the number of children to which services are delivered in each of the areas covered. Each of the contracts has a specification that sets out the requirements for management, core offer and childcare and the number of

children's centre areas covered. The value of the grants for each organisation in 2011/12 as follows:

| | £m |
|--------------------------------|-------|
| Manor Castle Development Trust | 468 |
| Action for Children | 1.662 |
| PCT | 1.174 |
| Total | 3.304 |

5. Can you confirm the amount of investment each of the three SureStart contracts will receive from the Council during 2011/12 when your changes are taken into account?
6. Please list which study support groups will receive extra funding as a result of your budget changes.

The total additional investment of £247,000 will benefit Children's Centres, Sure Start and Community Nurseries. The exact breakdown of additional funding is not yet available.

In addition to the existing Study Support Groups that are running across the City including "Playing for Success", the Study Support Groups receiving additional support as a result of our budget changes are:

Burngreave Study Support: The carry forward of £80,000 from the previous Administration would have only continued the Burngreave study support until 31st July 2011. My initiative has ensured this project can continue for the whole of this financial year. I have been able to fund £112,000 by underspends from the non delegated Standards Fund in the 2010/11 academic year which was indentified in May this year. Funding for this work has increased from £80,000 to £192,000

The funding provided by the City Council will support the operation of four Study Support Groups. These are:

Reach High 2 (RH2)

- Burngreave After School Study Support Project (BASSSP)
- IT Community School and Subject Support (ITCSSS)
- Somali Education Breakthrough (SEB)

Somali Mentoring Project – Full year project funding to 31 March 2012 (£19,000)

This funding will enable support to continue whilst the final stage of the ongoing Study Support Review to develop study support in Sheffield is completed. The model will support a 1,000 hour, 4 strand Youth offer (Arts & Culture, Sport & Leisure, Volunteering, Study Support), linking in and working with the Children's University. The working group (with representation from the above organisations and others) will have developed this model by September 2011.

Questions of Councillor Alison Brelsford to Councillor Harry Harpham (Cabinet Member for Homes and Regeneration)

Can you confirm if Sheffield Homes staff will receive an increment or any other pay rise this year and/or next year?

Terms and Conditions for Sheffield Homes staff are determined by Sheffield Homes Board of Directors.

Questions of Councillor Gail Smith to Councillor Mary Lea (Cabinet Member for Health, Care and Independent Living)

1. Regarding the decision to reverse changes to the formula for personal budgets, is it true that the care purchasing budget will be reduced by £400,000 in order to fund this policy?

As previously stated the £400,000 savings will not be achieved through changing the Resource Allocation System. Instead, officers have indicated they will manage with £400,000 less within the overall purchasing budgets. This will be achieved within the existing agreed actions to manage demand and reduce costs and early analysis of the budget indicates this is achievable.

This is on the very clear basis that the Council will continue to ensure all assessed needs for individuals are met and fully funded.

2. If so, can you point to where this decision has been made, the completed Equality Impact Assessment and the process for calling it in?

The proposals for the changes to the budget are proceeding to formal decision making. For this proposal this will be Individual Cabinet Member decision.

The EIA's completed for budget savings in the purchasing budget have been reviewed.

The process for calling in the decision will be in line with the Council's governance processes.

Questions of Councillor Simon Clement-Jones to Councillor Bryan Lodge (Cabinet Member for Finance)

1. Can you confirm if the following statement from the 2011/12 budget resolution is accurate?

“This Council supports measures to deliver savings included within the present Administration’s budget proposal including:

a two year pay freeze for staff...apart from those earning below £21,000 who will receive a £250 annual increase;”

I can confirm that this is what is recorded in the minutes. The minute is unclear on the point of whether the £250 payment was intended for one year or two years. However the budget report is clear that "this is estimated to add £0.9m to expenditure levels in 2011/12", referring only to a one-year financial impact.

Furthermore, officers have made it absolutely clear to me that their understanding of the position of the previous Administration was that the £250 would be a one-off payment.

2. You have claimed in the local media that the one-off payment was agreed by the previous administration. Can you provide any Cabinet Member decision or minutes to confirm this?

I am advised that the scheduling of the payment was discussed and agreed at a meeting between the Chief Executive and the then Leader of the Council on 2 April 2011, with a clear understanding of the Chief Executive that it was a one-off payment of £250 for staff earning below £21,000 for 2011/12 only.

