

Appendix 3: Local Government Association Review of Adult Social Care Budget

LGA ACTION	UPDATE	TIMESCALE FOR COMPLETION	RAG
Theme 1 – Corporate Finance			
Develop a budget strategy that does not place reliance on the use of reserves to deliver an annually balanced budget.	No further action required, other than Portfolios to deliver balanced budget proposal for future years. Our budget strategy is not to set a budget that relies on reserves. 2022/23 was the first year this option was taken due to £15m of proposed savings not being agreed and several strategic reviews being developed to remove the need for use of reserves going forward.	Completed	
Consider the development of multiyear saving or transformation programmes to bring about longer-term strategic change as a corporate priority.	Requires aligning the change programme to Medium Term Financial Strategy. New Boards and programmes established this year should facilitate this approach.	Ongoing	
Consider your approach to target setting to ensure a more equitable distribution of budget saving requirement (over the long term).		Ongoing	
Consider whether there are opportunities to use capital programme as invest to save.	There are several capital schemes in plan for Older People Independent Living and Learning Disability Living Schemes. Capital resources and competing priorities will be a consideration. Next Steps is to complete business cases in line with strategic direction and modelling.	1 st April 2024	
Consider the merit of using capital receipt flexibility to provide capacity in the delivery of revenue savings.	Consideration will be given for any flexibility based on a business case. Next Steps is to complete business cases in line with strategic direction and modelling.	1 st April 2024	

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Theme 2 – Service Strategy			
<p>Review as a priority the future provision of care to ensure changing needs are met in the right way and to improve value for money and work collaboratively with providers to reshape the market.</p>	<p>The Adult Social Care Strategy approved on 16th March and subsequent Delivery Plan makes this Commitment. Recommissioning of homecare was approved on 15th June and recommissioning of supported living, day services and extra care on 21st September. A Market Shaping Statement was subsequently approved on 21st September and outlines approach to collaboration with the sector.</p>	<p>1st April 2024</p>	
<p>As a priority find alternative ways of supporting people so that they don't need long term care. This should be at the heart of a transformation programme and one that adopts strengths-based approaches. This should include developing arrangements to improve take up of direct payments; support more people with a learning disability to live more independent lives and reduce your use of care homes.</p>	<p>Already part of the main AHSC Strategy and related Direct Payment Transformation Programme. The Direct Payments Strategy is noted for approval at December Committee.</p> <p>Performance clinics related to the <i>Active and Independent</i> outcome under the AHSC strategy will monitor progress.</p> <p>The Early Help review, and an improved Information Advice and Guidance offer will support this approach. The information and advice update is noted at December Committee and approval is planned for March 2023 for a new early help mode.</p> <p>The future design of adult social care was approved at Committee on 16th November and sets a direction to support alternatives so that people don't need long term care.</p>	<p>1st April 2024</p>	
<p>Compare your operational and commissioning practices for people with learning disabilities with Alders best practice guide.</p>	<p>Recommissioning of supported living, day services and extra care was approved on 21st September 2022 with involvement of individuals, stakeholders, and benchmarking. A review of current position against Alders Best Practice Guide is being undertaken by the Adults with Disabilities and an update on progress will be provided as part of our governance arrangements and future design of adults with disabilities service.</p>	<p>1st June 2023</p>	

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Review your mental health provision in conjunction with health partners.	A decision was made on 16 th March to return line management of mental health social work to adult social care. A transition project in partnership with SHSC and ICB is underway to complete the transition by 1 st April 2023. Approval was provided to recommission mental health provision on 21 st September aligned to a Market Shaping Statement agreed on same date. This is underway. In addition to this, a collaborative project was commenced during the pandemic to look at mental health transformation. This is progressing well with an updated provided at the HWBB on 8 th December 2022.	1 st June 2023	
Review arrangements for partner and user contributions.	Included in 23/24 budget plans; review of charging policy; S117 and Funded Nursing Care gaps to be updated; system wide improvement on CHC and JPOC planned.	31 st March 2024	
Theme 3 – Processes			
Consider approaches to completion of returns, data management and data integrity to ensure accuracy, consistency, and timeliness in compliance with the reporting requirements.	Accountability for timely recording to be the responsibility of each Assistant Director once new operating model fully implemented. Coordination will be through performance clinics and quarterly reports to Committee. Income to include loan repayments to recalibrate benchmarking with other authorities	1 st April 2024	
Review the presentation and format of public facing financial reports to improve transparency and the “golden thread”.	A review of reporting has been undertaken and its planned to provide a standard quarterly update to the Committee and Councils Board from 2023, linking to the local account and reporting against the Sheffield Delivery Plan.	1 st April 2023	
Ensure arrangements for effective budget management and financial control are embedded and integrated into corporate financial management.	Covered by implementation of the Financial Governance plans	1 st April 2023	

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