

# **Sheffield City Council**

# The Leader's Scheme of Delegation of Executive Functions

November 2014 (Amended September 2015 and May 2016)

# The Leader's Scheme of Delegation of Executive Functions

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# **Sheffield City Council**

# The Leader's Scheme of Delegation of Executive Functions

(Section 9E, Local Government Act 2000)

# Article 1 Introduction

- 1.1 The functions of the Sheffield City Council ('the Council') comprise all its legal duties (the things it *must* do) and powers (the things it *may* do). These functions are divided into 'non-executive functions' which are ultimately the responsibility of the full Council, and 'executive functions' which are the responsibility of the Council's Executive.
- 1.2 The Law says which functions are executive functions and which are non-executive functions. In some cases ('local choice functions') it is up to the Council to decide whether a function is executive or non-executive. Details of which functions (including local choice functions) are executive or non-executive can be found in Part 3 ('Responsibility for Functions') of the Constitution. This is available at <a href="https://www.sheffield.gov.uk/constitution">https://www.sheffield.gov.uk/constitution</a>
- 1.3 The Council has a 'Leader and Cabinet' Executive. The Leader of the Council ('the Leader') is appointed by full Council and then appoints a Cabinet comprising herself/himself and between two and nine other Councillors (section 9C(3), Local Government Act 2000). The Leader is the 'senior executive member'.

- 1.4 By section 9E of the Local Government Act 2000 the Leader of the Council exercises all the Council's executive functions, and may also allocate executive functions as between:-
  - 1.4.1 the Cabinet as a whole;
  - 1.4.2 individual Cabinet members;
  - 1.4.3 Committees of the Cabinet (the membership of which can only include Cabinet members);
  - 1.4.4 Area Committees; and
  - 1.4.5 Officers of the Council ('Officers').
- 1.5 In certain circumstances the Leader may also make arrangements for executive functions to be discharged:-
  - 1.5.1 through joint arrangements;
  - 1.5.2 by another local authority or the executive of another local authority (Local Authorities (Arrangements for the Discharge of Functions) (England) Regulations 2012); and
  - 1.5.3 by individual ward Councillors in accordance with Section 236, Local Government and Public Involvement in Health Act 2007, but this Scheme makes no provision for functions to be discharged under Section 236.
- 1.6 Under the provisions of Part 3 of the Constitution, the Leader must, maintain a **Scheme of Delegation** recording the allocation of executive functions.
- 1.7 Nothing in this Scheme of Delegation shall in any way limit the authority of the Leader to exercise any of the Council's executive functions, or affect the validity of any specific delegation of authority which the Leader may confer by way of a specific Executive Leader decision.

1.8 Councillor Julie Dore, the Leader of the Council, has agreed this Scheme of Delegation ('this Scheme') on the date of her signature shown below.

#### Article 2

# Interpretation, Commencement and Implementation of this Scheme

#### 2.1 In this Scheme:-

- 'Accountable Body' means a body receiving funding and legally responsible for ensuring that the requirements of the funder are met, which usually include, for example, putting in place audit trails, overseeing contract management with suppliers, ensuring the project has sufficient cash flow and generally meeting the liabilities (e.g. clawback) that flow from the conditions of the funding;
- 'Chief Property Officer' means the Director of Capital and Major Projects, or such other Director who may be nominated as such from time to time by the Executive Director, Place;
- 'Commonly Recurring Items' means (a) those things which the Council routinely purchases to enable the continuation of its day to day business activities (such as for example office supplies, fuel, utilities, IT support, travel and transport services, maintenance supplies and protective clothing); and (b) services purchased by the Council for which there is a constant need and where a break in provision could lead to the Council incurring a legal liability for breach of duty (such as for example adult social care services); but it does not simply mean any thing or service of a kind which has been purchased by the Council, whether from the same or a different supplier, by way of a previous Contract';

- 'the Constitution' means the Council's constitution;
- 'Contract' means an agreement under which the Council
  purchases or hires works, services or supplies, but for the
  avoidance of doubt does not include (i) an agreement (whether
  contractually binding or not) under which a grant is paid by the
  Council or (ii) a licence to occupy, lease, or agreement for lease, of
  Property;
- 'Contract Value' means the estimated total of the money payments
  to be made by the Council and the value of materials or other
  benefits to be retrieved or enjoyed by the contractor for the whole
  period of the Contract, including any potential extensions, but
  exclusive of VAT;
- 'Council Supply Agreement' means a contractually binding
  agreement under which the Council agrees to provide works,
  services or supplies to a third party in return for payment, in money
  or in-kind, otherwise than in fulfilment of a statutory duty, but does
  not include an agreement under which the Council receives grant
  aid;
- 'Councillor' means an elected member of the Sheffield City Council;
- 'Director' means an Officer designated by their job description and title as a Director and who reports directly to an Executive Director or to the Chief Executive;
- 'Director of Legal Services' means the Council's Director of Legal and Governance or such other officer as may from time to time hold the position of the Council's chief legal officer;
- 'Disposal' means the disposal by the Council of either a freehold interest in Property or a leasehold interest in Property, but does not include a Mortgagee Sale or any disposal of Property that the Council is obliged by Law to complete;

- 'the Enterprise Programme' means the series of outputs, actions and programmes covered by the agreed Service Plan from time to time for the Council's 'Creative Sheffield' service;
- 'Executive Director' means an Officer designated in the Council's staffing structure as an Executive Director;
- 'Extreme Urgency' means a situation where a decision-maker reasonably believes that a failure to deal with a matter immediately would be likely to result in an appreciable risk of significant administrative, financial or other detriment to the Council and/or another individual or organisation;
- 'Key Decision' means<sup>a</sup> an executive decision, which is likely:-
  - (a) to result in the Council incurring expenditure which is, or the making of savings which are, significant<sup>b</sup> having regard to the Council's budget for the service or function to which the decision relates; or
  - (b) to be significant in terms of its effects on communities living or working in an area comprising two or more electoral wards in the Council's area;
- 'Mortgagee Sale' means a sale of any interest in real property (meaning land and/or buildings) undertaken by the Council as mortgagee in possession;
- 'Officer' means an officer of the Council;
- 'Property' means real property (meaning land and/or buildings)
  held by the Council or which the Council proposes to acquire, other
  than the property of a third party acquired solely for the purposes of
  taking security for a liability, actual or contingent;
- 'Reserved Executive Function' means an executive function reserved to the Cabinet in Schedule 2, reserved to an individual

<sup>b</sup> The level of expenditure/savings which the Council has adopted as being financially significant is £500,000.

<sup>&</sup>lt;sup>a</sup> This definition is taken from Regulation 8, Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012.

Cabinet member in **Schedule 3**, **Part 3**, or exercisable by a committee of the Cabinet or an Area Committee or through joint arrangements;

- where the context allows, phrases introduced by the words
   'including', 'includes', 'for example', 'in particular' or similar, are illustrative and do not limit the generality of the related general words;
- for the avoidance of doubt, references to 'specific' delegations or matters being 'specifically' delegated or similar expressions would include delegated authority generally to do all things necessary or appropriate to achieve the desired outcome in a particular matter or similar arrangements.
- 2.2 Those functions comprising executive functions are defined by reference to the Law and the Constitution, and this Scheme must at all times be implemented in accordance with the Law, the Constitution and the Budget and Policy Framework agreed by full Council. (See Article 4.01 of the Constitution for more information.)
- 2.3 Attention is drawn in particular to the importance of complying with:-
  - the statutory and Constitutional procedural requirements for the making, recording and publicising of executive decisions; and
  - the Council's rules relating to the 'calling-in' of executive decisions for scrutiny;

including the Access to Information Procedure Rules and Scrutiny Procedure Rules found in Part 4 of the Constitution, and the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012.

- 2.4 Any current delegation of an executive function granted prior to the making of this Scheme by Cabinet, a Committee of Cabinet, an Area Committee or an individual Cabinet member (other than the Leader) shall remain in full force and effect until it is formally and specifically revoked by Cabinet, an individual Cabinet member, a Committee of Cabinet or an Area Committee as the case may be, in each case acting within the scope of their authority under this Scheme, or by the Leader.
- 2.5 Any current delegation of an executive function granted by the Leader prior to the making of this Scheme by way of a specific Executive Leader decision (and not being a delegation contained in any previous scheme of delegation made by the Leader) shall remain in full force and effect until it is formally and specifically revoked by the Leader.
- 2.6 A current delegation as referred to in Articles 2.4 and 2.5 above shall not prevent the taking of any decision in accordance with this Scheme.
- 2.7 For the avoidance of doubt, and except where this Scheme provides to the contrary, where, under the provisions of a previous scheme of delegation made by the Leader, the Chief Executive or an Executive Director has designated an Officer to exercise an executive function, that designation will remain in force (subject to any restrictions or conditions that were attached to it) as a designation under paragraph 1.1.4 of Schedule 6 of this Scheme until such time as the designation is revoked, PROVIDED that this shall not prevent the taking of any decision in accordance with this Scheme.
- 2.8 In relation to a number of matters this Scheme refers to the opinion of the Executive Director, Resources, the Director of Finance or the Director of Legal Services. The Executive Director, Resources, the Director of Finance or the Director of Legal Services may issue

guidance as to when such matters should be referred to them in advance to enable them to form and communicate an opinion. This guidance must always be followed.

- 2.9 Any questions about the interpretation of any part of this Scheme of Delegation will be determined:-
  - by the Monitoring Officer where the question involves a point of Law; and
  - by the Leader in all other cases;
     and the Monitoring Officer will keep records of all such determinations
     and issue such guidance in the light of these that she considers
     appropriate.
- 2.10 This Scheme will come into operation following receipt by the Monitoring Officer or the Deputy Monitoring Officer of a copy signed by the Leader, at which time any previous Leader's scheme of delegation shall be superseded and shall cease to have effect. For the avoidance of doubt, this will not affect the validity of any previous decisions properly taken in accordance with the provisions of any previous Leader's scheme of delegation.

# Article 3 **Deputising Arrangements**

- 3.1 The Leader must appoint a Deputy Leader, and notify this appointment to the Monitoring Officer.
- 3.2 If for any reason the Leader is unable to act, or the office of elected Leader is vacant, the Deputy Leader will act in her place.

3.3 If the Leader is unable to act or the office of elected Leader is vacant. and the Deputy Leader is unable to act or the office of Deputy Leader is vacant, then the Cabinet must act in her place or arrange for a member of the Cabinet to act in her place.

# Article 4

# **Delegations**

#### 4.1 Cabinet

- 4.1.1 The Cabinet currently comprises nine Councillors. Their portfolios have been decided by the Leader and are listed in Schedule 1.
- 4.1.2 The Cabinet **may** discharge all executive functions.
- 4.1.3 Some executive functions **must** be discharged by the Cabinet (subject to Article 1.7<sup>c</sup>, the provisions of **Schedule 7**<sup>d</sup>, and any delegations of such functions expressly granted by Cabinet in accordance with Article 4.1.4). These functions are set out in **Schedule 2**.
- 4.1.4 Unless this Scheme provides otherwise the Cabinet may arrange for any of the functions delegated to it to be discharged by:
  - a committee of the Cabinet:
  - an Area Committee where these fall within the terms of reference of

<sup>&</sup>lt;sup>c</sup> The authority of the Leader to take, or specifically delegate the taking of, any executive decision. <sup>d</sup> Urgency provisions for Reserved Executive Functions.

the Area Committee;

an Officer.

#### 4.2 Individual Cabinet Members

- 4.2.1 Some executive functions **may** be discharged by individual Cabinet members. These are set out in **Schedule 3 Part 2.**
- 4.2.2 Some executive functions **must** be discharged by individual Cabinet members (subject to Articles 1.7<sup>e</sup>, 4.1.2<sup>f</sup> and 4.1.3<sup>g</sup>, the provisions of **Schedule 7**<sup>h</sup>, and any delegations of such functions expressly granted by Cabinet in accordance with Article 4.1.4 or by the relevant Cabinet member in accordance with Article 4.2.3). These functions are set out in **Schedule 3 Part 3**.
- 4.2.3 Unless this Scheme provides otherwise, an individual Cabinet member may arrange for any of the functions delegated to him/her to be discharged by:-
  - an Area Committee where these fall within the terms of reference of the Area Committee;
  - an Officer.