3. When did you take the decision to make the £250 annual increase for staff earning below £21,000 a one off, rather than an annual increase as agreed in the budget?

The present Administration has not made this decision. This Administration has inherited a position from the previous administration that the £250 payment would be a one-off payment for 2011/12 only.

4. Regarding the £250 one-off payment for staff earning below £21,000, have Trade Union officials agreed to the proposal?

Yes there is a collective agreement with the trade unions.

Questions of Councillor Roger Davison to Councillor Helen Mirfin-Boukouris (Cabinet Member for Business, Jobs and Growth)

- | | |
|---|--|
| 1. Since becoming Cabinet Member for Business, Jobs and Growth, have you visited any local businesses in your capacity as Cabinet Member? If so, please list the respective businesses. | I have spoken with many business representatives and I am pleased to report they feel confident in the new Administration. |
| 2. Were you present at the recently held business summit? | Yes. |
| 3. What new policies on the pro-business agenda have you asked council officers to pursue since becoming Cabinet Member? | Sound policy development is not made in haste. You will be made aware of new policies as they arise. |

Questions of David Baker Councillor to Councillor Mick Rooney (Cabinet Member for Communities)

1. The decision to drop your manifesto pledge to cut the Small Grants budget is welcome. Can you confirm when each Community Assembly will receive their allocation so they can distribute it?

The Administration didn't have a manifesto pledge to cut the Small Grants budget. We did however promise to reduce the cut to organisations receiving grant aid from a 15% cut (agreed by the previous Administration) to 7.5%. I'm delighted to say that the new Administration has now met that promise.

It's a testament to our commitment to community organisations, that not only have we managed to give more money to organisations through the grant aid budget, but we've managed to do this without cutting the small grants fund.

For Councillor Baker to imply that this amounts to the Administration dropping a manifesto commitment is somewhat baffling.

Assembly Chairs and Managers have been informed of the decision and it is my understanding that all Assemblies are proceeding with their Small Grants processes.

2. Regarding the decision to change the 2011/12 Grant Aid Budget, when did you decide to drop your manifesto pledge and go back on the total £260K extra you had previously promised?

We haven't gone back on the pledge. What we promised to do is reduce the cut to organisations receiving grant aid from 15% to 7.5%.

We have now done that; I can confirm that the maximum reduction in the grant to any organisation is 7.5%.

The amount of money required to do this is £135,000, not £260,000 as was previously thought.

3. Regarding the decision to change the 2011/12 Grant Aid Budget, can you point to where this decision has been made, the completed equality impact assessment and the process for calling it in?

A process is in place to ensure that the officers responsible for delivering the changes in the budget effect the appropriate level of decision making in accordance with the constitution. The normal processes for calling decisions in to scrutiny would therefore apply. EIAs

will be completed, where required, as part of normal decision making processes.

4. Regarding savings within the Libraries budget, do you propose any changes to the proposals that have been consulted upon?

The information from the consultation is currently being considered.

5. Regarding savings within the Libraries budget, when will they be implemented?

The budget savings are required to be delivered this financial year, as the previous Administration agreed in their budget in March 2011.

Questions of Councillor Ian Auckland to Councillor Leigh Bramall (Cabinet Member for Environment and Transport)

1. Can you confirm what each Community Assembly will receive from the Climate Change fund? If this hasn't been decided yet then when will it be?

No decision has been made on this issue yet, however a decision should be forthcoming.

All relevant parties will be informed as and when information is available.
2. Approximately what is the estimated percentage of residents who have taken advantage of the blue box/bin choice policy in the first phase?

On average across the observed collections (11 out of 80 total), 16% of customers had opted to use their blue bin for paper and card, 12% had opted to use their blue box for mixed materials. So some customers were just using the bin for paper and card and not recycling any other materials.

84% of customers had not taken advantage of the blue box/bin choice policy.
3. What has been the approximate estimated additional cost in the first phase of the blue box/bin choice policy so far?

£62,000. The additional cost per week of providing this service (for the first phase only) is £7,000. The full year cost is £364,000.
4. Why have you taken the decision to postpone the second and final phase of the blue box/bin choice policy?

