

Scheme name / summary description		Value £'000
A	Economic growth	
	New additions	
	None	
	Variations and reasons for change	
B	Transport	
	New additions	
	None	
	Variations and reasons for change	
	Heavy Goods Vehicle (HGV) Weight Restrictions	+75
	Scheme description HGV's can raise actual and perceived concerns for local residents when they travel through local areas and communities. A report into HGV routing recommended that HGV's should only use the approved HGV network for through journeys and consideration should be given to introducing restrictions to enforce compliance where voluntary action by HGV drivers is not being adhered to. The aim of this project is to introduce 7.5t Environmental Weight Restrictions (EWRs) to address HGV complaints in four areas:-The Wheel, Twentywell Lane, Psalter Land and Beighton Road.	
	What has changed? Previously Cabinet have approved a budget of £143k funded from Local transport Plan (LTP) for the scheme. Following detailed design, the estimated costs of the scheme have increased. This is due to increased advertising costs, works involved in dealing with	

	<p>objections to the scheme and providing exemptions in Beighton Road area for DVSA examiners (who train HGV drivers). In addition, the detailed design has indicated the requirement for more signage than first anticipated, some of which will need to be illuminated.</p> <p>The total project cost (including prior year spend) has increased to £218k, which is an increase of £75k. The estimated commuted sum for the project is £48k. The budget increase and commuted sum will be funded by LTP</p> <p>Variation type: -</p> <ul style="list-style-type: none"> • [budget increase] 			
	<table border="1"> <tr> <td data-bbox="170 517 322 580">Funding</td> <td data-bbox="322 517 1998 580">Local transport Plan</td> </tr> </table>	Funding	Local transport Plan	
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	<table border="1"> <tr> <td data-bbox="170 580 555 644">Procurement</td> <td data-bbox="555 580 1998 644">No change.</td> </tr> </table>	Procurement	No change.	
Procurement	No change.			
<p>Page 104</p>	<p>Wincobank 20 MPH Zone</p> <p>Scheme description</p> <p>On 8 March 2012, the City Council Cabinet Highways Committee approved the ‘Sheffield 20mph Speed Limit Strategy’, the long-term aim of which is to establish 20mph as the maximum speed in appropriate residential areas of Sheffield. Since then 24 ‘sign only’ 20mph speed limit areas have been introduced across the City.</p> <p>What has changed?</p> <p>Detailed design works are to be carried out in the Wincobank area for the proposed 20 MPH zone. The total cost of the scheme is estimated at £84k (including prior year costs) funded by local transport plan, with an estimated commuted sum of £21k.</p> <p>The 2019-20 budget is to be increased by £72k.</p> <p>Variation type: -</p> <ul style="list-style-type: none"> • [budget increase] 	<p>+72</p>		
	<table border="1"> <tr> <td data-bbox="170 1211 322 1276">Funding</td> <td data-bbox="322 1211 1998 1276">Local Transport Plan</td> </tr> </table>	Funding	Local Transport Plan	
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	<table border="1"> <tr> <td data-bbox="170 1276 555 1342">Procurement</td> <td data-bbox="555 1276 1998 1342">No change.</td> </tr> </table>	Procurement	No change.	
Procurement	No change.			
	<p>Public Rights of Way [PROW]</p>	<p>19-20 -58</p>		

Page 105	Scheme description		20-21 +51
	<p>The Council has a statutory responsibility for the maintenance and improvement of an extensive public rights of way (PROW) network comprising:</p> <ul style="list-style-type: none"> • 643km of public footpaths • 104km of bridleways • 32km of cycle tracks • 22km of byways open to all traffic (BOATs) • 2km of restricted byways <p>PROWs provide a vital part of the city's overall transport network, with many paths being within or on the edge of the more urban part of the city. They provide our citizens with a sustainable and healthy means of access to work, education, training and provide health and leisure opportunities. PROW's make a valuable contribution to the Council's overall policies.</p> <p>Cabinet have previously approved the 2019-20 enhancement and maintenance programme allocation for £140k to prioritise works in eleven specified areas funded from Local Transport Plan (LTP) and Sustainable Transport Access Fund (STAF).</p> <p>What has changed?</p> <p>The cost of the works has reduced to £133k and will now be delivered over 2 financial years: 2019-20 £54k STAF, £28k LTP : 2020-21 £51k LTP</p> <p>Variation type: -</p> <ul style="list-style-type: none"> • [budget decrease] • [reprofile] 		
	Funding	Local Transport Plan (LTP) and Sustainable Transport Access Fund (STAF)	
	Procurement	No change.	
C	Quality of life		
	New additions		
	None		
	Variations and reasons for change		
	None		

D	Green and open spaces		
	New additions		
	None		
	Variations and reasons for change		
Page 106	<p>Colley Park Improvements</p> <p>Scheme description</p> <p>Colley Park is a site which has suffered from significant anti-social behaviour issues in the past. There have not been any play facilities on the site and other facilities were in a poor state of repair. As a result the site scores low on Sheffield Standard as was in need of investment. Installing CCTV is part of the scope of the project.</p> <p>What has changed?</p> <p>x2 variations by instruction are required to the Colley Park Improvements and Play contract. Timberplay Ltd are Principal Contractor and will assume responsibility for the delivery of:</p> <p>i. A new CCTV system at Colley Park to enhance the safety and security of people and property. ii. An additional parkour site at Broadfield Park working with a specialist subcontractor.</p> <p>Variation type: -</p> <ul style="list-style-type: none"> [Procurement Strategy] 		0
	Funding	N/A	
	Procurement	Variation to existing contract.	
	<p>Sheffield Lakeland Woodland Heart</p> <p>Scheme description</p> <p>The Woodland Heart project (the capital element) is to move our forestry estate away from purely commercial forestry toward sustainable woodlands with heritage, leisure and ecosystems.</p>		