#### 4.3 Cabinet Committees

4.3.1 The current arrangements for the discharge of executive functions by a committee of the Cabinet are set out in **Schedule 4.** 

<sup>&</sup>lt;sup>e</sup> The authority of the Leader to take, or specifically delegate the taking of, any executive decision.

<sup>&</sup>lt;sup>f</sup> The authority of the Cabinet to take any executive decision.

<sup>&</sup>lt;sup>9</sup> The reservation of some executive functions to the Cabinet.

<sup>&</sup>lt;sup>h</sup> Urgency provisions for Reserved Executive Functions.

- 4.3.2 Unless this Scheme provides otherwise, a committee of the Cabinet may arrange for any of the functions delegated to it to be discharged by:-
  - an Area Committee where these fall within the terms of reference of the Area Committee;
  - an Officer.

### 4.4 Area Committees

- 4.4.1 The arrangements for executive functions to be carried out by Area Committees are set out in **Schedule 5**.
- 4.4.2 Unless this Scheme provides otherwise, an Area Committee may arrange for any of the executive functions delegated to it to be discharged by an Officer.

#### 4.5 Officers

- 4.5.1 The arrangements for executive functions delegated by the Leader to be carried out by an Officer are set out in **Schedule 6**.
- 4.5.2 A Reserved Executive Function may be discharged by an Officer in the circumstances and manner set out in **Schedule 7**.
- 4.5.3 Subject to Article 4.5.4, any Officer authorised to exercise an executive function by this Scheme may from time to time by giving written notice to the Monitoring Officer nominate another Officer of suitable experience and seniority as his/her deputy to exercise that executive

function in situations where s/he is not available through annual leave, sick leave or other leave of absence. The Monitoring Officer will keep a record of these nominations. A nominated deputy exercising an executive function must comply with the requirements of this Scheme. Any such nominations in place at the time this Scheme comes into force shall remain in effect until specifically terminated or replaced.

- 4.5.4 The power in Article 4.5.3 to nominate a deputy to exercise an executive function is **not** exercisable by an Officer:
  - (a) designated, pursuant to paragraph 1.1.4 of Schedule 6, by the Chief Executive, an Executive Director or a Director to have delegated authority to exercise that function;
  - (b) authorised to exercise that function on behalf of and in the name of another Officer pursuant to paragraph 1.5 of Schedule 6; or
  - (c) nominated as a deputy to exercise that function pursuant to Article 4.5.3.

# 4.6 Joint Arrangements

4.6.1 Arrangements for exercising executive functions by way of joint arrangements are set out in **Schedule 8**.

#### 4.7 Local Choice Functions

4.7.1 The Council has decided that certain local choice functions are to be the responsibility of the Executive. These functions, and the Leader's arrangements for discharging them, are set out in **Schedule 9**.

### 4.8 Legal Proceedings

4.8.1 For the avoidance of doubt, the Director of Legal Services shall have authority to commence, defend or settle any legal proceedings and may arrange for the discharge of this function as he or she considers necessary or appropriate to protect the interests of the Council. (See paragraph 4<sup>i</sup>, and particularly paragraph 4.4<sup>j</sup>, in Schedule 6.)

## **Confirmation of the Scheme**

As Leader of the Sheffield City Council I confirm that this is my scheme of delegation for discharging the Council's executive functions.

J Dore		13.11.14
	Date	
Councillor Julie Dore		
I confirm receipt by me of a signed copy of this	Scheme.	
G Duckworth	Date	13.11.14
Monitoring Officer / Deputy Monitoring Officer		6.00 p.m.
	Time	

Powers delegated to the Director of Legal Services.

<sup>&</sup>lt;sup>j</sup> The power of the Director of Legal Services to arrange for the discharge of functions delegated to him/her as s/he considers appropriate e.g. by authorising other Officers to take particular steps.

#### Schedule 1

# **Cabinet Portfolios**

The Leader has appointed a Cabinet holding, together with the Leader's own portfolio, the following portfolios, the details of which are appended to this Scheme at Appendices A to I:-

- Chair of Cabinet and Leader of the Council (see Appendix A)
- Cabinet Member for Business, Skills and Development (see Appendix B)
- Cabinet Member for Children, Young People and Families (see Appendix
   C)
- Cabinet Member for Public Health and Equality (see Appendix D)
- Cabinet Member for Neighbourhoods (see Appendix E)
- Cabinet Member for Environment and Transport (see Appendix F)
- Cabinet Member for Finance and Resources (Portfolio includes performance) (see Appendix G)
- Cabinet Member for Health, Care and Independent Living (Portfolio includes adult services) (see Appendix H)
- Cabinet Member for Housing (see Appendix I)

#### Schedule 2

# **Functions to be exercised by the Cabinet**

#### Introduction 1.

To the extent that they are not exercisable by a Committee of the Cabinet<sup>a</sup> or an Area Committee<sup>b</sup> pursuant to this Scheme, the functions set out in this Schedule are reserved for decision by the Cabinet, subject to the following provisos:-

- 1.1 The extent to which these functions may be exercised by individual Cabinet members or Officers as set out within the reservations to Cabinet in this Schedule;
- 1.2 The ability of the Cabinet to further delegate the discharge of any of the functions delegated to it provided for in Article 4.1.4 of this Scheme; and
- 1.3 The ability of Officers to exercise Reserved Executive Functions in certain circumstances as provided for in Schedule 7.

<sup>&</sup>lt;sup>a</sup> Schedule 4. <sup>b</sup> Schedule 5.

## 2. Strategic Service and Financial Planning

- 2.1 The making of a Key Decision, where not delegated to an individual Cabinet member in Schedule 3, to a Committee of the Cabinet in Schedule 4 or to an Area Committee in Schedule 5, or capable of being taken by an Officer by virtue of paragraph 3.2.6 of Schedule 6;
- 2.2 Matters relating to more than one Cabinet portfolio which have been referred to Cabinet under paragraph 1.2 of Part 1 of Schedule 3;
- 2.3 Agreeing statutory and other strategies which do not fall to be determined by individual Cabinet members because they relate to or, in the opinion of the Chief Executive or relevant Executive Director, would have a significant impact on cross-cutting issues, strategies or plans (See Schedule 3, paragraph 3.1.5.);
- 2.4 Agreement of reports on the implementation of the capital programme provided under the Capital Programme Financial Reporting and Control Procedures, including:-
  - (a) approval of all new schemes; except expenditure relating to feasibility works up to the value of £100,000 in accordance with the Financial Procedure Rules and
  - (b) approval of a variation to an existing scheme which increases the value of the scheme by more than £150,000;
- 2.5 Approval of the proposed withdrawal or variation of any service where this is outside the scope of an agreed Service Plan **and** the likely impact on present or future users of the service is considered significant by the Leader or the relevant Cabinet member (either or both of whom must be consulted on such proposals whenever such an

Schedule 2 - Functions to be exercised by the Cabinet

impact is a reasonable possibility);

- 2.6 Any alterations to agreed budgets or Council Service Plans which the Executive Director, Resources or the Director of Finance considers to be significant (provided these remain within the constraints of the Budget and Policy Framework<sup>c</sup>);
- 2.7 Agreement upon the annual budget for Services within Portfolios including the application of the overall capital programme (within the Budget and Policy Framework<sup>d</sup>);
- 2.8 Agreement of Council policies in respect of fees and charges;
- 2.9 Commitments to funding in future years not covered within the Council's medium term financial plan:
- Where required by Financial Regulations<sup>e</sup>, agreement upon virements 2.10 from one division of a Service to another or between Services within Portfolios or between Portfolios and within the approved budget;
- 2.11 Decision making in respect of the establishment, alteration or discontinuance of schools, other than those that must be referred to the Schools Adjudicator;
- 2.12 To the extent that this is a function of the Executive, consideration of reports which an Ombudsman requires to be published by the Council.

 <sup>&</sup>lt;sup>c</sup> See Article 4.01 in Part 2 of the Constitution.
 <sup>d</sup> See Article 4.01 in Part 2 of the Constitution.
 <sup>e</sup> See Part 4 of the Constitution.

#### 3. Grant Aid, Loans and Guarantees

- 3.1 No decision that the Council will act as the Accountable Body for external grant aid or provide a guarantee in relation to the liabilities of a third party shall be taken without the prior agreement of the Executive Director, Resources or the Director of Finance.
- 3.2 Subject to paragraph 3.1 above the following matters are reserved for decision by the Cabinet:-
  - (a) Making any decision in relation to grant aid which the Leader identifies as being of strategic importance;
  - (b) Agreeing to establish a fund (not being a fund wholly established with external grant aid for which the Council is the Accountable Body and which is received for this purpose) in excess of £250,000 from which individual grants or loans will be paid and agreeing the eligibility criteria for these grants or loans;
  - (c) Approving the withdrawal or reclaiming of grant aid which has been awarded to a third party where the amount of grant aid to be withdrawn or reclaimed is in excess of £75,000."

#### 4. Charities

4.1 The taking of decisions on matters of policy where the Council is acting as the Charity Trustee of a charity.

#### 5. Contracts

5.1 All Contracts must be let in accordance with the Council's Contracts

Standing Orders, Financial Regulations and Financial Procedures<sup>f</sup>, and any other rules adopted by the Council from time to time.

- 5.2 Where a Contract (not being a Contract which satisfies the criteria set out in paragraph 3.2 of Schedule 6):-
  - (i) affects more than one Cabinet portfolio (unless all the Cabinet members whose portfolios are affected have agreed with the decision in writing); or
  - (ii) in the opinion of either the Executive Director, Resources or the Director of Finance (in relation to which attention is drawn to Article 2.8), in each case acting in consultation with the Cabinet member for Finance and Resources, significantly affects the Council's overall budget strategy; or
  - (iii) has (or, in the case of determining the procurement strategy, is expected to have) a Contract Value exceeding £1,000,000 or a service delivery period exceeding 7 years;

the following decisions about the Contract are reserved to the Cabinet:-

- (a) Deciding the procurement strategy for the Contract; and
- (b) Deciding the award of the Contract.
- 5.3 The award of a Contract falling within (i), (ii) or (iii) of paragraph 5.2 above will be reserved to Cabinet in every case (i.e. is not to be delegated by Cabinet) where the following exceptional circumstances exist:-

f See Part 4 of the Constitution.

- (a) It is proposed that the Contract is not awarded to the person submitting the most economically advantageous tender decided by reference to pre-determined award criteria, where payment is to be made by the Council, or the highest, where payment is to be received by the Council, unless Cabinet (or an individual or decision-making body to whom Cabinet has delegated authority to do so) has decided on a single tender procurement strategy for the Contract; or
- (b) The Contract is not within available budget (including any proper virement) in accordance with the Financial Framework; or
- (c) Award of the Contract would contravene a Council policy; or
- (d) Award of the Contract would represent a significant departure from a relevant Council Service Plan.
- 5.4 Where the Council is a party to an existing Contract, the agreement of a variation to that Contract which:-
  - (a) would result in an increase in the Contract Value where the increase exceeds £1,000,000 and the Contract is not for Commonly Recurring Items;
  - (b) would result in an increase in the service delivery period where the increase exceeds 7 years;
  - (c) would in the opinion of the either the Executive Director, Resources or the Director of Finance (in relation to which attention is drawn to Article 2.8), in each case acting in

#### Schedule 2 - Functions to be exercised by the Cabinet

consultation with the Cabinet member for Finance and Resources, significantly affect the Council's overall budget strategy;

- (d) would not be within available budget (including any proper virement) in accordance with the Council's Financial Regulations and Financial Procedures;
- (e) would contravene a Council policy; or
- (f) would represent a significant departure from a relevant Council Service Plan;

is reserved to Cabinet.

- 5.5 Attention is drawn to the importance of obtaining advice from the Director of Commercial Services or the Director of Legal Services as to whether a proposed variation of an existing Contract would be regarded in Law as the awarding of a new Contract to ensure that appropriate procedures are followed.
- 5.6 Attention is drawn to the importance of complying with any additional procurement requirements that an external funder may have imposed in any particular case.