Unfortunately we've been left to clear up the mess left by the previous Administration. As you know the previous Administration rushed through an eleventh hour change to the recycling service in a last-ditch bid for political support just before the election, however didn't make sufficient money available to fund the scheme.

Therefore unfortunately there is currently no funding in the budget for the roll-out of the second phase of the new scheme.

Because of the mess left by the previous Administration, we've asked the Economic and Environmental Wellbeing Scrutiny Committee to undertake a comprehensive review of the waste service. The second phase roll out of the change to the recycling service is pending the outcome of that review.

5. Where was the decision to postpone the roll out of the blue box/bin policy made and how can it be called into scrutiny?

I think the more pertinent question is - where was the original decision to roll out the blue box/bin policy made? My understanding is that there is no official Council decision to introduce this scheme, however if Councillor Auckland could direct me to the decision I would be most grateful.

As there is no official decision to roll out the blue box/bin policy, there is no approved timescale to introduce the second phase of the scheme.

The Administration feel that it would be prudent to await the outcome of the waste review before committing to a timescale regarding the second phase roll out of the change to the recycling service.

6. Regarding the green sack service, excluding those with Green Bins, can you confirm which areas and streets will be excluded from the service as a result of recent changes?

The parameters of the service were agreed as part of the 2011/12 Council Budget approved in March 2011.

I was very disappointed to learn that the previous Administration had agreed to draw up plans to exclude certain addresses from the green sack service.

Since it came to my attention that a small number of households have stopped receiving green waste collection, I made it absolutely clear that this is not acceptable.

I can now confirm that all households who wish to use the green sack service will be able to. This change will take place as a matter of urgency, and by the end of this month at the very latest.

Questions of Councillor Janice Sidebottom to Councillor Leigh Bramall (Cabinet Member for Environment and Transport)

1. Do you think that it is acceptable for an 80 year old and her neighbours to be told that they can't have their green sacks collected due to their road being too narrow?

No I don't.

2. Will you arrange for Chapel Close, off Ranmoor Road, to be included in the green sacks service in future? Yes.

Business Summit Invites

| | Company | Name |
|----|--------------------------------|------------------------|
| 1 | Adsetts Partnership | Sir Norman Adsetts |
| 2 | Ant Marketing | Anthony Hinchliffe |
| 3 | Ask4 | Jonathan Thornhill |
| 4 | Aviva | Pat Bailey |
| 5 | Barber, Harrison & Platt | Stephen Ingram |
| 6 | BHH Ltd | Sir Hugh Sykes |
| 7 | Birchenall Howden Ltd | Neill Birchenall |
| 8 | BT | Trevor Higgins |
| 9 | Capita | Mike Addenbrooke |
| 10 | Capita | Tan Khan |
| 11 | Capita | Terry Boynes |
| 12 | Capita | Louise Harris |
| 13 | Quark Investments | Doug Liversidge |
| 14 | Quark Investments | Pam Liversidge |
| 15 | Council | Bryan Lodge |
| 16 | Council | Helen Mirfin Boukouris |
| 17 | Council | Jackie Drayton |
| 18 | Council | John Mothersole |
| 19 | Council | Julie Dore |
| 20 | Council | Angela Power |
| 21 | Council | Karen Ramsay |
| 22 | Council | Michael Hellewell |
| 23 | Council | Edward Highfield |
| 24 | Council | David Fletcher |
| 25 | Council | Brendan Moffat |
| 26 | Council | Simon Green |
| 27 | Council | Kevin Bennett |
| 28 | Council | Richard Eyre |
| 29 | Davy Markham | Kevin Parkin |
| 30 | DSGI | Andrew Newman |
| 31 | Ekspan | Matthew Dronfield |
| 32 | Federation of Small Businesses | Gordon Millward |
| 33 | Federation of Small Businesses | Neville Martin |
| 34 | Federation of Small Businesses | Tony Cherry |
| 35 | Federation of Small Businesses | Andrew Flower |
| 36 | Federation of Small Businesses | Thomas Pigott |
| 37 | Firth Rixon | Alison Bettac |
| 38 | Forgemasters | Graham Honeyman |
| 39 | Grant Thornton | Garry Meakin |
| 40 | Gripple | Mark Edmonds |
| 41 | Holiday Inn Royal Victoria | Hermann Beck |
| 42 | HSBC | Marc Roberts |
| 43 | HSBC | Martin Natrass |
| 44 | Irwin Mitchell | John Pickering |
| 45 | Irwin Mitchell | Paul Firth |
| 46 | John Palin (Wholesale) Ltd | David Hughes |
| 47 | Jonny Douglas Product Design | Jonny Douglas |
| 48 | LEP | David Grey |
| 49 | LEP | James Newman |
| 50 | LEP | Lee Strafford |
| 51 | LEP | Philip Bartey |