Page 107	<p>What has changed? Completion of Phase 1: The extraction track built at More Hall as part of Phase 1 was badly affected by weather conditions and has had to be re-instated. The original budget for the track was £34K and a further £15K was added in June19 based on a quote from the contractor for the reinstatement.</p> <p>Once the work was carried out more damage than expected was found and a further £11.2K of costs were incurred. The price of timber has remained high and more income has been generated from the extraction than expected. On this basis it has been agreed with the Revenue Business Partner that the extra £11.2K for the cost of the track can be covered by timber sales via another revenue contribution to capital. The overall project budget has therefore been increased by this amount. Phase 1 costs now total £116.3K</p> <p>Phase 2: Phase 2 can now go ahead as planned, which is sky-lining, and improving stacking areas around Agden Reservoir and Dow House near Dale Dike to enable the clear felling of several areas of forest. The scope hasn't changed but the timescales have changed (works being done sooner than originally planned) and therefore the profile of costs has also changed. Phase 2 costs £33.1K</p> <p>Variation type: - Budget Increase and Re-profile</p> <p>Costs: Previous Years £28.1K Current 19/20 Budget £91.2K + £14.1K re-profile + £11.2K variation = £116.5K Current 20/21 Budget £38.0K + £12.7K re-profile = £50.7K <u>Current 21/22 Budget £27.0K - £26.8K re-profile = £0.2K</u> Current Total Budget £184.3K + £0.0K re-profile + £11.2K variation = £195.5K</p> <p>Funding: HLF Grant £80.0K RCC Timber Sales £96.2K <u>S106 £19.3K</u> TOTAL £195.5K</p>		20/21 +12.7 21/22 -26.8)
	Funding	Increase in budget = RCC from Timber Sales	
	Procurement	i. Windrowing, skylining and infrastructure works via the existing Silvicultural contract let with Tilhill. ii. Fencing & planting via the existing Re-stocking and Spraying contract with let with Tilhill. iii. Forestry consultant retained to update harvesting plans.	

Page 109	<p>Stock Increase Programme Block Allocation</p> <p>Scheme description HRA allocation for the council housing Stock Increase Programme.</p> <p>What has changed? Onsite Acquisitions BU 97557 needs a further £38.2K to complete works on the remaining 17 properties as the spec for the bathrooms has changed, see entry above.</p> <p>Variation type: - Budget Decrease</p> <p>Budget: Current 19/20 Budget = £109.0K - £38.2K to 97557 = £70.8K Current 19-24 Budget = £26,227.5K - £38.2K to 97557 = £26,189.3K</p>		-38
	Funding	HRA	
	Procurement	N/A	
Housing investment			
New additions			
	<p>Capitalised Repairs – Council Housing</p> <p>Why do we need the project?</p> <p><i>Problem to address</i> Financial guidelines allow certain qualifying repair works to be funded from Capital budgets rather than revenue. Qualifying works undertaken by the Repairs and Maintenance Service (RMS) can therefore be ‘capitalised’. The replacement of a major building component that has failed before the end of its expected lifecycle is one example of such works. In circumstances where the capital programme delivery teams are unable to immediately include the replacement in a programme of works, the component is replaced by Repairs and Maintenance Service (RMS).</p> <p>Under current arrangements, relevant repairs are capitalised purely on an ad-hoc basis after completion of the repair in the vast majority of cases. This undermines budgetary control of the works.</p> <p><i>Why address it now?</i></p>		+1,000

- Over £586,000 of repair work undertaken by RMS in 2018/19 was subsequently funded from the capital programme. These decisions were taken on an ad-hoc basis. They were usually flagged after the event or when work needed to be ordered by RMS. There has been a lack of clarity for officers in RMS to know when works should be considered for capitalisation.

Implications of not addressing it now

- Continuation of ad-hoc arrangements and lack of clarity over works that may qualify for capitalisation
- Retrospective capitalisation of repairs resulting in a lack of financial controls and management
- Continued lack of budget monitoring and reporting and a lack of visibility to stakeholders and senior managers of spend throughout the year

How are we going to achieve it?

- Implement agreed process that is clear and unambiguous and which includes a concise referral form and defined referral route
- Implement defined and explicit criteria for works that qualify for capitalisation
- Clear approval route including defined approval levels
- Repairs meeting the criteria for capitalisation are funded from the budget allocation
- Formal financial reporting against a set budget allocation

What are the benefits?

Objectives

To provide a budget allocation of £1,000K to fund the capitalisation on qualifying revenue works for the current year and next year.

Outputs

Capitalise existing major repairs undertaken during 2019/20 and 2020/21

Benefits

- Clear criteria for the capitalisation of certain works undertaken by RMS
- A concise process for the approval of these works with clarity on how works meeting the criteria are highlighted and approved
- The avoidance of retrospective capitalisation of repairs facilitating effective financial management of the works
- Effective control and monitoring of the budget and ongoing reporting producing financial visibility to stakeholders and senior managers

When will the project be completed?