# 6. Property

- 6.1 The following Property matters are reserved to Cabinet:-
  - (a) Acquisitions of Property where the consideration to be paid by the Council exceeds £500,000, but not including any acquisition

of Property that the Council is obliged by Law to complete;

- (b) Disposals where:-
  - (i) the Council has been required by Law to publicly advertise the proposed Disposal (e.g. public open space); **and**
  - (ii) one or more objections to the proposed Disposal has been received:
- (c) Disposals which are not subject to a competitive process where the consideration to be received by the Council exceeds £750,000;
- (d) Disposals for less than the best consideration reasonably obtainable where the Chief Property Officer estimates that the difference between the consideration to be received by the Council and the best consideration reasonably obtainable exceeds £150,000;
- (e) Disposals which are clearly controversial;
- (f) Disposals of charitable land;
- (g) Disposals which for any statutory or other legal reason need to be decided by Cabinet.
- 6.2 Subject to paragraph 6.1 above and to section 3.5 of **Schedule 3**(Property matters reserved to individual Cabinet members) the following arrangements shall apply to **Disposals which involve the**transfer of a freehold interest, the grant of a lease for a term of not less than twenty-five years or the assignment of a lease with a

remaining term of not less than twenty-five years with the exception of:-

- Transactions which are statutory or have other legal or contractual requirements determining the method of disposal (e.g. Right to Buy sales, grant of easements to service providers having powers of compulsory acquisition etc);
- The renewal of occupational leases and licences;
- The grant of licences to occupy land on a temporary basis to facilitate the provision of a service or to support a Council organised event; and
- The grant of new leases, licences or tenancy agreements
  that relate to council dwellings, garages and other premises
  administered as part of the Housing Revenue Account,
  allotments, stalls and benches at Sheffield Markets,
  managed workspace, industrial/employment sites and
  industrial units administered in pursuance of the Economic
  Development function:-
- 6.2.1 The Chief Property Officer will supply all Councillors, and Parish and Town Councils, with a bimonthly list broken down on an individual ward basis, of all Property proposed for Disposal.
- 6.2.2 If within 15 days of the publication and distribution of such a list, no notification of objection to a proposed Disposal is received by the Chief Property Officer from a relevant Councillor or from a relevant Parish or Town Council, then (provided the Disposal is not reserved to Cabinet or an individual Cabinet member by this Scheme) the Chief Property Officer will be free to action that Disposal in accordance with any guidelines about Disposals which may be issued from time to time by the Executive

Director, Resources.

- 6.2.3 All proposed Disposals to which a relevant Councillor or a relevant Parish or Town Council has objected within the 15 day timescale referred to above shall be the subject of a report seeking authority for the Disposal:-
  - (a) from Cabinet where the consideration to be received by the Council exceeds £750,000; or
  - (b) from the Cabinet member with the Finance and Resources portfolio where the consideration to be received by the Council does not exceed £750,000.
- 6.2.4 In addition, any proposals for Disposals that arise after the publication of a bi-monthly list and which the Chief Property Officer considers to be too urgent to be included in the next scheduled list, shall (subject to Schedule 7) be the subject of a report seeking authority for the Disposal:-
  - (a) from Cabinet where the consideration to be received by the Council exceeds £750,000; or
  - (b) from the Cabinet member with the Finance and Resources portfolio where the consideration to be received by the Council does not exceed £750,000.
- 6.2.5 In paragraphs 6.2.2 and 6.2.3 above:-
  - (a) 'relevant Councillor' means a Councillor in whose electoral ward the Property in question is wholly or partially situated;
  - (b) 'relevant Parish or Town Council' means a Parish or Town Council in whose administrative area the Property in question is wholly or partially situated.

## 7. Community Right to Challenge (Localism Act 2011)

- 7.1 This paragraph 7 relates to the 'Community Right to Challenge' contained in Part 5 of the Localism Act 2011 ('the Act').
- 7.2 The decision to accept an expression of interest (including a modified expression of interest) submitted pursuant to the Community Right to Challenge is reserved to the Cabinet.

### 8. Joint Committees

- 8.1 Making arrangements with one or more local authorities for the discharging of an executive function by a joint committee.
- 8.2 Making appointments of members of the Executive to joint committees as described in paragraph 8.1 above.
- 8.3 Making appointments of other Councillors to joint committees where permitted by Law.
- 8.4 Agreeing to arrangements being made by Full Council under which a joint committee will discharge both executive and non-executive functions, and to appointments to such a joint committee being made by Full Council.

## 9. Council Supply Agreements

- 9.1 Where a proposed Council Supply Agreement, or a proposed variation of an existing Council Supply Agreement, would:-
  - in the opinion of the either the Executive Director, Resources or the Director of Finance (in relation to which attention is drawn to Article 2.8) significantly affect the Council's overall budget strategy; or
  - (ii) in the opinion of the either the Executive Director, Resources, the Director of Finance or the Director of Legal Services (in relation to which attention is drawn to Article 2.8) involve a level of risk to the Council meriting referral to the Cabinet; or
  - (iii) require the Council to incur gross expenditure in order to discharge its obligations under the agreement which is (a) reasonably anticipated to be in excess of £500,000 or (b) not provided for in a relevant budget; or
  - (iv) involve the Council in receiving payment the value of which is reasonably anticipated to be in excess of £1,000,000; or
  - (v) require the Council to provide works, services or supplies for a period exceeding 5 years; or
  - (vi) contravene a Council policy;

the decision to enter into the proposed Council Supply Agreement or to agree the variation is reserved to the Cabinet.

9.2 Any decision to terminate an existing Council Supply Agreement which fulfils any of the criteria (i) to (vi) in paragraph 9.1 above is reserved to the Cabinet.

# 10. The 'Streets Ahead' Project (Highways PFI)

- 10.1 Decisions taken pursuant to the Highways Maintenance PFI Contract dated 31<sup>st</sup> July 2012 between (1) the Council and (2) Amey Hallam Highways Limited ('the Streets Ahead Contract') are reserved to the Cabinet where they relate to:-
  - (i) termination of the Streets Ahead Contract;
  - (ii) the final approval of the making of High Value Changes (as defined in the Streets Ahead Contract); or
  - (iii) step-in by the taking of any Required Action (as defined in the Streets Ahead Contract).

#### Schedule 3

# Matters Delegated for Decision by Individual Cabinet Members

# Part 1: General Provisions and Explanatory Notes

- 1.1 Subject to the provisions of this Schedule: -
  - 1.1.1 an individual Cabinet member may take executive decisions of the description set out in Part 2 of this Schedule; and
  - 1.1.2 executive decisions of the description set out in Part 3 of this Schedule **must** be taken by an individual Cabinet member, subject to Articles 1.7<sup>a</sup> and 4.1.2<sup>b</sup> of this Scheme, the provisions of **Schedule 7**<sup>c</sup>, and any delegations of such functions expressly granted by Cabinet in accordance with Article 4.1.4 or by the relevant Cabinet member in accordance with Article 4.2.3.
- 1.2 Subject to paragraph 1.3 below, the general principle underlying delegations of matters for decision by individual Cabinet members is that they must fall exclusively within the scope of their individual portfolios. Where a matter affects more than one Cabinet portfolio the matter must be referred to Cabinet for decision UNLESS all the Cabinet members whose portfolios are affected agree with the decision in writing. Where the relevant portfolio is unclear or disputed, the advice of the Monitoring Officer should be sought, and in most cases

<sup>&</sup>lt;sup>a</sup> The authority of the Leader to take, or specifically delegate the taking of, any executive decision.

<sup>&</sup>lt;sup>b</sup> The authority of the Cabinet to take any executive decision.

<sup>&</sup>lt;sup>c</sup> Urgency provisions for Reserved Executive Functions.

Schedule 3 - Matters Delegated for Decision by Individual Cabinet Members
the substantive matter should stand referred to Cabinet or the Leader

1.3 Where a decision falls to be taken by an individual Cabinet member and it relates to expenditure on works, services or supplies being purchased or hired on a Council wide basis it shall be taken by the Cabinet member with the Finance portfolio.

for decision.

- 1.4 Subject to paragraph 1.3 above, when considering which Cabinet portfolios are affected by a decision, the Finance portfolio shall not (in the absence of other factors) be regarded as affected by a decision if funding for the proposal is already identified and available for this purpose within the relevant Service's or Portfolio's budget.
- Individual Cabinet members may further delegate the discharge of any of the functions delegated to them to the extent provided for in Article
   4.2.3<sup>d</sup> of this Scheme.
- 1.6 Unless expressly delegated to do so by the Leader, an individual Cabinet member may not discharge an executive function delegated to a Committee of the Cabinet or to an Area Committee.
- 1.7 An individual Cabinet member may not discharge an executive function:-
  - 1.7.1 where this Scheme requires that the function **must** be discharged by an Officer, unless expressly delegated to do so by the Leader; or
  - 1.7.2 where the Constitution or the Law requires that the function

<sup>&</sup>lt;sup>d</sup> I.e. to an Area Committee (if the matter falls within its terms of reference) or to an Officer.

Schedule 3 - Matters Delegated for Decision by Individual Cabinet Members

must be discharged by an Officer.

- 1.8 An individual Cabinet member cannot make a decision which conflicts with a decision previously taken by the current Leader or by a Cabinet appointed by the current Leader without the prior written permission of the Leader.
- 1.9 The Monitoring Officer may issue procedural guidance relating to the discharging of executive functions by individual Cabinet members as agreed by the Leader. This guidance must always be followed.
- 1.10 The Monitoring Officer will keep a record of any express delegations by the Leader as referred to in paragraphs 1.6 and 1.7 above.

#### Part 2: Individual Cabinet Member Decisions

- 2.1 An individual Cabinet member may exercise any executive function where the matter falls exclusively within the scope of his/her individual portfolio or otherwise in accordance with paragraph 1.2 above, provided that:
  - 2.1.1 the matter is not reserved for decision by the Cabinet in Schedule 2:
  - 2.1.2 the function is not exercisable by a Committee of the Cabinet or an Area Committee or through joint arrangements; and
  - 2.1.3 this would not contravene paragraph 1.7 above.

#### Part 3: Reserved Individual Cabinet Member Decisions

- 3. To the extent that they are:-
  - (a) not reserved for decision by the Cabinet in Schedule 2; and
  - (b) not exercisable by a Committee of the Cabinet or an AreaCommittee pursuant to this Scheme; and
  - (c) not delegated to an Officer by the Cabinet; and
  - (d) not delegated by the Leader to an Officer either specifically by this Scheme (i.e. other than by the general delegations in paragraph 1.1 of Schedule 6) or by a specific Executive Leader decision;

the following functions must be discharged by individual Cabinet members pursuant to, and subject to the provisions of, Article 4.2.2 of this Scheme.

# 3.1 Strategic Planning and Review

- 3.1.1 Making a Key Decision in relation to their portfolio;
- 3.1.2 Agreeing policy issues relating to their portfolio area (but not if they relate to or, in the opinion of the Chief Executive or relevant Executive Director, would have a significant impact on a cross cutting issue, strategy or plan) where the Leader or relevant individual Cabinet member considers the issue to be significant and has notified the Chief

- Schedule 3 Matters Delegated for Decision by Individual Cabinet Members
  - Executive or the relevant Executive Director or Director of this in writing (See Schedule 2, paragraph 2.3.);
- 3.1.3 Agreeing, in consultation with the Leader, fees and charges (other than any set by Full Council as part of the budget process) in relation to their portfolio areas in line with the medium term financial strategy and any policies in respect of fees and charges agreed by Cabinet or the Leader;
- 3.1.4 Approval of a variation to an existing scheme within the Capital Programme which increases the value of the scheme by more than £100,000 but not by more than £150,000;
- 3.1.5 Agreeing statutory and other strategies, in relation to their portfolio areas, except where they relate to, or would, in the opinion of the Chief Executive or relevant Executive Director, have a significant impact on cross-cutting issues, strategies or plans;
- 3.1.6 Agreeing to policy and performance priorities for the short and medium term in relation to their portfolio areas and taking into account the needs of the Council as a whole;
- 3.1.7 Considering reviews of Service performance against approved plans.

