

Transforming Care Homes in Sheffield

Plan on a page – June 2022 – April 2024



What are we trying to achieve?

Everyone in Sheffield lives in a place they can call home, in communities that care, doing things that matter to them, and when they need it, they receive care and support that prioritises independence, choice, and recovery.

How and when will we achieve it?

Phase 1

Set out our commissioning intentions and investment

June 22 – Feb 2023

Phase 2

Support the market, specify the requirements, and further develop our plan

March 23 – Aug 23

Phase 3

Strengthen, integrate, support differing needs
Sept 23 – March 24

Phase 4

Build the model and transform
April 2024 and beyond

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What will we do?

- Fair cost of care – confirm how we will work towards this and how the grant will be used
- Fees levels modelled for 23/24 consulted on and proposed
- Market Position Statement
- Market sustainability report finalised – indicating direction of travel to support the market and sustain a stable market
- Formulate our action plan in response to feedback from individuals and Healthwatch report 2022
- Early iteration of a commissioning and delivery plan for care homes to include
 - Current needs analysis
 - Market analysis
 - Feedback and consultation
 - Delivery plan
 - Options appraisal

- Develop relationships and non-financial support to care homes including:-
 - Workforce development – work with the sector on ideas to value, retain and develop care home workforce
 - Business Sheffield/Commercial Experts – accelerate the development offer to pre prepare the market (tendering, banking, energy saving)
 - Embed regular care home partnership provider meetings to include commissioning intentions, development sessions and open discussions.
 - Look at our purchasing power and investigate any options to support care homes
 - Use the monitoring and quality assurance process for support/development to providers
 - Development of the Social Work Care Homes Team, Health and Care Quality Board, Citizens Coproduction, Quality Assurance and Commissioning Service.
- Further development of the Care Homes Commissioning and Delivery Plan including: -
 - Agreement of outcomes for care home delivery
 - Gap analysis
 - Future predictions on need
 - Commissioning intentions for reconfiguring the market
 - A care homes market position statement which describes the above
- Develop a procurement plan for moving away from individual placement agreements which includes:-
 - Specification for care homes focused around outcomes and quality.
 - Modelling to ensure most appropriate procurement method
 - Investigating the merit of joint procurement with ICB
 - Options appraisal around future delivery models to achieve excellent quality care

- Procurement of framework for care homes including:-
 - Quality requirements set out for all care homes
 - Contracts for all care homes in place by April 2024
- Develop phase 2 Modelling including:-
 - Specifying different levels of need and how these could be met
 - How this will be procured and the contract type (block spot)
 - Costs levels for different cohorts/levels of need
 - Joint commissioning with ICB

- Implementation of the phase 2 modelling and development of care homes for the future to include:-
 - Innovations - technology enabled care
 - Capital developments
 - Detailed gap analysis
 - Delivery plan linked to fees and need
 - Provider diversification
 - Market development plan
 - Improved standards for supporting/communicating with full fee payers
 - Accredited care homes scheme

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