End of March 2021

Budget:

19/20 £500K
20/21 £500K
Total £1,000K

<p>Funding: HRA via a drawdown from block allocation for Other Essential Work, see below.</p>							
Funding Source	HRA Block Allocation	Amount	£1,000K	Status	Drawn-down	Approved	Housing Investment PG 01.08.19
Procurement	<p>i) Direct awards to the in-house Housing Repairs & Maintenance Team</p> <p>ii) Closed competitive tender using Constructionline to shortlist local or city region based contractors for specialist works.</p> <p>iii) Call-off from the Council's Housing Repairs and Maintenance framework.</p>						
Page 111	<p>Council Housing Roofing Programme 2020-25</p> <p>Why do we need the project?</p> <p><i>Problem to address</i></p> <p>The current roofing and roofline project ended on the 31st March 2019. Work on the Council's housing stock roofs needs to continue. There are also a number of roofline-only properties that were removed from the previous project to ensure the delivery of best value. To achieve this work identified in the 30 year business plan, a new approach is required.</p> <p>There are currently around 6,000 addresses that will benefit from having new roofs. This includes full roof replacement for roofline properties; clay tile properties which are beyond their life expectancy and need replacing as they will not last a further 5 years; and Foxhill and Lowedges Phase 2 (Phase 1 is completed).</p> <p><i>Why address it now?</i></p> <ul style="list-style-type: none"> • Achieve best value for leaseholders and Sheffield City Council, • Include all properties within the original scope, • Achieve cost saving with regards to materials and lifespans, • Achieve reduced future cyclical costs i.e. Painting programme <p><i>Implications of not addressing it now</i></p> <ul style="list-style-type: none"> • Risk of increased costs of roof associated repairs and increased customer dissatisfaction due to the repair condition of the roofs • Increased costs of the planned painting programme • Not achieving best value to leaseholders and Sheffield City Council 						+38,634

Page 112	<p>How are we going to achieve it? Change the approach from the original business case from separate categories (roofline and pitched roof) and carry out this work together (full roof replacement) to achieve the aim of the original business case. It is also recommended to consider as a matter of course all clay tiles in any future roofing programmes. The project will be managed by the Homes & Neighbourhood Services (H&NS) Asset Management Team, CDS Cost Manager & Principal Designer and tendered using the YORbuild Regional Framework.</p> <p>What are the benefits? <i>Objectives</i> Carry out full re-roof to all properties within scope of the project</p> <p><i>Outputs</i></p> <ul style="list-style-type: none"> • Sustainability of H&NS assets over the next 30 years • Increased customer satisfaction • Reduced maintenance <p><i>Benefits</i></p> <ul style="list-style-type: none"> • Achieve best value for leaseholders and Sheffield City Council • Contribute to tackling the backlog of external work that had not been affordable during the Decent Homes programme • Protect the substantial investment in the internal fabric that the Council has made since 2004/2005 • Enhance the appearance of neighbourhoods • Investment in the external fabric generates savings to the revenue repairs budget by a planned programme of replacement • Reduced future cyclical costs i.e. Painting programme <p>When will the project be completed? March 2025</p> <p>Budget/Funding The original funding for the programme is approved as part of the overall allocation for roofing works. This will therefore be transferred to the new programme. The rest of the budget/funding needed for the programme will be drawn down from the HRA allocation for external works.</p> <p>Funding (see entries below):</p> <table> <tr> <td>Budget left on existing Roofing Allocation</td> <td style="text-align: right;">£30,768K</td> </tr> <tr> <td>Budget to transfer from Block Allocation for External works</td> <td style="text-align: right;">£7,867K</td> </tr> <tr> <td>TOTAL</td> <td style="text-align: right;">£38,634K</td> </tr> </table> <p>Costs:</p>	Budget left on existing Roofing Allocation	£30,768K	Budget to transfer from Block Allocation for External works	£7,867K	TOTAL	£38,634K
Budget left on existing Roofing Allocation	£30,768K						
Budget to transfer from Block Allocation for External works	£7,867K						
TOTAL	£38,634K						

19/20 Fees £150K + Works £0K = £150K 20/21 Fees £340K + Works £4,600K = £4,940K 21/22 Fees £340K + Works £6,600K = £7,000K 2022+ Fees £653K + Works £25,891K = £26,544K TOTAL £38,634K								
Funding Source	HRA via existing block allocation	Amount	£38,634K	Status	Transferred / Drawdown	Approved	Housing Investment PG 01.08.19	
Procurement	i. Principal Contractor to be procured by way of mini competition via the YORbuild2 framework or by an OJEU restricted procedure (in the event of insufficient interest from framework contractors). ii. Party Wall Surveys to be procured through the Capital Delivery Partner framework.							
Variations and reasons for change								
Page 113	Pitched Roofing & Roofline							-30,768
	<p>Scheme description Current roofing programme budget which is now complete.</p> <p>What has changed? The current roofing and roofline project end on the 31st March 2019. A new scheme is proposed (see entry above) so the remaining budget from the previous programme can be re-allocated here. In addition a further contribution from the existing HRA allocation for external works will be drawn down.</p> <p>Variation type: - Budget Decrease</p> <p>Budget: Current 19/20 Budget £5,268K - £2,268K = £3,000K Current 20/21 Budget £6,500K - £6,500K = £0K Current 21/22 Budget £8,000K - £8,000K = £0K Current 22/23 Budget £8,000K - £8,000K = £0K Current 23/24 Budget £6,000K - £6,000K = £0K Current 19-24 Budget £33,768K - £30,768K = £3,000K</p>							