# 3.2 Grant Aid, Loans and Guarantees

3.2.1 No decision that the Council will act as the Accountable Body for external grant aid or provide a guarantee in relation to the liabilities of a third party shall be taken without the prior agreement of the Executive

Director, Resources or the Director of Finance.

- 3.2.2 Subject to paragraph 3.1 above the following matters are reserved for decision by an individual Cabinet member:-
  - (a) Agreeing to establish a fund (not being a fund wholly established with external grant aid for which the Council is the Accountable Body and which is received for this purpose) in excess of £100,000 (but not in excess of £250,000) from which individual grants or loans will be paid and agreeing the eligibility criteria for these grants or loans;
  - (b) Subject to paragraph 9.2 of Schedule 6, approving the payment of any grant or loan in excess of £50,000 (including a grant or loan paid wholly or in part by the Council out of external grant aid);
  - (c) Approving the withdrawal or reclaiming of grant aid which has been awarded to a third party where the amount of grant aid to be withdrawn or reclaimed is in excess of £25,000 (but not in excess of £75,000);
  - (d) Agreeing to the Council becoming the Accountable Body for any award of grant aid from an external funder to the Council or to a third party where:-
    - (i) the grant aid to be received by the Council is anticipated to be in excess of £750,000;

or

- (ii) the grant aid to be received by the third party is anticipated to be in excess of £50,000;
- (e) Agreeing to the Council guaranteeing the liabilities of a third party where the financial exposure of the Council under the guarantee is or may be in excess of £50,000.

#### 3.3 Consultation and Petitions

3.3.1 Agreeing the Council's response to consultation by Government or other external agencies where this relates to proposed policy changes

- Schedule 3 Matters Delegated for Decision by Individual Cabinet Members
  - which the Leader or relevant individual Cabinet member considers to be significant and has notified the Chief Executive or the relevant Executive Director or Director of this in writing;
- 3.3.2 Dealing with petitions in their portfolio area in accordance with Council procedure.

#### 3.4 Contracts

- 3.4.1 All Contracts must be let in accordance with the Council's Contracts Standing Orders, Financial Regulations and Financial Procedures<sup>e</sup>, and any other rules adopted by the Council from time to time.
- 3.4.2 An individual Cabinet member shall not make any decision about a Contract where the decision is reserved to Cabinet in Schedule2.
- 3.4.3 If a decision in relation to a Contract cannot be taken by an Officer pursuant to paragraph 3.2 of Schedule 6, then, subject to paragraph 3.4.2 above, the decision is reserved to an individual Cabinet member if:-
  - (a) it relates to:-
    - (i) deciding the procurement strategy for the Contract; or
    - (ii) deciding the award of the Contract; or
  - (b) it constitutes a Key Decision.
- 3.4.4 Subject to paragraph 3.4.2 above, where the Council is a party to an

<sup>&</sup>lt;sup>e</sup> See Part 4 of the Constitution.

Schedule 3 - Matters Delegated for Decision by Individual Cabinet Members existing Contract which is <u>not</u> for Commonly Recurring Items, the agreement of a variation to that Contract which:-

- (i) would result in an increase in the Contract Value where the increase exceeds £250,000 (but does not exceed £1,000,000);
- (ii) would be a Key Decision; or
- (iii) would result in an increase in the service delivery period where the increase exceeds 4 years (but does not exceed 7 years);

is reserved to an individual Cabinet member.

- 3.4.5 Subject to paragraph 3.4.2 above, where the Council is a party to an existing Contract for Commonly Recurring Items, the agreement of a variation to that Contract which would result in an increase in the service delivery period where the increase exceeds 4 years (but does not exceed 7 years) is reserved to an individual Cabinet member.
- 3.4.6 Attention is drawn to the importance of obtaining advice from the Director of Commercial Services or the Director of Legal Services as to whether a proposed variation of an existing Contract would be regarded in Law as the awarding of a new Contract to ensure that appropriate procedures are followed.
- 3.4.7 Attention is drawn to the importance of complying with any additional procurement requirements that an external funder may have imposed in any particular case.

## 3.5 Property

- 3.5.1 An individual Cabinet member shall not make any decision about a Property related matter where the decision is reserved to Cabinet in Schedule 2. Subject to this restriction, individual Cabinet members shall make the following decisions.
- 3.5.2 The Cabinet member with the Finance and Resources portfolio shall make decisions about:-
  - (a) acquisitions of Property where the consideration to be paid by the Council exceeds £250,000 (up to a maximum consideration of £500,000), but not including any acquisition of Property that the Council is obliged by Law to complete;
  - (b) Disposals which are not subject to a competitive process where the consideration to be received by the Council exceeds £300,000 (up to a maximum consideration of £750,000); and
  - (c) Disposals for less than the best consideration reasonably obtainable where the Chief Property Officer estimates that the difference between the consideration to be received by the Council and the best consideration reasonably obtainable does not exceed £150,000.
- 3.5.3 Attention is drawn to the provisions of paragraph 6.2, and particularly to paragraphs 6.2.3 and 6.2.4 of **Schedule 2**.

### 3.6 Council Supply Agreements

- 3.6.1 An individual Cabinet member shall not make any decision about a Council Supply Agreement where the decision is reserved to Cabinet in Schedule 2. Subject to this restriction the following provisions of this Section 3.6 apply.
- 3.6.2 Where a proposed Council Supply Agreement would:-
  - (i) in the opinion of the either the Executive Director, Resources, the Director of Finance or the Director of Legal Services (in relation to which attention is drawn to Article 2.8) involve a level of risk to the Council meriting referral to an individual Cabinet member; or
  - (ii) require the Council to incur gross expenditure reasonably anticipated to be in excess of £100,000 (but not in excess of £500,000) in order to discharge its obligations under the agreement; or
  - (iii) involve the Council in receiving payment the value of which is reasonably anticipated to be in excess of £250,000 (but not in excess of £1,000,000); or
  - (iv) require the Council to provide works, services or supplies for a period exceeding 3 years (but not exceeding 5 years);

the decision to enter into the proposed Council Supply Agreement is reserved to the appropriate individual Cabinet member.

3.6.3 Any decision to terminate an existing Council Supply Agreement which fulfils any of the criteria (i) to (iv) in paragraph 3.6.2 above is reserved to the appropriate individual Cabinet member.

# 3.7 Highways Related Issues

- 3.7.1 The Cabinet Member for Business, Skills and Development may discharge any functions delegated to the Cabinet Highways Committee in Schedule 4 that fall within their portfolio.
- 3.7.2 The Cabinet Member for Environment, Recycling and Streetscene may discharge any functions delegated to the Cabinet Highways Committee in Schedule 4 that fall within their portfolio.

# Matters delegated to a Committee of the Cabinet

# Cabinet Highways Committee

- 1. Subject to the provisions of Schedule 5<sup>a</sup> and to paragraphs 11.1 of Schedule 6<sup>b</sup>, the Cabinet Highways Committee has delegated authority to exercise all the Council's executive functions arising from the Council's roles as the Highways Authority and Road Traffic Authority, including transport and parking matters, where these relate to:-
  - 1.1 the Capital Programme;
  - 1.2 policy statements;
  - 1.3 matters that have drawn objections from members of the public;
  - 1.4 schemes with a value in excess of £250,000.
- The Council's remaining executive functions arising from its role as the Highways Authority and Road Traffic Authority, including transport and parking matters, are delegated to Officers as set out in paragraph 11 of Schedule 6.
- 3. Attention is drawn to the provisions of paragraphs 3.7.1 and 3.7.2 of Schedule 3 under which the Cabinet Member for Business, Skills and Development and the Cabinet Member for Environment, Recycling and Streetscene may discharge any functions delegated to the Cabinet Highways Committee in this Schedule 4 that fall within their portfolios.

<sup>b</sup> The delegation of authority to the Head of Highway Maintenance in relation to the Highways Maintenance PFI ('Streets Ahead') Contract.

<sup>&</sup>lt;sup>a</sup> Matters delegated to Area Committees.

# **Matters Delegated to Area Committees**

1.1 No functions are currently delegated to Area Committees by this Scheme.

# **Executive Functions Delegated to Officers**

## 1. General Delegation to Officers

- 1.1 Subject to the remaining provisions of this Schedule, the Council's executive functions which are **not** Reserved Executive Functions are delegated to and individually exercisable by:-
  - 1.1.1 the Chief Executive;
  - 1.1.2 an Executive Director where the matter falls within his/her area of portfolio, service or budgetary responsibility or such other corporate area of responsibility to which s/he may be nominated from time to time;
  - 1.1.3 a Director where the matter falls within his/her area of service or budgetary responsibility or such other corporate area of responsibility to which s/he may be nominated from time to time; and
  - 1.1.4 such Officer(s) as may be designated by the Chief Executive or by the relevant Executive Director or Director to have delegated authority under this Scheme to exercise the function.
- 1.2 The Chief Executive and an Executive Director may place limitations upon the extent to which a Director in his/her portfolio may:-
  - 1.2.1 exercise the delegated authority conferred by paragraph 1.1.3 above; or

1.2.2 designate other Officers to exercise functions under paragraph1.1.4 above;

and shall ensure that any such limitations are detailed in his/her scheme of delegation prepared in accordance with paragraph 2.1 below. Unless the Chief Executive or Executive Director expressly provides otherwise in his/her scheme of delegation, any limitations imposed on a Director under this paragraph shall also apply to any Officer designated by that Director under paragraph 1.1.4 above.

- 1.3 For the avoidance of doubt, an Officer may only designate another Officer to have delegated authority to exercise a function pursuant to paragraph 1.1.4 above where the Officer making the designation is authorised by this Scheme to exercise that function.
- 1.4 For the avoidance of doubt, the Chief Executive, or in the Chief Executive's absence his/her designated deputy, has the power to act in cases of Extreme Urgency to discharge any executive function delegated to another **Officer** by any person or Councillor body. (Note: Schedule 7 contains provisions under which certain Officers may discharge Reserved Executive Functions (i.e. functions reserved for **Councillors**) in cases of Extreme Urgency.
- 1.5 It is acknowledged that in some circumstances it may be appropriate for an Officer with delegated authority to exercise a function ('Officer A') to authorise another Officer of suitable experience and seniority ('Officer B') to exercise that function on behalf of and in the name of Officer A without Officer B having delegated authority in his/her own right to do so, subject to any procedural safeguards that Officer A may consider necessary being put in place. Officer A will remain responsible for any decision taken pursuant to such arrangements.

#### Schedule 6 - Executive Functions Delegated to Officers

- 1.6 An Officer cannot make a decision which conflicts with a decision previously taken by the current Leader, by a Cabinet appointed by the current Leader or by an individual member of such a Cabinet without the prior written permission of the Leader.
- 1.7 If, following the coming into operation of this Scheme, the Leader, Cabinet or an individual Cabinet member grants specific delegated authority to an Officer ('the delegate') which is subject to an explicit condition or qualification, the delegate shall not attempt to exercise any delegation conferred by Article 4.5.3<sup>a</sup> or within this Schedule 6 in contravention of such condition or qualification, or to authorise another Officer to do so, without the prior written permission of the Leader.
- Attention is drawn to the provisions of Articles 2.6<sup>b</sup> and 4.5.3<sup>c</sup>. 1.8
- 1.9 The Monitoring Officer may issue procedural guidance relating to the discharging of executive functions by Officers. This guidance must always be followed.

#### 2. Officers' Schemes of Delegation

2.1 The Chief Executive and the Executive Directors will each be responsible for maintaining an up to date scheme of delegation for their portfolio or budget area which will identify the functions to be carried out, name the post whose holder may make the delegated decision, and the limits, if any, to each delegation. Such limits will include

<sup>&</sup>lt;sup>a</sup> The ability of certain Officers in certain circumstances to appoint deputies to discharge functions delegated to the appointing Officer.

<sup>&</sup>lt;sup>b</sup> A current delegation as referred to in Articles 2.4 and 2.5 shall not prevent the taking of any decision in accordance with this Scheme. <sup>c</sup> The right of an Officer to appoint a deputy.

obligations to take appropriate advice beforehand and to formally record decisions and any advice received, and may include, for example, obligations to consult, refer back to or report decisions taken to the Chief Executive, the Executive Director, the Director or the Councillor, or Councillor body, with oversight of the relevant area.