| | | |
|-----|---|--------------------|
| 52 | LEP | Simon Carr |
| 53 | LEP Barnsley | Steve Houghton |
| 54 | LEP Bassetlaw | Graham Oxby |
| 55 | LEP Bolsover Council | Eion Watts |
| 56 | LEP Chesterfield | John Burrows |
| 57 | LEP Doncaster | Peter Davies |
| 58 | LEP NE Derbyshire | Graham Baxter |
| 59 | LEP Rotherham Council | Roger Stone |
| 60 | LEP Sheffield Uni | Isobel Doole |
| 61 | Lloyds | Tim Pryor |
| 62 | Meadowhall | Darren Pearce |
| 63 | Nabarro | Andrea Cropley |
| 64 | Nabarro | Martin McKervey |
| 65 | Nabarro | George Lubega |
| 66 | Newburgh Engineering | Vince Middleton |
| 67 | Outokumpu | Alison Kinna |
| 68 | PKF | Chris Humphreys |
| 69 | S4V Ltd | Sandra Pilarczyk |
| 70 | Sewell Moorhouse Recruitment Group | Nigel Brewster |
| 71 | Sheffield Chamber of Commerce & Industry | Yuri Matischen |
| 72 | Sheffield Chamber of Commerce and Industry | Richard Wright |
| 73 | Sheffield Steelers | Rachael Bateson |
| 74 | SUFC | Dave McCarthy |
| 75 | SWFC | Paul Aldridge |
| 76 | TATA Steel | Mick Hood |
| 77 | Technophobia The Company of Cutlers in | Chris Dymond |
| 78 | Hallamshire | Bill Speirs |
| 79 | The Electric Village | Deborah Egan |
| 80 | Virgin Media | Mark Smith |
| 81 | Virgin Media | Richard Stott |
| 82 | Wardell Armstrong LLP | Nick Tovey |
| 83 | Sector Solutions | Andrew Coulthard |
| 84 | Keeble Hawson | Paul Gibbon |
| 85 | Zest | Laura Moynahan |
| 86 | SYPTE | David Brown |
| 87 | CIQ | Richard Motley |
| 88 | Ironmonger Curtis | Jon Curtis |
| 89 | MK | Dave Grimshaw |
| 90 | MK | Caroline Woffenden |
| 91 | All Credit Media/Anderson Waugh | Neil Anderson |
| 92 | Bond Bryan Architects | Jonathan Bond |
| 93 | Kier Sheffield | Simon Bullen |
| 94 | PWC | John Cowling |
| 95 | Graduates Yorkshire | Martin Edmondson |
| 96 | Lambert Smith Hampton | Guy Gilfillan |
| 97 | VeryPC | Peter Hopton |
| 98 | Universal Alloys and Metals | Bernd Klein |
| 99 | INTO Professional | Janita Maaranen |
| 100 | Pro-Sheffield | Ben Sequerra |
| 101 | Torres Pumps | Ken Torres |
| 102 | John Lewis | MD |

