



HEALTH AND WELLBEING BOARD PAPER FORMAL PUBLIC MEETING

Report of: Greg Fell

Date: 29 June 2023

Subject: Refresh of the Joint Health and Wellbeing Strategy

Author of Report: Susan Hird, 205 6509

Summary:

This report describes the suggested process for developing the Health and Wellbeing Strategy 2024-2029.

Questions for the Health and Wellbeing Board:

Is there anything missing from this process that the Board would expect to see?

Recommendations for the Health and Wellbeing Board:

- Note the process outlined in this report
- Note the tight timescales contingent on publication of City Goals
- Provide any additional steer and guidance including the role of partner organisations in development and endorsement of the Strategy

Background Papers:

None

Which of the ambitions in the Health & Wellbeing Strategy does this help to deliver?

The refreshed Health and Wellbeing Strategy 2024-2029 will reset the ambitions for the city.

Who has contributed to this paper?

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|------------------------|--|
| Sheffield City Council | Susan Hird Chris Gibbons Dan Spicer Jen Rickard |
| NHS | Anthony Gore Kate Gleave Sapphire Johnson Kathryn Robershaw |
| Healthwatch | Judy Robinson |
| VCFS | Helen Steers |

Process for developing Sheffield’s Joint Local Health and Wellbeing Strategy 2024 – 2029

1.0 SUMMARY

1.1 This report describes the suggested process for developing the Joint Local Health and Wellbeing Strategy 2024-2029.

2.0 BACKGROUND

2.1 The current context in Sheffield post-pandemic, including longstanding structural inequalities and the cost of living crisis, means that people’s health and wellbeing and widening inequalities matter more than ever.

2.2 The Sheffield Health and Wellbeing Board (HWBB) has a statutory role in producing a Joint Local Health and Wellbeing Strategy (JLHWBS) for the city. The overall purpose of the strategy is to set the key priorities for improving and reducing inequalities in the physical and mental health and wellbeing of the people of Sheffield. It is delivered by all key partners in the city including communities.

3.0 REFLECTIONS ON DEVELOPMENT OF THE JOINT LOCAL HEALTH & WELLBEING STRATEGY 2019-2024

3.1 The last Strategy was developed during 2018 and runs from 2019 to 2024. It has an overarching objective to reduce health inequalities through the delivery of nine objectives, taking a life course approach (figure 1). In doing this it focuses on the upstream determinants of health and wellbeing.

3.2 At the time of development of the 2019-2024 strategy, Sheffield lacked an overarching vision for its future that was owned collectively by partners and the city as a whole, as well as some of the underpinning strategic framework to deliver on that vision. As a result, it wasn’t clear how the H&WBB could directly influence issues relevant to the Strategy where these weren’t in the direct purview of Board members and partners, and there was a lack of clear structures or strategies for H&WBB members to influence indirectly.

3.3 The onset of the Covid pandemic in March 2020 prevented work being done to develop some of this clarity, but the development of the next iteration should reflect on this and ask how to approach this differently, in light of the development of City Goals over this calendar year.

Figure 1: H&WB strategy goals 2019-2023



3.4 The Board also identified some key principles during development of the 2019-2024 strategy. These are still very relevant and should underpin the new strategy. They include:

- the need to recognise the critical importance of communities in the creation of wellbeing;
- the continuing relevance of Marmot’s message on proportionate universalism;
- the need to bend existing resources to the goal of reducing inequalities; and
- a need for the Board to know if they are making a difference.

3.5 These principles give us information on how the new strategy needs to be delivered, as well as what it might need to include.

3.6 In addition, we are doing a desktop review of what people in Sheffield have said is important to them for their health and wellbeing. This review is using pre-existing engagement work done in the city over the past 3 years, including work done by Healthwatch in 2019 for the 2019-2024 strategy.

3.7 The review to date shows that what people value and want for their health and wellbeing is:

- feeling a sense of belonging, feeling ‘held’ and connected to a community
- being able get around Sheffield easily to do the things they want and need to do, to feel safe on the streets and in their communities, and green space
- a desire for more support to be able to live healthier lives
- more preventive healthcare services and better access to healthcare services

What people have said is important to them is reflected in some of the Board’s key principles from 2019 and will help shape the JLHWBS 2024-2029.

4.0 PLAN FOR DEVELOPMENT OF THE JLHWBS 2024-2029

- 4.1 The context for developing the JLHWBS for 2024-2029 is different, with the City Goals currently being developed and other key strategies already in place or being developed. We expect that the purpose of the refreshed H&WBS will be to deliver the City Goal(s) on health and wellbeing, as well as linking with and mutually reinforcing other strategies that emerge from the City Goals work. It will also need to align with other key city strategies including those of partners such as the Integrated Commissioning Partnership strategy.
- 4.2 The JLHWBS needs to be rooted in issues identified by the city’s Joint Strategic Needs Assessment (JSNA), as well as in the views of the people of Sheffield on health and wellbeing. We are using a variety of pre-existing information to shape the refreshed JLHWBS. As mentioned in section 1.2, we are using the JSNA and existing city public engagement work as a baseline of what matters to people around health and wellbeing. Once this desktop review and the City Goals engagement work is done, we may need to collect additional information to fill gaps.

5.0 Outline of process and timescales

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| April 2023 | JLHWBS Editorial group convened: subset of H&WBB members plus others (eg City Goals representative) |
| May/June/July | Desktop review of what we know about health and wellbeing: JSNA, engagement work from City Goals, ICP strategy, other engagement work. Emergence of draft ‘framework for health’: what needs to be in place for the creation of health and wellbeing |
| July-Dec 2023 | Strategy content development Any further engagement work needed to fill gaps in knowledge |
| Sept or Oct 2023 (date depends on publication of draft City Goals, currently expected early Sept) | Option 1 Half day conference, externally facilitated. Board members plus invitees – larger invite list (for the 2019 strategy, the Board had an event on health inequalities facilitated by David Buck from the Kings Fund, which shaped the Strategy) Option 2 H&WBB members workshop plus smaller number of additional invitees Smaller event for members to help shape content |
| Dec 2023 or Jan 2024 | H&WBB touchpoint: Board input into how content is shaping up (Dec is public board, Jan would be workshop – TBD) |

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| March 2024 OR June 2024 (if timetable slips) | H&WBB meeting: final sign off followed by publication |
| Mar-Apr 2024 OR July 2024 (if timetable slips) | Strategy endorsement by city and organisational Boards/groups |

6.0 HOW DOES THIS IMPACT ON HEALTH INEQUALITIES IN SHEFFIELD?

6.1 A clear and well-articulated strategy is central to:

- Setting common goals based in an understanding of conditions in Sheffield and what the evidence says works to address challenges;
- Providing a framework within which Sheffield partners can work together in pursuit of those goals; and
- In doing that, ensuring resources in Sheffield are used most effectively and efficiently in addressing health inequalities.

6.2 The refreshed strategy will need to be clear about how it will impact on inequalities, and how this will be measured and monitored.

7.0 QUESTIONS FOR THE BOARD

7.1 Is there anything missing from this process that the Board would expect to see?

8.0 RECOMMENDATIONS

8.1 Board members are recommended to:

- Note the process outlined in this report
- Note the tight timescales contingent on publication of City Goals
- Provide any additional steer and guidance including the role of partner organisations in development and endorsement of the Strategy