- 2.2 For the avoidance of doubt each Executive Director will be responsible for ensuring that his/her scheme of delegation incorporates any delegations issued by Directors within the Executive Director's area of portfolio, service or budgetary responsibility or such other corporate area of responsibility to which s/he may be nominated from time to time
- 2.3 The Chief Executive and each Executive Director will provide the Monitoring Officer with their scheme of delegation in a format to be agreed with the Monitoring Officer. These schemes of delegation will be published on the Council's website and made available to each Councillor.

#### 3. Contracts

3.1 An Officer may **not** make any decision in relation to a Contract where that decision is a Reserved Executive Function **unless** specifically delegated to do so by Cabinet in accordance with Article 4.1.4 of this Scheme, by an individual Cabinet member in accordance with Article 4.2.3 of this Scheme or by the Leader other than by this Scheme, or in accordance with **Schedule 7**<sup>d</sup>.

#### 3.2 Subject to compliance with the requirements of the Council's

<sup>&</sup>lt;sup>d</sup> Urgency provisions for Reserved Executive Functions.

Contracts Standing Orders, Financial Regulations and Financial Procedures<sup>e</sup> and any other rules adopted by the Council from time to time, the Chief Executive, a relevant Executive Director, a relevant Director and such Officer(s) as may be designated by any of them for this purpose in accordance with paragraph 1.1.4 above may award a Contract provided that it:-

- 3.2.1 is either (a) awarded to the person submitting the most economically advantageous tender decided by reference to predetermined weighted award criteria, where payment is to be made by the Council, or the highest, where payment is to be received by the Council, or (b) the subject of a waiver of Contracts Standing Orders granted in accordance with Contracts Standing Orders;
- 3.2.2 is within available budget (including any proper virement) in accordance with Financial Regulations, and does not, in the opinion of either the Executive Director, Resources or the Director of Finance (in relation to which attention is drawn to Article 2.8), significantly affect the Council's overall budget strategy;
- 3.2.3 is not contrary to any duly approved policy of the Council;
- 3.2.4 is not a significant departure from a relevant Council Service Plan:
- 3.2.5 it does not have a service delivery period exceeding 4 years; and

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<sup>&</sup>lt;sup>e</sup> See Part 4 of the Constitution.

#### Schedule 6 - Executive Functions Delegated to Officers

3.2.6 either (a) has (or, in the case of determining the procurement strategy, is expected to have) a Contract Value which does not exceed £250,000 and is not a Key Decision or (b) is for Commonly Recurring Items;

and, for the avoidance of doubt, in all such cases may also determine the procurement strategy and select the persons from whom quotations or tenders are to be invited.

- 3.3 For the avoidance of doubt, the Chief Executive, a relevant Executive Director, a relevant Director or such Officer(s) as may be designated by any of them for this purpose in accordance with paragraph 1.1.4 above may still take a decision in relation to a Contract which is not expressly permitted by paragraphs 3.1 or 3.2 above PROVIDED the decision is not a Reserved Executive Function.
- 3.4 Attention is drawn to the importance of obtaining advice from the Director of Commercial Services or the Director of Legal Services as to whether a proposed variation of an existing Contract would in Law be regarded as the awarding of a new Contract to ensure that appropriate procedures are followed.
- 3.5 Attention is drawn to the importance of complying with any additional procurement requirements that an external funder may have imposed in any particular case.

# 4. Director of Legal Services

4.1 The Director of Legal Services has general authority to commence,

- defend or settle any legal proceedings as s/he considers necessary or appropriate to protect the interests of the Council.
- 4.2 The Director of Legal Services is authorised to discharge any Council function relating to measures to counter anti social behaviour (for example, premises closure notices, authorisations for the dispersal of groups and the making of anti-social behaviour orders), including giving any consents or confirmations on behalf of the Council, provided that, without affecting the generality of paragraph 4.1 above, this authorisation shall not extend to a Council function relating to the making of an anti-social behaviour order relating to a particular tenancy.
- 4.3 For the avoidance of doubt, paragraph 4.2 above does not restrict the ability of any Officer, Councillor or decision-making body to discharge any Council function relating to anti-social behaviour where this is permitted by the other provisions of this Scheme.
- 4.4 The Director of Legal Services may arrange for the discharge of any of the functions delegated to him/her in paragraphs 4.1 and 4.2 above as s/he considers appropriate including, for example, authorising other Officers to take particular steps.

# 5. Property

5.1 Subject to paragraph 5.2 below, in the case of all Property matters and all Mortgagee Sales the relevant Executive Director will be the Executive Director, Place and the relevant Director will be the Chief Property Officer.

- 5.2 Subject to paragraph 5.3 below, an Executive Director may make declarations that Property is surplus to a service's requirements where the service falls within his/her portfolio, and such declaration shall not be made by the Chief Property Officer.
- 5.3 The Chief Property Officer may make declarations that Property is surplus to a service's requirements in the following circumstances:-
  - 5.3.1 Where Property being prepared for disposal has a value of less than £50,000 and an area of less than 0.25 hectares, the Chief Property Officer, in consultation with the Director of Finance, may declare the Property surplus to requirements (subject to any statutory requirements) if no alternative use has been put forward.
  - 5.3.2 The Chief Property Officer, in consultation with the Director of Finance, may declare income producing Property (meaning investment Property which is not used for Council service delivery but is let or licensed to third party users to generate income for the Council) surplus to requirements if either of the following conditions is met:-
    - (a) The Property is not required for current or future Council service delivery and the Property scores below an agreed level of financial return (to be determined by the Executive Director, Resources in the light of benchmarking/prevailing market conditions) when subjected to a detailed options appraisal; or
    - (b) The Property is vacant or there is a reasonable likelihood of it becoming vacant and the Property is not required for alternative service provision following consideration under

#### Schedule 6 - Executive Functions Delegated to Officers

- an 'Options for Re-use' procedure to be agreed by the Executive Director, Resources.
- 5.3.3 The Chief Property Officer, in consultation with the Director of Finance, may declare Property surplus to requirements where properly authorised to do so by an individual or a decision-making body in accordance with this Scheme.
- 5.4 Attention is drawn to the provisions of paragraph 6.2 of **Schedule 2**.
- 6. Human Resources Matters and Appointments to External Bodies
- 6.1 No Officer at Director grade or above shall be seconded by an Officer to a body outside the Council without prior consultation with the relevant Cabinet member.
- 6.2 Prior to taking steps to restructure a Council service the relevant Executive Director or Director must seek advice from the Director of Human Resources.
- 6.3 Appointments of Officers to serve on external bodies shall be made in accordance with established Council procedures and any guidance issued by the Director of Legal Services.

# 7. Community Right to Challenge (Localism Act 2011)

- 7.1 This paragraph 7 relates to the 'Community Right to Challenge' contained in Part 5, Chapter 2 of the Localism Act 2011 ('the Act').
- 7.2 With the exception of Reserved Executive Functions the functions pursuant to Part 5 Chapter 2 of the Act are delegated to the Director of Commercial Services in consultation with the appropriate Cabinet member and Executive Director, but any procurement exercise and contract award must be determined as otherwise provided for in this Scheme and Contracts Standing Orders.
- 7.3 Attention is drawn to the provisions of paragraph 7.2 of Schedule 2 of this Scheme<sup>f</sup>.

## 8. Charities

- 8.1 The Director of Policy, Partnership and Research is the Officer authorised by this Scheme to make decisions on behalf of the Council in its role as the sole Charity Trustee of a charity, provided that this authority:-
  - 8.1.1 does not extend to making a decision which is a Reserved Executive Function;
  - 8.1.2 must be exercised in consultation with the Director of Legal

<sup>&</sup>lt;sup>f</sup> Reservation to Cabinet of the decision to accept an expression of interest submitted pursuant to the Community Right to Challenge.

Services; and

8.1.3 is subject to any restrictions which may be imposed on it from time to time by the Cabinet.

#### 9. Grant Aid and Guarantees

- 9.1 No decision that the Council will act as the Accountable Body for external grant aid or provide a guarantee in relation to the liabilities of a third party shall be taken by an Officer without the prior agreement of the Executive Director, Resources or the Director of Finance.
- 9.2 If the Council is the Accountable Body for some external grant aid the Chief Executive, the appropriate Executive Director or the appropriate Director may approve the payment of any grant or loan from that external grant aid where paying the grant or loan to that specific recipient is required or clearly intended by the terms of the Council's agreement with the external funder, PROVIDED that the Accountable Body arrangement has been properly authorised in accordance with this Scheme.
- 9.3 Attention is drawn to the provisions of paragraphs 3.2(e) and 3.2(f) of Schedule 2 and paragraphs 3.2.2(d) and 3.2.2(e) of Schedule 3<sup>g</sup>.

<sup>&</sup>lt;sup>g</sup> The requirement in certain cases for Cabinet or individual Cabinet member approval for the Council to act as Accountable Body for external grant aid or as a guarantor.

## 10. The Enterprise Programme

- 10.1 The Director of Creative Sheffield is authorised to approve, in consultation with the Cabinet member for Business, Skills and Development, expenditure under the Enterprise Programme, and to approve the terms and authorise the completion of any related legal documentation and generally to take such steps as appear appropriate to him to deliver the Enterprise Programme or to protect the Council's interests in this area.
- 10.2 Without limiting the above this authority specifically covers:-
  - 10.2.1 General Fund proposals for Enterprise (including agreed carry forward from 11/12) approved by Full Council for the period April 2011 to March 2014; and
  - 10.2.2 ERDF funding approved by the Department for Communities and Local Government through to March 2014.
- 10.3 This authority:-
  - 10.3.1 is subject to any restrictions which may be imposed on it from time to time by the Cabinet or by an individual Cabinet member with a relevant portfolio; and
  - 10.3.2 is without prejudice to the authority of any persons to make decisions under any other provisions of this Scheme.

- The 'Streets Ahead' Project (Highways PFI) and other Highways Related Issues
- 11.1 The Head of Highway Maintenance is authorised to make decisions on behalf of the Council as the 'Authority Representative' under the Highways Maintenance PFI Contract dated 31<sup>st</sup> July 2012 between (1) the Council and (2) Amey Hallam Highways Limited ('the Streets Ahead Contract'), including authorising the making of call-off contracts (as deeds and in the agreed contractual form) for the provision of noncore services pursuant to the Streets Ahead Contract', provided that this authority:-
  - 11.1.1 does not extend to making a decision in relation to:-
    - (a) termination of the Streets Ahead Contract;
    - (b) the final approval of the making of High Value Changes (as defined in the Streets Ahead Contract); or
    - (c) step-in by the taking of any Required Action (as defined in the Streets Ahead Contract);

such matters being reserved to Cabinet;

- 11.1.2 is subject to any further restrictions which may be imposed on it from time to time by the Cabinet or by an individual Cabinet member with a relevant portfolio; and
- 11.1.3 is without prejudice to the authority of any other persons to make decisions under any other provisions of this Scheme.
- 11.2 Subject to paragraph 1 of Schedule 4<sup>h</sup>, Schedule 5<sup>i</sup> and paragraph 11.1 above, any functions of the executive in relation to the Council's roles

<sup>&</sup>lt;sup>h</sup> Matters delegated to Cabinet Highways Committee.

<sup>&</sup>lt;sup>1</sup> Matters delegated to Area Committees.

as Highways Authority and Road Traffic Authority, including transport and parking (except any function that relates to highways maintenance and street naming and numbering and section 287, Highways Act 1980 (power to erect barriers in streets in cases of emergency)) may be discharged by the Chief Executive, by the Executive Director, Place, by the Director of Development Services and by the Head of Transport Traffic and Parking Services in each case acting individually.

11.3 Subject to paragraph 1 of Schedule 4<sup>j</sup>, Schedule 5<sup>k</sup> and paragraph 11.1 above, any functions of the Executive in relation to the Council's role as Highways Authority in so far as they relate to highways maintenance and street naming and numbering and section 287, Highways Act 1980 (power to erect barriers in streets in cases of emergency) may be discharged by the Chief Executive, by the Executive Director, Place, by the Director of Development Services and by the Head of Highways Maintenance in each case acting individually.

<sup>&</sup>lt;sup>j</sup> Matters delegated to Cabinet Highways Committee.