103 Debenhams
104 Atkinsons
105 Kennedys

Carol Robinson
Graham Frith
Suzanne Liversidge

| <u>Business Summit Attendees</u> | | |
|--|----------------|--------------|
| Company | Surname | Name |
| Capita | Addenbrooke | Mike |
| LEP | Bartey | Philip |
| Sheffield Steelers | Bateson | Rachael |
| LEP NE Derbyshire | Baxter | Graham |
| Holiday Inn Royal Victoria | Beck | Hermann |
| Firth Rixon | Bettac | Alison |
| Birchenall Howden Ltd | Birchenall | Neill |
| Council | Boukouris | Helen Mirfin |
| Capita | Boynes | Terry |
| LEP | Carr | Simon |
| Federation of Small Businesses | Cherry | Tony |
| Technophobia | Cozens | Saul |
| Nabarro | Cropley | Andrea |
| Council | Bennett | Kevin |
| LEP Sheffield Uni | Doole | Isobel |
| Council | Dore | Julie |
| Jonny Douglas Product Design | Douglas | Jonny |
| SYLTE | Brown | David |
| Council | Drayton | Jackie |
| Technophobia | Dymond | Chris |
| The Electric Village | Egan | Deborah |
| Irwin Mitchell | Firth | Paul |
| Ekspan | Dronfield | Matthew |
| Council | Fletcher | David |
| Gripple | Edmonds | Mark |
| Federation of Small Businesses | Flower | Andrew |
| Atkinsons | Frith | Graham |
| Forgemasters | Honeyman | Graham |
| LEP | Grey | David |
| Capita | Harris | Louise |
| Sheffield Chamber of Commerce & Industry | Matischen | Yuri |
| | Hayes | Bob |
| Council | Highfield | Edward |
| Ant Marketing | Hinchliffe | Anthony |
| TATA Steel | Hood | Mick |
| HSBC | Roberts | Marc |
| Barber, Harrison & Platt | Ingram | Stephen |
| Capita | Khan | Tan |
| Quark Investments | Liversidge | Doug |
| Quark Investments | Liversidge | Pam |
| Council | Lodge | Bryan |
| Nabarro | Lubega | George |
| Creative Sheffield | Lyons | Alan |
| INTO Professional | Maaranen | Janita |
| Debenhams | Robinson | Carol |
| The Company of Cutlers in Hallamshire | Speirs | Bill |
| SUFC | McCarthy | Dave |
| Nabarro | McKervey | Martin |

| | | |
|-----------------------------------|------------|----------|
| Grant Thornton | Meakin | Garry |
| Newburgh Engineering | Middleton | Vince |
| LEP Rotherham Council | Stone | Roger |
| Federation of Small Businesses | Millward | Gordon |
| Council | Mothersole | John |
| CIQ | Motley | Richard |
| Zest | Moynahan | Laura |
| HSBC | Nattrass | Martin |
| LEP | Strafford | Lee |
| LEP | Newman | James |
| Davy Markham | Parkin | Kevin |
| Meadowhall | Pearce | Darren |
| Irwin Mitchell | Pickering | John |
| Federation of Small Businesses | Pigott | Thomas |
| Council | Power | Angela |
| Council | Ramsay | Karen |
| Virgin Media | Raven | Pennie |
| Sheffield Chamber of Commerce and | Smith | Mark |
| Industry | Wright | Richard |
| MK | Woffenden | Caroline |

Telephone: (0114) 273 4240/4701
Fax: (0114) 273 6644
E Mail: k.sheldon@sheffield.gov.uk
Your reference:
Our reference: JD/KES
Date: 21 March, 2012



**Councillor Julie Dore
Leader of the Council**

Leaders Office
Town Hall
SHEFFIELD
S1
2HH

Rt Hon Eric Pickles MP
Secretary of State for Communities
and Local Government
House of Commons
LONDON
SW1A 0AA

Dear Secretary of State

I am writing to you as the new Leader of Sheffield City Council following the Local Elections on the 5th May 2011. As you may be aware, the City Council has moved from no overall control to a Labour led administration.

I am conscious that at times of change of political control there is a lot of speculation, particularly when the majority party at a local level is of a different political persuasion to that of a national Government.

I therefore wanted to write to you to state quite clearly that whilst my administration will at all times stand up for Sheffield my intention is to adopt a co-operative stance with Government and I would seek to have a strong working relationship with Government. Despite the impact of Government funding changes on the economic and social wellbeing of Sheffield, my view is that the policy differences between us should not lead to an oppositional style of working. I firmly believe that it is in Sheffield's interest to work with the Government of the day guided by a strong and clear vision for our city.

In order perhaps to take this forward, I would also therefore like to invite you to visit Sheffield and to meet with me and my political and executive colleagues to identify areas where we can work

collaboratively and also to take the opportunity to explain to you specifically some of the challenges and opportunities that a city like Sheffield faces.

I hope therefore that we will be able to meet in the near future.

With best wishes

Yours sincerely

A handwritten signature in blue ink that reads "Julie Dore". The signature is written in a cursive style with a large initial 'J'.

COUNCILLOR JULIE DORE
Leader of the Council