	Funding	HRA via Block Allocation for Enveloping and External Works	
	Procurement	N/A	
Page 114	HRA Enveloping & External Work Block Allocation		-7,867
	Scheme description HRA allocation for Enveloping and External Work Programmes		
	What has changed? The current roofing and roofline project end on the 31st March 2019. A new scheme is proposed (see entry above) so the remaining budget from the previous programme can be re-allocated here but the new programme also needs a further contribution from the HRA allocation for external works.		
	Variation type: - Budget Decrease		
	Budget: Current 23/24 Budget £16,250K - £7,867K = £8,383K Current 19-24 Budget £34,049K - £7,867K = £26,182K		
	Funding	HRA	
	Procurement	N/A	
	HRA Other Essential Work Block Allocation		-1,000
	Scheme description HRA allocation for Other Essential Work Programmes		
	What has changed? An allocation for Capitalised Repairs is being added to the Capital Programme to:		
	<ul style="list-style-type: none"> • Implement agreed process that is clear and unambiguous and which includes a concise referral form and defined referral route • Implement defined and explicit criteria for works that qualify for capitalisation • Clear approval route including defined approval levels • Formal financial reporting against the budget 		
	The allocation is £500K for 2 years funding of which is being drawn down from here;		

	<p>See entry for Capitalised Repairs above</p> <p>Variation type: - Budget Decrease</p> <p>Budget: Current 19/20 Budget £2,000K - £500K = £1,500K Current 20/21 Budget £1,907K - £500K = £1,407K Current 19-24 Budget £9,157K - £1,000K = £8,157K</p>	
	<p>Funding HRA</p>	
	<p>Procurement N/A</p>	
<p>Page 115</p>	<p>Sundries – 250 Barnsley Road</p> <p>Scheme description Following a review of temporary emergency accommodation in 2017, a proposal to develop a new purpose built facility that will integrate provision for all customer groups with assessment as well as accommodation services has been approved, but this facility will not become available until 2021. An interim solution is therefore required to meet current need in the city.</p> <p>The plan is to convert 250 Barnsley Road to provide up to 13, short term, (2-3 nights) emergency homeless places, including 2 accessible rooms, on an interim basis until the permanent solution is in place. This facility is required to have a 3-5 year life expectancy, with adaptability to be subsequently used for care leavers beyond this timescale.</p> <p>What has changed? Due to the need for approval of a Revenue Business Case timescales have changed. The original plan was to start works in August and complete in October but the start date is now estimated to be January 2020 with completion in April 2020.</p> <p>Variation type: - Re-profile</p> <p>Budget: Previous Years £1K Current 19/20 Budget £317K - £18K = £299K Current 20/21 Budget £25K + £18K = £43K Current Total Budget £343K + £0K = £343K</p>	<p>19/20 -18 20/21 +18</p>

	Funding	HRA via Health and Safety Block Allocation		
	Procurement	N/A		
Page 116	HRA Heating and Energy Efficiency Block Allocation			19/20 -600
	Scheme description HRA allocation for Heating and Energy Efficiency			20/21 -4,100
	What has changed? Re-profile of existing Block Allocation to more closely match expected drawdown profile based on expected progress of External Wall Insulation Scheme.			21/22 +3,091
	Variation type: - Re-profile			22/23 +1,608
Budget:				
Current 19/20 Budget £927K - £600K re-profile = £327K				
Current 20/21 Budget £8,905K - £4,100K re-profile = £4,805K				
Current 21/22 Budget £7,121K + £3,091K re-profile = £10,212K				
Current 22/23 Budget £3,750K + £1,608K re-profile = £5,358K				
Current 23/24 Budget £6,470K + £0K = £6,470K				
Current 19-24 Budget £27,173K + £0K = £27,173K				
	Funding	HRA		
	Procurement	N/A		
G	People – capital and growth			
	New additions			
	Mechanical & Heating Works - Walkley & Brightside Primary Schools			13
	Why do we need the project?			
	<ul style="list-style-type: none"> What is the problem we are trying to address? 			

Page 117	<ul style="list-style-type: none"> ○ Issues with Mechanical installations at Walkley and Brightside Primary Schools • Why do we need to address it now? <ul style="list-style-type: none"> ○ Lack of appropriate heating may adversely affect delivery of education to the pupils at each school • What are the implications of not doing it now? <ul style="list-style-type: none"> ○ Inadequate heating systems may compromise ability to meet minimum temperature requirements during the heating season <p>How are we going to achieve it?</p> <ul style="list-style-type: none"> • What is the proposed solution / recommended option? <ul style="list-style-type: none"> ○ Install appropriate heating infrastructure at Walkley and Brightside Primary Schools <p>What are the benefits?</p> <ul style="list-style-type: none"> • Objectives/Outputs: To install appropriate heating infrastructure at Walkley and Brightside Primary Schools • Benefits: <ul style="list-style-type: none"> ○ Adequate heating systems to each of the named schools ○ Compliance with Gas Regulations – certified installation of gas appliance (boiler) ○ Works remove risk of hot surfaces from young pupils <p>When will the project be completed?</p> <ul style="list-style-type: none"> • 2019/20 							
	Funding Source	DfE Condition Allocation	Amount	£7,450 Walkley Primary £6,040 Brightside Primary	Status	Final Business Case	Approved	
	Procurement		i. In-house award to the Corporate Repairs and Maintenance team.					
<p>Springfield Primary School Heating</p> <p>Why do we need the project?</p> <ul style="list-style-type: none"> • What is the problem we are trying to address? 							+72	