<sup>&</sup>lt;sup>k</sup> Matters delegated to Area Committees.

# **Urgency Provisions for Reserved Executive Functions**

#### 1. Introduction

- 1.1 Reserved Executive Functions may be discharged by the following Officers in accordance with the following provisions.
- 1.2 In the context of urgent decision making attention is drawn in particular to the importance of complying with:-
  - The Council's Financial Regulations and Contracts Standing Orders;
  - the statutory and Constitutional procedural requirements for the making, recording and publicising of executive decisions, including the special rules available to expedite urgent decisions; and
  - the Council's rules relating to the 'calling-in' of executive decisions for scrutiny or for exempting them from such call-in;

including the Access to Information Procedure Rules and Scrutiny Procedure Rules found in Part 4 of the Constitution, and the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012.

1.3 Attention is drawn to the provisions of paragraph 1.4 of Schedule 6<sup>a</sup>.

<sup>&</sup>lt;sup>a</sup> The authority of the Chief Executive in cases of Extreme Urgency to discharge any function delegated to another Officer.

#### 2. The Chief Executive

- 2.1 The Chief Executive may exercise any Reserved Executive Function in a case of Extreme Urgency provided that:-
  - 2.1.1 where the matter requires expenditure which has not been budgeted for, prior consultation has taken place wherever possible with the Executive Director of Resources or the Director of Finance; and
  - 2.1.2 the action taken and the reasons for it being taken are reported as soon as possible to the appropriate portfolio holding Cabinet member.

#### 3. Executive Directors

- 3.1 An Executive Director (other than the Executive Director, Resources) may individually exercise any Reserved Executive Function in a case of Extreme Urgency provided that:-
  - 3.1.1 the matter falls within his/her portfolio, service or budget area or such other corporate area of responsibility to which s/he may be nominated from time to time;
  - 3.1.2 where the matter requires expenditure which has not been budgeted for, prior consultation has taken place wherever possible with the Executive Director, Resources or the Director of Finance; and

- 3.1.3 the action taken and the reasons for it being taken are reported as soon as possible to the Chief Executive and the appropriate portfolio holding Cabinet member.
- 3.2 The Executive Director, Resources may exercise any Reserved Executive Function in a case of Extreme Urgency provided that
  - 3.2.1 the matter falls within his/her portfolio, service or budget area or such other corporate area of responsibility to which s/he may be nominated from time to time; and
  - 3.2.2 the action taken and the reasons for it being taken are reported as soon as possible to the Chief Executive and the appropriate portfolio holding Cabinet member.

# 4. Director of Legal Services

- 4.1 The Director of Legal Services may exercise any Reserved Executive Function in a case of Extreme Urgency provided that:-
  - 4.1.1 the matter falls within his/her service or budget area or such other corporate area of responsibility to which s/he may be nominated from time to time;
  - 4.1.2 where the matter requires expenditure which has not been budgeted for, prior consultation has taken place wherever possible with the Executive Director, Resources or the Director of Finance; and
  - 4.1.3 the action taken and the reasons for it being taken are reported

Schedule 7 - Urgency Provisions for Reserved Executive Functions

as soon as possible to the Chief Executive and to the appropriate portfolio holding Cabinet member.

#### 5. Director of Finance

- 5.1 The Director of Finance may exercise any Reserved Executive Function in a case of Extreme Urgency provided that:-
  - 5.1.1 the matter falls within his/her service or budget area or such other corporate area of responsibility to which s/he may be nominated from time to time;
  - 5.1.2 the action taken and the reasons for it being taken are reported as soon as possible to the Executive Director, Resources and to the appropriate portfolio holding Cabinet member.

# **Joint Arrangements**

The following executive functions are discharged by way of the specified joint arrangements.

Function	Joint Arrangement
Archaeology Service	Executive Committee and Joint Advisory Committee for the South Yorkshire Archaeology Service
Archives	South Yorkshire Joint Advisory Committee on Archives
Broadband	Yorkshire and Humberside Regional Broadband Joint Committee
Emergency Planning	Sheffield and Rotherham Emergency Planning Joint Committee
Trading Standards	South Yorkshire Trading Standards Joint Committee

# Local Choice Functions which are the Responsibility of the Executive

- The following table indicates those local choice functions which are identified in Part 3 of the Constitution as being exercisable as executive functions.
- 2. The Leader may exercise these executive functions both personally and through this Scheme as set out in the table.
- 3. For the avoidance of doubt, these delegations do not affect the ability of the Cabinet to discharge all executive functions pursuant to Article 4.1.2 of this Scheme, or the ability of individual Cabinet members to be able to make decisions in accordance with Part 2 of Schedule 3 of this Scheme.

	Local Choice Function	Statutory Provision	Delegation of Function
3.	The appointment of Review Boards	Regulations made under Sub-section (4) of section 34 (determination of claims and reviews) of the Social Security Act 1998.	Delegated to Officers in accordance with Schedule 6 of this Scheme
4.	The making of arrangements in relation to appeals against the exclusion of pupils from maintained schools	Section 52, Education Act 2002	Delegated to Officers in accordance with Schedule 6 of this Scheme

Schedule 9 - Local Choice Functions which are the Responsibility of the Executive

	Local Choice Function	Statutory Provision	Delegation of Function
5.	The making of arrangements in respect of admission appeals	Sections 94(1), 94(1A) and 94(4) and Schedule 24, School Standards and Framework Act 1998	Delegated to Officers in accordance with Schedule 6 of this Scheme
6.	The making of arrangements in respect of children to whom section 87 applies: appeals by governing bodies	Section 95(2) and Schedule 25, School Standards and Framework Act 1998	Delegated to Officers in accordance with Schedule 6 of this Scheme
10.	Any function relating to contaminated land	Part IIA, Environmental Protection Act 1990	Delegated to Officers in accordance with Schedule 6 of this Scheme
11.	The discharge of any function relating to the control of pollution or the management of air quality	Pollution Prevention and Control Act 1999; Part IV, Environment Act 1995; PartI, Environmental Protection Act 1990; Clean Air Act 1993	Delegated to Officers in accordance with Schedule 6 of this Scheme
12.	The service of an abatement notice in respect of a statutory nuisance	Section 80(1), Environmental Protection Act 1990	Delegated to Officers in accordance with Schedule 6 of this Scheme
13.	The passing of a resolution that Schedule 2 to the Noise and Statutory Nuisance Act 1993 should apply in the authority's area	Section 8, Noise and Statutory Nuisance Act 1993	Delegated to Officers in accordance with Schedule 6 of this Scheme
14.	The inspection of the authority's area to detect any statutory nuisance	Section 79, Environmental Protection Act 1990	Delegated to Officers in accordance with Schedule 6 of this Scheme

Schedule 9 - Local Choice Functions which are the Responsibility of the Executive

	Local Choice Function	Statutory Provision	Delegation of Function
16.	The obtaining of information as to interests in land	Section 330, Town and Country Planning Act 1990	Delegated to Officers in accordance with Schedule 6 of this Scheme
15.	The investigation of any complaint as to the existence of a statutory nuisance	Section 79, Environmental Protection Act 1990	Delegated to Officers in accordance with Schedule 6 of this Scheme
17.	The obtaining of particulars of persons interested in land	Section 16, Local Government (Miscellaneous Provisions) Act 1976	Delegated to Officers in accordance with Schedule 6 of this Scheme
19.	The appointment of any Officer: (a) to any office other than an office in which he is employed by the Council; (b) to any body other than (i) the Council or (ii) a joint committee of two or more authorities; or (c) to any committee or sub-committee of such a body, and the revocation of any such appointment		Delegated to Officers in accordance with Schedule 6 of this Scheme  (But note Schedule 6, paragraph 6.1.)
20.	The making of agreements with other local authorities for the placing of staff at the disposal of those other authorities		Delegated to Officers in accordance with Schedule 6 of this Scheme  (But note Schedule 6, paragraph 6.1.)

Schedule 9 - Local Choice Functions which are the Responsibility of the Executive

	Local Choice Function	Statutory Provision	Delegation of Function
22	Functions under sections 106, 110, 111 and 113 of the Local Government and Public Involvement in Health Act 2007 relating to local area agreements.		Delegated to Cabinet (but subject to further delegation pursuant to Article 4.1.4 of this Scheme)

Note: The numbering in the above table is taken from Schedule 2, Local Authorities (Functions and Responsibilities) (England) Regulations 2000 (as amended).

Appendices A to I

**Cabinet Portfolios** 

## **LEADER'S PORTFOLIO**



#### MAIN ROLE

- To represent and act as an ambassador for the Authority and to provide visible political leadership in developing strategic partnerships with agencies, citizens and stakeholders in relation to the delivery of strategic objectives and the provision of services to citizens.
- To chair the Cabinet.
- To exercise overall responsibility for the strategic allocation of resources across the Council and the co-ordination of Council policies, strategies and service delivery.
- To promote the vision and priorities of the Council's Corporate Plan.
- To be the Council's lead member on the following partnerships:-

Sheffield Executive Board

Sheffield City Region Local Enterprise Partnership Board

Sheffield Business Advisory Panel

Sheffield City Region Combined Authority

Core Cities Cabinet

#### OTHER DUTIES AND RESPONSIBILITIES

- To have regard to those duties and responsibilities outlined within the Corporate Responsibilities portfolio, applicable for all members of Cabinet.
- To consider any matters of strategy or policy affecting local government or any services in the City which are not specifically covered by any other Cabinet portfolio.
- To oversee transformational change.
- To oversee the formulation of Strategic Policy Initiatives.
- To have overall responsibility for communicating the Council's values, vision and priorities to Councillors, staff and unions and to citizens, partners and stakeholders.
- To exercise an overview of all new major proposals for the development or extension of services in order to ensure that such proposals fit into a comprehensive strategy for the City.
- To consider the development and implementation of policies for the strategic and corporate management of the local authority and to link with the work of the Executive Management Team as part of this process.
- To lead on all policy issues relating to women.
- To ensure that local communities, service users, carers and people from minority groups are fully consulted in influencing service provision.
- To ensure that all Council Services have customer charters and targets.
- To take forward, either directly or through joint working with other partners in the City, with other South Yorkshire District Councils, City Region and within the wider region and elsewhere having regard to all relevant

# Appendices

considerations and strategies, proper linkages between local communities and minority groups and economic opportunities.
 To lead on the International Agenda.

# **BUSINESS, SKILLS AND DEVELOPMENT PORTFOLIO**



#### MAIN ROLE

- To act as Deputy Leader of the Council.
- To lead on strategic transport issues and oversee transport and transportrelated issues including the Capital Programme, and all strategic transport policy issues.
- To lead on strategic economic policy and issues pertaining to the economic regeneration of the City and for allocating related external funds.
- To lead on the development of a framework for the local economy and for attracting external funds.
- To be responsible for all aspects of markets management.
- To lead for the Council on employment and skills policy.
- To support the growth of existing small and medium sized enterprises and social enterprises.
- To lead on the growth of enterprise in the City.
- To ensure the Council is more business friendly.
- To lead on issues pertaining to City Centre Development.
- International Strategy/export.
- To lead on post -16 skills for employment.
- To lead and have functional responsibility for Tourism.
- To lead on Major City events.
- To exercise overall responsibility for the Council's Licensing powers.

#### OTHER DUTIES AND RESPONSIBILITIES

- To have regard to those duties and responsibilities outlined within the Corporate Responsibilities portfolio, applicable for all members of Cabinet.
- Represent the Council on the Combined Authority.

#### In respect of Economic Development :-

- To oversee all matters relating to the economic development of the City.
- To assist in securing the provision of essential infrastructure.
- To be responsible for improving or safeguarding the built and natural environment in respect of economic development.
- To act as a "champion" in the development of the City Centre.
- To lead on and oversee the economic regeneration of the City Centre and the progression of major development projects such as the New Retail Quarter and Markets Redevelopment.
- To develop and promote economic strategies that seek to regenerate the City.
- To oversee a customer-led skills strategy as a contributor to economic growth.
- To take forward, either directly or through joint working with partners, in

the City or elsewhere, the sustainable economic development of the City, particularly:-

- assisting in the promotion of inward investment and development;
- assisting in the provision of sites and infrastructure;
- assisting new and existing business;
- overseeing the provision of information and the carrying out of research to assess the needs and support of regeneration projects in order to maximise external funding;
- overseeing the skills agenda
- To promote increased employment opportunities.

