

## HEALTH AND WELLBEING BOARD PAPER FORMAL PUBLIC MEETING

---

**Report of:** Greg Fell

---

**Date:** 30<sup>th</sup> March 2023

---

**Subject:** Health & Wellbeing Board Annual Report

---

**Author of Report:** Dan Spicer, 273 4554

---

**Summary:**

This paper briefly summarises the key points in the Health & Wellbeing Board’s Annual Report for 2022/23 and asks the Board to consider how to build on the progress set out.

---

**Questions for the Health and Wellbeing Board:**

- What measures should the Board take to ensure it is more impactful on the city’s health and wellbeing?

**Recommendations for the Health and Wellbeing Board:**

- Endorse the Annual Report for 2022/23
- Consider how the Board can build on the reforms to its ways of working to continue progress
- Ask the Integrated Care Board to consider the importance of infrastructure to support partnership working at place level in their decision-making

**Background Papers:**

- Appendix - Health and Wellbeing Board Annual Report 2022-2023
- 

**Which of the ambitions in the Health & Wellbeing Strategy does this help to deliver?**

This relates to the Board’s overall approach to reducing health inequalities in Sheffield

**Who has contributed to this paper?**

This paper and the Annual Report have been developed with the support and input of the Board's Steering Group.

# HEALTH & WELLBEING BOARD ANNUAL REPORT

## 1.0 SUMMARY

1.1 This paper briefly summarises the key points in the Health & Wellbeing Board's Annual Report for 2022/23 and asks the Board to consider how to build on the progress set out.

## 2.0 HOW DOES THIS IMPACT ON HEALTH INEQUALITIES IN SHEFFIELD?

2.1 The Health & Wellbeing Board is the system leader for health and wellbeing in Sheffield, with a primary goal of reducing health inequalities in the city. Robust reflection on the work it undertakes and the impact delivered is central to ensuring the Board is effective in driving progress towards that goal.

## 3.0 BACKGROUND TO THE REPORT

3.1 During the review of the Board's ways of working conducted at the start of 2021, one of the issues identified was the perceived impact of the Board, with some members feeling that this was not where it should be.

3.2 As a result, the review committed the Board to publishing an annual report, aimed at reflecting on the work the Board has done over the previous year, and attempting to identify change as a consequence. This report was also to provide an opportunity to reflect on and refresh the Board's mission, and to look forward to the year ahead.

3.3 This is the first edition of this annual report. It does not attempt to consider all activity relating to health and wellbeing in Sheffield; instead it focuses on the conversations the Board has had in the last year, and further back, attempts to identify where these have led to change, and consider whether there were any barriers to progress.

## 4.0 SUMMARY OF KEY POINTS

4.1 The report notes the context around the Board and challenges within this for effective action in delivering the Joint Health & Wellbeing Strategy, including the impact of the COVID-19 pandemic, but also the significant governance changes within the Council and NHS over the last year.

4.2 It reviews the Board's discussions and other work over the last year, and then attempts to assess the impact of these conversations and those further back. This work is based on conversations with those who brought papers and/or were responsible for work resulting from discussions.

4.3 The report identifies a number of areas where the Board has either had a direct impact, or initiated work that has delivered an impact, on health and wellbeing in Sheffield.

However it also identifies a number of issues with maximising the impact the Board could have:

- The Board does not have control over resources, so impact is dependent on partner organisations implementing the outcome of discussions. This could be supported by ensuring Board discussions conclude with clear actions to be taken forward.
- Conversations with some of those involved in the Board's work suggested that the authority and strategic role of the Board is not necessarily recognised throughout the system. This suggests work needs to be done to ensure the Joint Health & Wellbeing Strategy is recognised as the overarching strategy for health and wellbeing in Sheffield.
- Accountability arrangements for delivery following Board discussions are not as clear as they could be. There is a question to be addressed around how much of the Board's time should be dedicated to holding the system to account, against focusing on responses to challenges.

4.4 It is also notable that effective delivery on the strategy is dependent on good partnership working at Sheffield place level, based on the relationships developed across the system over a number of years of collaborative working. Strong and effective infrastructure to support partnership working should be seen as non-negotiable if the Board is to build on its good work over the last year.

## **5.0 WHAT NEEDS TO HAPPEN TO MAKE A DIFFERENCE IN THIS AREA?**

5.1 The Board needs to ensure the discussions it has translate into meaningful activity and/or change in the system to deliver benefits for Sheffielders.

## **6.0 QUESTIONS FOR THE BOARD**

6.1 What measures should the Board take to ensure it is more impactful on the city's health and wellbeing?

## **7.0 RECOMMENDATIONS**

7.1 The Board are recommended to:

- Endorse the Annual Report for 2022/23
- Consider how the Board can build on the reforms to its ways of working to continue progress
- Ask the Integrated Care Board to consider the importance of infrastructure to support partnership working at place level in their decision-making