Page 118	<ul style="list-style-type: none"> ○ Replacement boiler plant required as existing reached the end of its lifecycle • Why do we need to address it now? <ul style="list-style-type: none"> ○ Replace now to forestall future failure • What are the implications of not doing it now? <ul style="list-style-type: none"> ○ If unaddressed boiler plant failure would lead to school closure <p>How are we going to achieve it?</p> <ul style="list-style-type: none"> • What is the proposed solution / recommended option? <ul style="list-style-type: none"> ○ Replacement boiler, associated controls and flue installation. <p>What are the benefits?</p> <ul style="list-style-type: none"> • Objectives: Replacement boiler, associated controls and flue installation • Outputs: Replacement boiler, associated controls and flue installation • Benefits: Continuity of provision of heating and hot water to the school <p>When will the project be completed?</p> <ul style="list-style-type: none"> • 2019 							
	Funding Source	DfE Condition Allocation	Amount	£72,064	Status	Final Business Case	Approved	
	Procurement		In-house award to the Corporate Repairs and Maintenance team.					
<p>- Mechanical & Heating works School Sites - Woodhouse West/ Bradway/ Royd Schools: (feasibility)</p> <p>Why do we need the project?</p> <ul style="list-style-type: none"> • What is the problem we are trying to address? <ul style="list-style-type: none"> ○ Various issues with the heating and hot water systems at Woodhouse West, Bradway and Royd have been identified which require elements of replacement of plant and/or pipework to maintain these systems in operation and thereby provide an appropriate 							+17	

Page 119	<p>environment to the users of these school buildings.</p> <ul style="list-style-type: none"> • What are the implications of not doing it now? <ul style="list-style-type: none"> ○ The heating/hot water systems at each of these sites will fail, requiring the establishments to shut as the LA will be in breach of its statutory responsibilities under the Health, Safety & Welfare Regulations. <p>How are we going to achieve it?</p> <ul style="list-style-type: none"> • What is the proposed solution / recommended option? <ul style="list-style-type: none"> ○ Mechanical and electrical designs required (potentially architectural) to scope replacement of plant/pipework. <p>What are the benefits?</p> <ul style="list-style-type: none"> • To be determined from results of feasibility study. <p>When will the project be completed?</p> <ul style="list-style-type: none"> • To be determined from results of feasibility study. 								
	Funding Source	DfE Condition Allocation	Amount	£16,620; split equally across 3 school sites	Status	Initial Business Case	Approved	BCRG; then CPG	
	Procurement		<ul style="list-style-type: none"> i. Feasibility to be undertaken in house by the Capital Delivery Service. ii. Surveys by quotation. 						
	<p>Fire Risk Assessment Works School Sites - Rivelin/ Royd/ Angram Bank/ Mundella Schools: (feasibility)</p> <p>Why do we need the project?</p> <ul style="list-style-type: none"> • What is the problem we are trying to address? <ul style="list-style-type: none"> ○ Recent Fire Risk Assessments have highlighted Project Actions to be undertaken at each of Rivelin, Royd, Angram Bank and Mundella schools. • What are the implications of not doing it now? 							+33	

Page 120	<ul style="list-style-type: none"> ○ The Fire Risk Assessments are undertaken to fulfil our duties under the Regulatory Reform Order 2005. Such assessments give timescales in which remedial actions should be undertaken. By failing to undertake remedial works we are in breach of our legal responsibilities and at risk of action from the local Fire Authority which could entail closure of these school sites. <p>How are we going to achieve it?</p> <ul style="list-style-type: none"> • What is the proposed solution / recommended option? ○ Each site requires remedial works relating to one or all of compartmentation, fire detection and alarms, emergency lighting. Suitable architectural and electrical designs are required to scope the appropriate remediation works required. NB – a full design for Mundella has already been completed via a previous commission (FRA MTC). <p>What are the benefits?</p> <ul style="list-style-type: none"> • To be determined from results of feasibility study. <p>When will the project be completed?</p> <ul style="list-style-type: none"> • To be determined from results of feasibility study. 								
	Funding Source	DfE Condition Allocation	Amount	£32,924; split equally across 4 school sites	Status	Initial Business Case	Approved	BCRG; then CPG	
	Procurement		<ul style="list-style-type: none"> i. Feasibility to be undertaken in house by the Capital Delivery Service. ii. Surveys by quotation. 						
<p>Aldine House – Steel Doors (feasibility)</p> <p>Why do we need the project?</p> <ul style="list-style-type: none"> • What is the problem we are trying to address? <ul style="list-style-type: none"> ○ This project is for a feasibility study for the upgrade of internal doors in high risk areas. ○ Doors are crucial in any secure environment and there are multiple areas of the functionality of the doors in the home that we would like to investigate potential improvements around. Although the doors at Aldine House are solid wooden fire doors, they are susceptible to being damaged where there is intent, in particular the lock being damaged if they are kicked with force or repeatedly. This features in numerous incidents that result in the use of physical intervention. More robust doors would therefore potentially help 								+3	