#### In respect of Skills:-

- To take responsibility for skills as a contributor to inclusion.
- To help support Sheffield First in the delivery of its skills for employment priorities.
- To oversee and co-ordinate all activities relating to the Council's adult training for skills initiatives, including responsibility for any considerations and strategies, either directly or through joint working, for any financial support for training for skills opportunities.
- To oversee proposals for developing post 16 skills in relation to the strategic application of external funding opportunities and the organisation of bids for income from external funding regimes and liaising with all principal funding bodies in relation to the Learning and Skills Council and Jobcentre Plus.
- To lead on career and employment advice and guidance.

#### To lead on the following matters in respect of Consumer Protection:-

- Functions under the Shops Act 1950 and those relating to the enforcement of Health and Safety at Work Act 1974 and associated and subordinate legislation.
- Functions under the Food Acts and associated and subordinate legislation.
- Functions relating to the provision of Weights and Measures and all other matters relating to legislation under which the Council has a function or a duty of enforcement as Local Weights and Measures Authority.
- All other relevant matters concerning the enforcement of the provisions of legislation relating to the protection of consumers.

#### In respect of Transport:-

 To take a lead in providing a co-ordinated transport policy for the City of Sheffield, ensuring co-ordination with the Combined Authority Transport Committee, Network Rail, other strategic transport agencies, private sector interests and all other interested parties and other Cabinet Portfolio holders, in a coherent and holistic approach to issues.

#### Appendices

#### In respect of Tourism:-

- To oversee the City's Tourism Strategy.
- To ensure that the City promotes itself as a top short stay City.
- To ensure promotion of Sheffield for Tourism at national and international level.

#### CHILDREN, YOUNG PEOPLE AND FAMILIES PORTFOLIO



#### **MAIN ROLE**

- To lead the Council's Education Attainment and Aspiration strategy.
- To oversee the role of Members within the Council's Corporate Parenting responsibilities.
- To oversee the implementation of the provisions of the Children Act and the establishment of integrated services for children from 0 19 years.
- To ensure that vulnerable children are safeguarded in accordance with statutory obligations and national policies through services that are arranged, funded or delivered in a timely and appropriate manner taking into account identified needs.
- To oversee the Authority's functions in its capacity as a Local Education Authority (excluding certain LEA functions relating to adults).
- To be the Council's lead member on the following partnerships: Sheffield 0-19+ Partnership Board

Children's Trust

- To lead on matters concerning child poverty.
- To oversee the Council's Youth Prevention Services.
- To oversee the Council's activities relating to Youth Engagement and Involvement.

#### OTHER DUTIES AND RESPONSIBILITIES

- To have regard to those duties and responsibilities outlined within the Corporate Responsibilities portfolio, applicable for all members of Cabinet.
- To be the Council's lead member on the City Wide Learning Body.
- To ensure that the five outcomes for children and young people in Sheffield, namely to be healthy, to be safe, to achieve and enjoy, to contribute to their community and to be economically prosperous, are met to a high standard through:
  - Overseeing policy development and monitoring and evaluation of performance;
  - Chairing or participating in meetings of Panels and Boards of the Council and involving partner organisations;
  - Promoting the Service within the City sub-regionally and nationally;
  - Overseeing the Sheffield Futures contract;
  - Acting as an advocate for the needs of children, young people and their families
- To oversee the Authority's joint working and service delivery arrangements with the Health Service and other agencies concerned with the delivery of health policies for children, such as the Police, Probation Service, Learning and Skills Council, Further Education, the Voluntary Sector, Early Years, Schools and other educational establishments.
- To oversee the Authority's social services functions in so far as they relate

to children and the local authority's functions for children and young people leaving care.

- To oversee policy development and monitoring and evaluation implementation in the following areas:
  - Early years
  - Schools
  - Inclusion (including attendance, behaviour and exclusions)
  - 14-19
  - Tier 3 and 4 services for vulnerable children and their families covering special educational needs and disabilities, fieldwork, safeguarding advisory/training, placement and education services for children looked after.
  - School provision
  - Capital and Revenue budgets
- To ensure there are effective child protection arrangements.
- To ensure the Youth Council has a voice in the Council and is seen as a major partner for the Council.
- To lead in relation to the Council role in respect of the work of the Sheffield Youth Offending Team.

#### In respect of Adult Education and Lifelong Learning

- To oversee proposals for developing adult education and Lifelong Learning in relation to the strategic application of external funding opportunities and the organisation of bids for income from external funding regimes and liaising with all principal funding bodies.
- To oversee the authority's functions in its capacity as a Local Education Authority relating to adults.

#### PUBLIC HEALTH AND EQUALITY PORTFOLIO



#### **MAIN ROLE**

- To oversee the Authority's joint working on public health services and outcomes.
- To promote a multi-faith City.
- To take overall responsibility for Council policy on poverty, social justice and equalities.
- To oversee issues relating to equality of opportunity and social mobility, including strategies aimed at combating disadvantage and discrimination and promoting diversity.
- To oversee allocation of monies to the Voluntary, Community and Faith Sector.
- To take the lead on issues relating to financial inclusion, welfare reform and poverty.
- To lead in relation to the Food Plan (including any other issues relating to food).

#### **OTHER DUTIES AND RESPONSIBILITIES**

- To lead functions relating to the provision of Consumers' Advisory and Debt Counselling Services.
- To have regard to those duties and responsibilities outlined within the Corporate Responsibilities portfolio, applicable for all members of Cabinet.
- To improve the Council's relationships with local communities

#### In respect of Public Health

- To lead on those parts of the Council's strategy on community safety which relate to drugs and alcohol.
- To ensure strong public health activities in the City, focussed on prevention of poor health
- To be responsible for the City's Food Plan and to generally promote healthy eating across all age groups.
- To lead on public health services and outcomes, including for sexual health and alcohol and drug misuse

# E

#### **NEIGHBOURHOODS**

#### MAIN ROLE

- To lead on Activity Sheffield
- To oversee the development of the green environment and the provision of Parks and Countryside services (outside of Streets Ahead contract).
- To generally devise strategies to sustain the City's parks and green spaces within the Council's social, economic and environmental objectives.
- To lead on the cultural strategy within the City.
- To oversee all matters relating to the provision of sports and leisure services.
- To lead on Major City events
- To oversee the development of best practice across the range of activity in Local Area Partnerships and in relation to devolution
  - To take responsibility for the improvement of local and district centres working alongside Local Area Partnerships.
- Support Local Area Partnerships in the delivery of priorities relating to matters affecting the wards in their area.
- To be the Council's lead member on the following partnerships:-
  - Sheffield Safer and Sustainable Communities Partnership Board
  - Local Area Partnership Chair's Group
- To be responsible for community cohesion.
- To oversee and lead on issues relating to Community Safety (including counter-terrorism and the Council's relationship with criminal justice agencies.)

#### OTHER DUTIES AND RESPONSIBILITIES

- To have regard to those duties and responsibilities outlined within the Corporate Responsibilities portfolio, applicable for all members of Cabinet.
- To play a key role in helping Community Assemblies to achieve the objectives set out in their local plan with regard to certain cultural services and major Festivals.
- To oversee the delivery of library services across the city.

#### In respect of Parks and Open Spaces:-

- To take the lead on behalf of the Council in relating to the Council's charitably held facilities.
- To oversee matters relating to the provision of Parks and Countryside services (outside of Streets Ahead contract).

#### In respect of Cultural Services:-

- To oversee the development of the Council's cultural strategy and services, and the cultural services including art galleries, museums and theatres, provided on behalf of the Council by partner organisations, trusts and arm's length companies
- Oversee work on major Festivals

#### In respect of Sport Services:-

- To oversee the development of the Council's sports services and sporting facilities.
- To oversee the development of sports services and facilities in the City provided on behalf of the Council by partner organisations, trusts and arm's length companies.
- To lead on Major sporting events

#### In respect of Safer Communities:-

- To support organisational change within the City Council by assisting the delivery of corporate objectives around community safety.
- To consider ways in which the City Council, in liaison with outside agencies and the community, can contribute to improving the quality of life for people by reducing crime, fear of crime and providing the support which vulnerable groups, including victims, need to feel safe and secure in their living environment.
- To ensure that the work of various Council Departments is coordinated/adjusted as appropriate, to achieve the maximum contribution to making Sheffield a safe City for residents, workers and visitors in the context of crime.
- To determine matters relating to police and community safety issues.
- To lead in relation to the Council's role in respect of the work of the Sheffield Safer Communities Partnership Board.
- To promote the concept of a safer City as a corporate priority of the Council.
- To oversee the development of Closed Circuit Television.

# F

#### **ENVIRONMENT AND TRANSPORT**

#### MAIN ROLE

- To oversee measures for the development of a sustainable environment, including issues relating to policies in relation to climate change, renewable energy, energy efficiency and carbon reductions
- To oversee the Council's commitment to reducing Sheffield's carbon footprint.
- To oversee issues of environmental quality, design and management
- To oversee waste management services, including recycling.
- To oversee issues relating to environment and regulatory Services, waste management, and minimisation.
- To oversee functions relating to the control of pollution or the management of air quality.
- To oversee training and exercise arrangements for emergency planning and the delivery of the emergency planning arrangements in response to particular situations, including the shared service with Rotherham Metropolitan Borough Council.
- To oversee highway maintenance issues.
- To be responsible for Streets Ahead issues.
- To be responsible for the Streetscene strategy, including its implementation and subsequent further development.
- To consider matters relating to leisure gardens and allotments in the City
- To lead on Road Safety and oversee the implementation of the road safety strategy.
- To lead on Trading Standards.
- Transport (including buses and parking services

#### OTHER DUTIES AND RESPONSIBILITIES

 To have regard to those duties and responsibilities outlined within the Corporate Responsibilities portfolio, applicable for all members of Cabinet.

### Lead Member on the following matters in respect of Environment and Regulatory Services:-

- Review of the current Environment Strategy and the establishment of key issues in relation to Environmental Excellence.
- Functions relating to the development of policies to address issues of climate change, renewable energy, energy efficiency and carbon reductions..
- · Functions in relation to waste management and recycling.
- Functions and Public Health Services contained in Section 180 of the Local Government Act 1972 and all other functions concerning Environmental Health, Pollution of the Atmosphere and the Abatement of Nuisances.
- Miscellaneous protective, regulatory and licensing functions, particularly (but without prejudice to the generality of the foregoing) with reference to buildings, drainage and hackney carriages.

- Promotion and education of home safety and food hygiene issues.
- Provision and management of Cemeteries, Crematoria, Mortuaries and Postmortem Rooms, Gardens of Remembrance and the Medico-Legal Centre.
- Functions relating to Animal Welfare.
- Provision of a Dog Warden Service.
- All other relevant matters relating to Environmental Health and the enforcement of the provision of Environmental Health and other associated legislation national, local and European.
- Administration and enforcement of legislation relating to building control functions.
- The provision of geotechnical assessment services.
- The provision of building inspection and structural assessment services.
- Functions of the Building Authority for Safety of Sports Grounds.
- Functions relating to :-
  - Prevention of Damage by Pests Act 1949
  - Environmental Protection Act 1990
- To have responsibility for the Riverside Stewardship Company.