Page 121	<p>with the drive towards restraint reduction, which is a focus that the home is fully committed to.</p> <ul style="list-style-type: none"> ○ Another feature that we are keen to investigate is magnetic and/or electronic locks, with the view of speeding up access through the core routes in the home for both the efficient movement of young people and staff and also the improved response times to high alarms that this would potentially offer. <ul style="list-style-type: none"> ● What are the implications of not doing it now? <ul style="list-style-type: none"> ○ If the project isn't completed then an opportunity will be missed to influence current and future projects, from both a capital and revenue funding stream, in a cost effective way. The project would be likely to be carried out by the current team identified to deliver the significant phase 3 extension project at Aldine House, which enables savings to be made. <p>How are we going to achieve it?</p> <ul style="list-style-type: none"> ● What is the proposed solution / recommended option? <ul style="list-style-type: none"> ○ Undertake the feasibility study for steel internal doors and modern locking systems <p>What are the benefits?</p> <ul style="list-style-type: none"> ● Carrying out this feasibility at this stage could potentially influence the pending extension project in time to incorporate learning into the actual build. It would also be able to influence the ongoing maintenance and rolling refurbishment scheme in the home and a potential future project of a planned roll out of new doors through all or part of the home. ● We will understand if the infrastructure of the home is suitable for the installation of high quality, robust steel doors and frames that are more secure, durable and harder to damage. <p>When will the project be completed?</p> <ul style="list-style-type: none"> ● We would have this feasibility completed by the end of September 2019 and then be in a position to incorporate it into the plans for phase 3 and the current 2019/20 refurbishment and maintenance schedule. 								
	Funding Source	DfE Secure Homes Grant	Amount	£3,000	Status	Initial Business Case	Approved	BCRG; then CPG	
	Procurement	i. Feasibility by variation to the existing contract with Peak Architects.							
Variations and reasons for change									
Ecclesall School Permanent Expansion								+28	

Page 122	<p>Scheme description</p> <ul style="list-style-type: none"> To expand and transform the existing 2 FE Ecclesall Infant school into a 3FE through Primary School. To deliver the solution there will be a period of design and development and procurement for the delivery of a: <ul style="list-style-type: none"> 450 place extension to the current Ecclesall Infant building; and Refurbishment of defined areas within the existing school <p>What has changed?</p> <ul style="list-style-type: none"> The project is now complete, but with a minor cost over-run as described below. <p>Variation type: -</p> <ul style="list-style-type: none"> Budget increase of £27,738 to cover final costs in 2019-20 relating to an over spend due to additional asbestos removal costs. 		
	Funding	DfE Basic Need Allocation	
	Procurement	N/A	
	<p>Mechanical Works Measured Term Contract (Schools); including effect of various schools' Mechanical Project closures (noted in the Director Variations section, but listed below)*</p> <p>Scheme description</p> <ul style="list-style-type: none"> Original Block allocation of £1m to address Mechanical and Heating Issues across the schools estate <p>What has changed?</p> <ul style="list-style-type: none"> The remaining budget to be drawn down to deliver schemes at Walkley/Brightside and Springfield (see above) <p>Variation type: -</p> <ul style="list-style-type: none"> Total (net) Budget decrease of £(78,713) comprised of: <ul style="list-style-type: none"> Budget reduction of £(13,490) to be reallocated to fund mechanical works at Walkley and Brightside Primary schools (noted above); Budget reduction of £(72,064) to be reallocated to fund the heating project at Springfield Primary School (noted above); *Less: budget increase of £6,841 arising from savings on completion of 8 mechanical school projects originally funded therefrom: <ul style="list-style-type: none"> 93534 Angram Bank Pmy: £ (448) decrease 93527 Brunswick Pmy: £(13,030) decrease 		-79

	<ul style="list-style-type: none"> ▪ 93533 Carfield Pmy: £ 505 increase ▪ 93536 Dobcroft I&J: £ 8,070 increase ▪ 93520 Holt House Pmy: £ (7,282) decrease ▪ 93535 Limpsfield Pmy: £ 24,089 increase ▪ 93526 Marlcliffe Pmy: £(13,377) decrease ▪ 93524 Nether Green Jnr: £ (5,368) decrease 	
	Funding	DfE Condition Allocation
	Procurement	N/A
H	Essential compliance and maintenance	
	New additions	
Page 123	<p>Thornbridge Outdoor Centre Fire Risk Assessment</p> <p>Why do we need the project?</p> <ul style="list-style-type: none"> • What is the problem we are trying to address? • A Fire Risk Assessment (FRA) has identified that parts are no longer available to maintain some of the fire alarms on the site. They are nearing the end of their life. Why do we need to address it now? <ul style="list-style-type: none"> ○ The FRA has identified issues which require some physical works. Initially CDS were commissioned to undertake both compartmentation works and replacement of the fire alarm within one contract. ○ Following discussions with the site it is not feasible to carry out both elements of work via one contract for the following reasons: <ul style="list-style-type: none"> ▪ The fire alarm systems are no longer serviceable and if they fail may not be repairable; ▪ If the fire alarm systems fail then the education centre would need to cease operating as the buildings would not be safe to occupy; ▪ As the centre relies upon income generation and repeat business, there is only a 2 month window (December and January) where works on site could take place to minimise disruption and the potential losses the business could make. It is not possible to carry out all works within this window, so the intention is to focus efforts on the most urgent works which are to replace the failing fire alarm systems; ▪ By replacing the fire alarm systems as a priority, other risks identified by the FRA in terms of fire safety can be mitigated to a reasonable level; 	+152

Page 124	<ul style="list-style-type: none"> ▪ The intention is to manage the fire alarm works as a separate contract to the compartmentation works. A separate business case and procurement strategy will be submitted for approval for the compartmentation works <ul style="list-style-type: none"> • What are the implications of not doing it now? <ul style="list-style-type: none"> ○ If the fire alarm systems fail then the centre would need to cease operating immediately. This would cause significant reputational damage for SCC, lost income and business for the centre, and lost educational opportunities for schools and young people throughout the region; ○ SYFRS take action against SCC due to the lack of progress. This could lead to the closure of the centre with associated operational and reputational risks. <p>How are we going to achieve it?</p> <ul style="list-style-type: none"> • What is the proposed solution / recommended option? <ul style="list-style-type: none"> ○ Replace fire alarm systems throughout the site. The only exception to this will be building N15 which has a new system; ○ The overall strategy is to ensure that all the new systems and future replacements are compatible to support existing site strategy. <p>What are the benefits?</p> <ul style="list-style-type: none"> • Objectives: To address the issues raised by the Fire Risk Assessment. • Outputs: Wholesale replacement of all the fire alarm systems throughout the site, with the exception of building N15. <p>When will the project be completed?</p> <ul style="list-style-type: none"> • 31/01/2020 								
	Funding Source	Capital Receipts	Amount	£151,596	Status	Outline Business Case	Approved	BCRG, then CPG	
	Procurement		i. Closed competitive tender using Constructionline to shortlist contractors to invite to tender.						
<p>Non Highways resurfacing Measured Term Contract 20-21 (feasibility)</p> <p>Why do we need the project?</p> <ul style="list-style-type: none"> ○ Paths and surfaces across the operational estate (e.g. parks, crematoria, etc.) are required to be kept in a reasonable state of repair, to minimise trips, slips and falls by members of the public which might lead to personal injury or damages claims against the council. 								+6	

Page 125	<ul style="list-style-type: none"> ○ Leave paths and surfaces to deteriorate, creating potentially hazardous conditions and exposing the council to claims for personal injury or damages from members of the public. <p>How are we going to achieve it?</p> <ul style="list-style-type: none"> ○ To re-let the existing Non-Highways Measured Term Contract for Resurfacing. The existing Measured Term Contract expires in March 2020. Re-letting a similar contract will allow paths and surfaces across the operational estate to be maintained to a satisfactory/good condition. The scope of the contract will be reviewed and extended to deliver greater efficiencies to the Council. <p>What are the benefits?</p> <ul style="list-style-type: none"> • To be determined from results of review <p>When will the project be completed?</p> <ul style="list-style-type: none"> • To be determined from results of review. 							
	Funding Source	Capital Receipts	Amount	£6,472	Status	Initial Business Case	Approved	BCRG; then CPG
	Procurement		Review to be undertaken in-house by the Capital Delivery Service.					
	<p>Town Hall Fire Strategy (feasibility)</p> <p>Why do we need the project?</p> <ul style="list-style-type: none"> • What is the problem we are trying to address? <ul style="list-style-type: none"> ○ Successive Fire Risk Assessments have highlighted actions related to fire compartmentation, fire detection/alarms, emergency lighting and unprotected travel distances for occupants when egressing the building in an emergency evacuation. ○ A comprehensive review of the fire strategy is required to determine the extent of remedial works required to minimise the risk to users of the building in the event of fire. ○ In addition, there is an ongoing management plan in place to regulate the occupancy of Reception Rooms A and B. Both rooms have inward opening double doors, restricting occupancy to 60 persons to each. By increasing the number of dedicated, trained staff to attend any activities taking place in these rooms occupancy is increased to 120 persons to each. These management actions can only be considered as short term mitigation. In the medium term, the doors to each room require to be re-hung to open in the direction of travel (outwards) in an emergency evacuation. 							+6

Page 126	<ul style="list-style-type: none"> What are the implications of not doing it now? <ul style="list-style-type: none"> The actions arising from successive Fire Risk Assessments will remain unfulfilled. <p>How are we going to achieve it?</p> <ul style="list-style-type: none"> What is the proposed solution / recommended option? <ul style="list-style-type: none"> To review the Fire Strategy for the building and identify remedial works to address the risks identified, plus evaluate works to re-hang the doors to Reception Rooms to permanently increase the occupancy potential of Rooms A and B. <p>What are the benefits?</p> <ul style="list-style-type: none"> Objectives: The feasibility will entail suitable surveys of the building, consultation with the relevant conservation planner (as the Town Hall is Grade 1 Listed), indicative designs of an appropriate Fire Strategy, together with indicative cost plans to implement the design. Outputs: In addition, it will specifically address the design and estimated cost of re-hanging the doors to Reception Rooms A and B. <p>What are the benefits?</p> <ul style="list-style-type: none"> To be determined from results of feasibility study. <p>When will the project be completed?</p> <ul style="list-style-type: none"> To be determined from results of feasibility study. 								
	Funding Source	Revenue Contribution to Capital	Amount	£5,750	Status	Initial Business Case	Approved	BCRG; then CPG	
	Procurement		Feasibility to be undertaken through a combination of the Capital Delivery Service & Capital Delivery Partner.						
<p>Winter Garden Automatic Doors (feasibility)</p> <p>Why do we need the project?</p> <ul style="list-style-type: none"> A recent service visit has identified a potential issue with the 4 x sets of auto doors that serve the Winter Gardens. <p>Why do we need to address it now?</p> <ul style="list-style-type: none"> A solution needs to be identified and implemented to address this issue, whether this is a retrofit solution to existing doors or complete replacement of all 4 x sets of doors. Feasibility of both options and costs are required and the best long term solution decided upon. 								+4	