#### In respect of Waste Management:-

- To provide and to oversee the client function for the Corporate Waste Management Contract and in particular:
- To ensure the rigorous monitoring of the contract to ensure the service and strategic requirements of the contract are met
- To develop and to maintain initiatives related to recycling of waste materials
- To work towards recycling targets as set by the Council.
- To ensure that community groups are involved as appropriate in the monitoring of any relevant aspects of the Contract.
- To ensure that the Council's statutory obligations related to waste management are adhered to.
- To ensure the City works on the 3 R's rule Reduce, Re-use & Recycle

#### In respect of Streetscene and Highways:-

- To oversee the development of the Streets Ahead service, including Streets Ahead Opportunities and Enhancements.
- To be responsible for the client and contractor functions within the Council responsible for Streetscene issues and the provision of highway maintenance.
- To ensure that any statutory obligations of the Council which fall within the remit of Streets Ahead and its respective client structures are met.
- To liaise with external organisations, from the public, voluntary and private sectors, who have responsibility for, or whose actions impact significantly upon, the City's streetscene to facilitate any necessary or desirable joint working to improve the City's Streetscene.
- To consider questions in connection with and matters arising from the Council's representation on the South Yorkshire Joint Trading Standards Committee.
- To lead in relation to the implementation of the road safety strategy

#### Transport

- To take forward either directly or through joint working with partners in the City, other South Yorkshire District Councils and within the wider region and elsewhere, the discharge of the Council's strategic and statutory functions for highways and traffic and transportation.
- To consider reports on City-wide and area-based issues and schemes, including local plans, relating to transportation and traffic proposals.
- To oversee the provision, securing and maintenance of efficient and equitable transport systems.

#### **FINANCE AND RESOURCES PORTFOLIO**

G

#### MAIN ROLE

- To oversee all the Council's financial arrangements.
- To oversee all property matters, including the Council's estates and facilities management arrangements and community buildings
- To be responsible for commercial services, including Cleaning; Catering and Transport.
- To oversee the management of the Housing benefits service
- To oversee the maintenance of robust and effective procedures in relation to all aspects of the Council's information management and security.
- To lead on the development and maintenance of the Corporate Risk Management Strategy.
- To oversee all procurement and contracting issues, including 'buy local' policies
- To oversee the maintenance of effective and efficiently run Council services.
- To oversee performance improvement.
  - To lead on matters concerning customer centric services, human resources and information and communications technology.
- To ensure that the Council moves to an individualised customer approach.

#### OTHER DUTIES AND RESPONSIBILITIES

- To have regard to those duties and responsibilities outlined within the Corporate Responsibilities portfolio, applicable for all members of Cabinet.
- To provide the lead on Council targets relating to e-Government, the related provision of services to the people of Sheffield and other customers, and the provision of internal ICT facilities.
- To oversee human resource issues, including industrial relations, equal opportunities in employment, health and safety and policies on recruitment, selection, training and development.
- To oversee the development and maintenance of the Corporate Risk Management Strategy, to ensure that the Council minimises operational, reputational and financial risks.
- To be responsible for regulating and controlling the finances of the Council
  and for overseeing such Financial Regulations as are considered
  necessary for the supervision and control of those functions.
- To oversee decisions relating to the Council Tax Reduction Scheme, which do not statutorily require a decision by the full Council.
- To formulate guidelines for the preparation of the capital and revenue budgets.

- To consider and to advise upon the order of priorities of schemes involving capital expenditure proposed by the various services of the Council.
- To oversee the administration of the Council Tax and National Non-Domestic Rates, including the Council's Council Tax Support Scheme.
- To advise on proposals to incur expenditure where such advice is required to comply with the Council's Standing Orders and Financial Regulations.
- To consider all matters of financial policy arising from the exercise of the Council's powers and duties and on questions appertaining to the financial relationships between the Government and Local Authorities.
- To have responsibility in relation to Governance and Ethics.
- To consider reports from the Audit Commission, external auditor, Ombudsman, Inspectors and others, insofar as they relate to issues of service quality and to ensure that any issues raised are tackled effectively.
- To oversee the development and maintenance of an effective training and development plan for Members, which provides opportunities for both personal development and which equips members with the skills necessary to undertake their roles and responsibilities.
- To oversee the future operation of the Council's Legal Services.
- To oversee matters relating to the Register Office.

#### In relation to Purchasing and Contracting

- To oversee the maintenance of the approved list of contractors interested in undertaking work for the Council, and to develop and apply the Council's contracts and purchasing policies
- To take the lead in liaising with external contractors, with regard to monitoring their performance, across the Council, and to take particular responsibility for any remedial action that may be required to ensure that contract compliance is maintained by all parties to that contract.
- To oversee, monitor and evaluate Council wide, Corporate, Directorate and Council contractors'/partner organisations' policies, practices, plans and procedures relating to health and safety and their accompanying performance.

#### In relation to Property Matters

- To monitor and account for the overall performance of the property investment portfolio and to monitor the performance of the tenanted service portfolio against service objectives.
- To authorise the Director of Property and Facilities Manager Services to intervene in circumstances where a potentially surplus property needs to be brought forward for examination prior to its formal declaration as surplus.
- To determine overall strategic building maintenance priorities.
- To be responsible for all issues concerning the City Council's property

#### Appendices

strategy and stock, and to ensure that the authority's property resources are used in such a way so as to optimise their contribution to its services, priorities and objectives.

- To oversee the development and maintenance of the Corporate Asset Management strategy.
- To ensure that the Council has an up to date Asset Register.
- To be responsible for Council policy on community buildings.

#### South Yorkshire Laboratory

• To oversee matters relating to South Yorkshire Laboratory

## H

#### HEALTH, CARE AND INDEPENDENT LIVING PORTFOLIO

#### MAIN ROLE

- To ensure the provision of services to adults in accordance with statutory obligations, guidance and national policies through services that are arranged, funded or delivered in a timely and appropriate manner taking into account identified needs and best value.
- To ensure a strategic approach to services for adults provided by the Council to promote well-being, prevent social exclusion and protect vulnerable adults with a focus on safeguarding vulnerable adults and the promotion of high standards of services for adults with social care needs across all agencies.
- To oversee the Authority's joint working and service delivery arrangements with the National Health Service organisations and other agencies concerned with the delivery of health policies for adults.
- To oversee arrangements for the temporary care of residents displaced and requiring temporary care following incidents under the Civil Contingencies Act.
- To lead on the commissioning and delivery of Supporting People funded services.
- To be the Cabinet lead for Older People and the Strategy for an Ageing Population.
- To be responsible for Older People's housing as well as housing for people with disabilities or mental health issues.
- To lead on the work of the Council's Older People's and Dignity and Respect Champions.
- To lead on the Council's work to make Sheffield a Dementia Friendly City.
- To lead on matters of learning disabilities.
- To be the Council's lead Member on the following partnerships:-
  - (a) Health and Well-being Board
  - (b) Learning Disabilities Partnership Board and to oversee Member engagement with the partnership which underpins the Sheffield First Health and Well-being Partnership arrangements.
  - (c) Mental Health Partnership Board and to oversee Member engagement with the partnerships which underpins the Sheffield First Health and Wellbeing Partnership arrangements.
- To lead on matters relating to domestic violence.
- To lead on the Council's work with GP Commissioning and Sheffield Healthwatch

#### OTHER DUTIES AND RESPONSIBILITIES

• To have regard to those duties and responsibilities outlined within the

Corporate Responsibilities portfolio, applicable for all members of Cabinet.

- To oversee the adult social services function of the City Council, including all matters specifically referred to in the Local Authority (Social Services) Act 1970, personal social services and care in the community, refugees and supporting people, together with responsibilities for all others services the Council provides in respect of vulnerable adults, including housing, leisure, community safety, welfare, adult learning, environmental health, transportation and neighbourhood renewal functions, under associated and ancillary legislation.
- To oversee matters of strategy and service planning across the area, budget planning, key policy decisions, matters of major public concern and consider the main corporate themes in relation to the social services area.
- To exercise an overview and the co-ordination of work within social services to ensure effective partnership working between children's social services and adults' social services and establish general policy and practice guidelines to ensure that a holistic approach to meeting the needs of communities is taken.
- To lead on the Authority's joint working and discussions with agencies concerned with health and care issues, and to lead the integration of health and social care services.
- To keep under review and oversee the implementation of all new legislation relating to the discharge of Council functions in this area and including any regulations, codes of practice or other relevant documentation.
- To consider matters relating to the development and delivery of services for people using social care services, ensuring effective relations with service users, detailed monitoring of services, reports on Member Rota Visits to care homes and any associated issues in accordance with all relevant statutory requirements, including the work of the Dignity and Respect Champion.
- To work with the Older People's Champion and Congress to ensure the effective delivery of Council services to Older People.
- To consider matters relating to the development and delivery of services for people with a mental health condition or disability, ensuring effective relations with service users, detailed monitoring of services and any associated issues in accordance with all relevant statutory requirements.
- To ensure that the 50+ Group has a real voice in the Council and is integrated into the working of the Council.

#### HOUSING PORTFOLIO

#### MAIN ROLE

- To lead on the delivery of the decent homes strategy.
- To oversee the management of the housing stock.
- To promote good standards of service, compliance with relevant specifications and efficiency.
- To develop the Housing Strategy (supply and demand and housing policies).
- To ensure the provision of effective management of the Council's Housing Services
- To enable the development of externally funded Housing Regeneration schemes.
- To oversee all policy issues relating to the development of those sites approved for housing.
- To lead on homelessness services, including advice and prevention.
- To lead on private sector housing services and regulation.
- To take overall responsibility for the Council's Rural Strategy.

#### OTHER DUTIES AND RESPONSIBILITIES

- To have regard to those duties and responsibilities outlined within the Corporate Responsibilities portfolio, applicable for all members of Cabinet.
- To advise and support officers in planning and implementing key strategic, statutory requirements as embodied in the Crime and Disorder Act, 1998, with particular reference to the duties placed on the City Council.
- To liaise with other agencies in relation to the delivery of the Council's strategy for the reduction of crime and disorder, under the Crime and Disorder Act, 1998.

#### In respect of Housing:-

- To generally devise strategies to promote residential communities within the City Council's Social, Economic and Environmental objectives
- To formulate policies relating to the functions of the City Council as Housing Authority or Local Housing Authority; the functions of the City Council under the following enactments insofar as they relate to housing or are to be exercised in relation to housing, houses or their occupants, or other bodies or organisations having to do with housing matters:-

Protection from Eviction Act 1977 Accommodation Agencies Act 1953 Public Health Act 1961 Housing Act 1964
Caravan Sites Act 1968
Local Authorities (Goods and Services) Act 1970
Land Compensation Act 1973
Local Government (Miscellaneous Provisions) Act 1976
Rent Act 1977
South Yorkshire Act 1980
Local Government Act 1988
Landlord and Tenant Act 1988

- To oversee the development of policies relating to housing services.
- To receive, and to ensure appropriate subsequent action upon, monitoring reports on Housing Revenue Account activities
- To ensure proper monitoring of the management of services and to consider recommendations for and from policy reviews.
- To consider matters relating to the Housing Capital Programme and matters relating to any Partnership, Joint Ventures or similar working pertaining to the Council's housing functions.
- Consider any matter relating to the leasing programme and its effect on the housing revenue and capital budget.
- To oversee consultation with tenants and residents on matters affecting the landlord relationship.
- To discuss major policy issues affecting public sector housing, private sector housing and tenants on a City-wide basis.
- To consider and to review the Council's Rehousing Policy.
- To consider policies in relation to the Non-Statutory Account Services benefits, homelessness, private sector housing, including housing associations.
- To oversee development of housing strategies with regard to supporting people, and asylum seekers.
- To receive monitoring reports relating to the performance of these services.
- To oversee the Private Sector Housing Advisory Meeting, provide a
  mechanism for stakeholders in the private sector to contribute to the City
  housing policy formation process, establish links between the different
  areas and interest groups within the private sector, consolidate existing
  links between the private sector and the Council and discuss Council
  initiatives which affect residents, landlords and tenants in the private
  sector.
- To monitor the financial position of those Council services and Directorates charged with delivering the policies within this portfolio.
- To make Council and other services more sensitive to local needs.
- To strengthen links locally between the various Council services and other agencies.
- To Improve the Council's relationships with local communities

• To take the lead on the Council's strategic service response to homelessness, including the Council's statutory requirements.

#### In respect of Planning and Development:-

- To take forward either directly or through joint working with partners in the City, other South Yorkshire District Councils and within the wider region and elsewhere; the discharge of the Council's strategic and statutory functions for land, buildings, drainage, bridges, planning and development control.
- To consider reports on City-wide and area-based issues and schemes including local plans, environmental improvement schemes, development briefs, planning applications, and highway proposals, drainage schemes, building regulation and control and applications for financial assistance.
- To consider questions in connection with and matters arising from the Council's representation on the Joint Committee for the South Yorkshire Archaeology Service.