Page 127	<p>How are we going to achieve it?</p> <ul style="list-style-type: none"> Retrofit solution to existing doors (if possible). Would not provide a long term solution and would need regular monitoring and replacement which comes at an ongoing cost; or Complete replacement of doors with new - preferred option. Would provide new, compliant doors. Would be a more cost effective, easier to maintain and to monitor going forward with only the statutory routine maintenance required. <p>When will the project be completed?</p> <ul style="list-style-type: none"> To be determined from results of feasibility study. 								
	Funding Source	Revenue Contribution to Capital	Amount	£4,336	Status	Initial Business Case	Approved	BCRG; then CPG	
	Procurement		Feasibility to be undertaken in-house by the Capital Delivery Service.						
	<p>Manor Lane FRA Compartmentation (feasibility)</p> <p>Why do we need the project?</p> <ul style="list-style-type: none"> The most recent Fire Risk Assessment undertaken at Manor Lane Depot has highlighted a lack of compartmentation which requires a further survey to assess the extent of remedial works required to minimise the risk to building users. <p>What are the implications of not doing it now?</p> <ul style="list-style-type: none"> Actions from the Fire Risk Assessment would not be undertaken. <p>How are we going to achieve it?</p> <ul style="list-style-type: none"> Undertake a survey of the Manor Lane Depot site to assess the adequacy of existing fire compartmentation, recommend any remedial works that may be required and then look to progress the project to complete the actions identified in the Fire Risk Assessment. <p>What are the benefits?</p> <ul style="list-style-type: none"> Outputs: Surveys undertaken to determine the extent of existing fire compartmentation, prepare indicative designs and associated cost plans to undertake any remedial works identified. <p>When will the project be completed?</p> <ul style="list-style-type: none"> To be determined from results of feasibility study. 							+18	

	Funding Source	Capital Receipts	Amount	£18,246	Status	Initial Business Case	Approved	BCRG; then CPG	
	Procurement		Feasibility to be undertaken in-house by the Capital Delivery Service						
Variations and reasons for change									
Page 128	Fire Risk Assessment Works Measured Term Contract (Corporate)								-18
	Scheme description								
	<ul style="list-style-type: none"> A programme of statutory compliance surveys and assessments was undertaken for the Regulatory Reform (Fire Safety) Order 2005 to identify hazards and risks where there are areas of poor or noncompliance within the estate. Fire Risk Assessments have identified specific risks for the buildings included in this initial programme, including the installation of a full audible fire detection system, emergency lighting, fire doors and improvements to fire compartments. Funding was allocated to this parent project and held there to be reallocated to separate sites/BUs once works agreed. 								
	Variation type: -								
	Funding	Allocation of Capital Receipts funds from parent project to support related FRA works at Manor Lane							
	Procurement		N/A						
I	Heart of the City II								
New additions									
None									
Variations and reasons for change									
	Heart of the City II Block G1 38 Carver Street								19-20 +833
	Scheme description								20-21 +1,455
	Heart of the City 2 (formerly Sheffield Retail Quarter) seeks to transform Sheffield city centre with an improved retail, working, leisure and living								

<p>Page 129</p>	<p>environment. Cabinet Approval in March 2018 was for a phased delivery approach.</p> <p>Block G1 (38 Carver Street) is an office block built in the 1980's which has been vacant for a number of years and has suffered serious damage including theft of cables and pipework. The Council has already committed to the investment in this site through the purchase of the property from Homes England and therefore needs to achieve a commercial return for the site.</p> <p>If the property is not refurbished and brought back into use now the delays to occupation of units will result in loss of revenue and there could be further deterioration in the condition of the building.</p> <p>The overall aim of this project is to bring this property back into use.</p> <p>What has changed?</p> <p>The property is to be leased to a tenant who will enter into a long term lease (20 years). The tenant will carry out the required building works to achieve the following:-</p> <ul style="list-style-type: none"> • 31,947 sq. ft. building consisting of • Co-working space with public ground floor pop-up space and business lounge/auditorium. • The upper floors are flexible office accommodation. • The 4th floor has been designed with the option of a rooftop sky-bar. • Bring this redundant and somewhat derelict site in Sheffield city centre back into use. • Improve the city centre office accommodation offer. • Creation of Jobs • Maximise commercial returns for Sheffield City Council as Developer <p>Sheffield City Council will make a contribution to the successful tenant of £2,075k toward the costs of the specified works. The initial vision for this property was for SCC to complete the renovations and subsequently let the building. This approach significantly de-risks the project from the Councils perspective as the whole of the building is pre-let. Additionally the type and quality of the proposed occupation will accelerate the development of the building.</p> <p>The overall cost of the project including the capital contribution is £2,629k and will be funded from Prudential Borrowing, which is a budget increase of increase of £2,288k</p> <p>Variation type: -</p> <ul style="list-style-type: none"> • [budget increase]
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	Variation type: -		
	<ul style="list-style-type: none"> [reprofile] 		
	Funding	Prudential Borrowing	
	Procurement	N/A	

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