



Report to Health Scrutiny Sub-Committee

7th September 2023

Report of: David Hollis, Interim Director of Legal and Governance

Subject: Work Programme 2023-24

Author of Report: Deborah Glen, Policy and Improvement Officer

Summary:

The Committee's Work Programme is attached at Appendix 1 for the Committee's consideration and discussion. This aims to show all known, substantive agenda items for forthcoming meetings of the Committee, to enable this committee, other committees, officers, partners and the public to plan their work with and for the Committee.

Any changes since the Committee's last meeting, including any new items, have been made in consultation with the Chair, and the document is always considered at the regular pre-meetings to which all Group Spokespersons are invited.

The following potential sources of new items are included in this report, where applicable:

- Questions and petitions from the public, including those referred from Council
- References from Council or other committees (statements formally sent for this committee's attention)
- A list of issues, each with a short summary, which have been identified by the Committee or officers as potential items but which have not yet been scheduled (See Appendix 1)

The Work Programme will remain a live document and will be brought to each Committee meeting.

Recommendations:

1. That the Committee's work programme, as set out in Appendix 1 be agreed, including any additions and amendments identified in Part 1;

Background Papers: None**Category of Report:** Open**COMMITTEE WORK PROGRAMME****1.0 Prioritisation**

1.1 For practical reasons this committee has a limited amount of time each year in which to conduct its formal business. The Committee will need to prioritise firmly in order that formal meetings are used primarily for business requiring formal decisions, or which for other reasons it is felt must be conducted in a formal setting.

1.2 In order to ensure that prioritisation is effectively done, on the basis of evidence and informed advice, Members should usually avoid adding items to the work programme which do not already appear:

- In the draft work programme in Appendix 1 due to the discretion of the chair; or
- within the body of this report accompanied by a suitable amount of information.

2.0 References from Council or other Committees

2.1 Any references sent to this Committee by Council, including any public questions, petitions and motions, or other committees since the last meeting are listed here, with commentary and a proposed course of action, as appropriate:

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| Issue | |
| Referred from | |
| <i>Details</i> | |
| <i>Commentary/ Action Proposed</i> | |

3.0 Member engagement, learning and policy development outside of Committee

3.1 Subject to the capacity and availability of councillors and officers, there are a range of ways in which Members can explore subjects, monitor information and develop their ideas about forthcoming decisions outside of formal meetings. Appendix 2 is an example 'menu' of some of the ways this could be done. It is entirely appropriate that member development, exploration and policy development should in many cases take place in a private setting, to allow members to learn and formulate a position in a neutral space before bringing the issue into the public domain at a formal meeting.

2.2 Training & Skills Development - Induction programme for this committee.

| Title | Description & Format | Date |
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Appendix 1 – Work Programme

Part 1: Proposed additions and amendments to the work programme since the last meeting:

| Item | Proposed Date | Note |
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| Continence Services | Nov 2023 | Moved from September meeting. Date to be confirmed |
| Adult Dysfluency and Cleft Palate Speech and Language Therapy Services | Nov 2023 | Moved from September meeting due to proposals and options appraisal not yet being completed. |
| Urgent Care in Sheffield | Oct 2023 | Added to the October agenda. |

Part 2: List of other potential *items* not yet included in the work programme

Issues that have recently been identified by the Committee, its Chair or officers as potential items but have not yet been added to the proposed work programme. If a Councillor raises an idea in a meeting and the committee agrees under recommendation 3 that this should be explored, it will appear either in the work programme or in this section of the report at the committee's next meeting, at the discretion of the Chair.

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| Topic | Dentistry |
| Description | tbc |
| Lead Officer/s | tbc |
| Item suggested by | <i>Officer, Member, Committee, partners, public question, petition etc</i> Member |
| Type of item | <i>Referral to decision-maker/Pre-decision (policy development/Post-decision (service performance/ monitoring)</i> Workshop |
| Prior member engagement/ development required <i>(with reference to options in Appendix 2)</i> | None |
| Public Participation/ Engagement approach <i>(with reference to toolkit in Appendix 3)</i> | Discussed in workshop |

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| Lead Officer Commentary/Proposed Action(s) | Deborah Glen |
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| Topic | Sexual Health |
| Description | tbc |
| Lead Officer/s | Greg Fell |
| Item suggested by | <i>Officer, Member, Committee, partners, public question, petition etc</i> Member/Officer |
| Type of item | <i>Referral to decision-maker/Pre-decision (policy development/Post-decision (service performance/ monitoring)</i> Agenda Item |
| Prior member engagement/ development required <i>(with reference to options in Appendix 2)</i> | tbc |
| Public Participation/ Engagement approach <i>(with reference to toolkit in Appendix 3)</i> | tbc |
| Lead Officer Commentary/Proposed Action(s) | Greg Fell |

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| Topic | Investing in Health |
| Description | tbc |
| Lead Officer/s | Emma Latimer |
| Item suggested by | <i>Officer, Member, Committee, partners, public question, petition etc</i> |

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| | Member |
| Type of item | <i>Referral to decision-maker/Pre-decision (policy development/Post-decision (service performance/ monitoring)</i> Workshop |
| Prior member engagement/ development required <i>(with reference to options in Appendix 2)</i> | None |
| Public Participation/ Engagement approach <i>(with reference to toolkit in Appendix 3)</i> | Discussed in workshop |
| Lead Officer Commentary/Proposed Action(s) | Deborah Glen |

Part 3: Agenda Items for Forthcoming Meetings

| Meeting 1 | June 1 st 2023 | 10am | | | | |
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| Topic | Description | Lead Officer/s | Type of item <i>Decision/Referral to decision-maker/Pre-decision (policy development)/Post-decision (service performance/ monitoring)</i> | Prior member engagement/ development required <i>(with reference to options in Appendix 1)</i> | Public Participation/ Engagement approach <i>(with reference to toolkit in Appendix 2)</i> | Final decision-maker (& date) This Cttee/Another Cttee (eg S&R)/Full Council/Officer |
| Future Model for the provision of health services for people with Learning | Follow up to the discussion at the 7 th December and 23 rd March meetings | Heather Burns, NHS SY | Policy Development | Previously discussed as part of 22-23 work programme | Detailed within the report | This committee |

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| Disability/Autism | | | | | | |
| Sheffield Children's Hospital Quality Accounts | | | | | | |
| Sheffield Teaching Hospital Quality Accounts | | | | | | |
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| Standing items | <ul style="list-style-type: none"> • <i>Public Questions/ Petitions</i> • <i>Work Programme</i> | | | | | |
| Meeting 2 | 7th September 2023 | | | | | |
| Consultation on proposals for a new City Centre health centre | The committee have previously received information about a proposed new health centre in the City Centre, however a suitable site had not been found at the time of the consultation launch. A commitment was given to the committee that they would receive updates as this progressed. A site has now been identified. | Richard Kennedy, Engagement Manager, NHS SY Jackie Mills Abby Tebbs Mike Speakman | Consultation | Last considered June 2022: Primary Care Estate Transformation plans and engagement findings | Contained within the report | This Committee |
| Sheffield Teaching | Update on progress in improving maternity | Alun Windle Dani Hydes | Performance Update | Previously considered by sub- | | This Committee |

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| Hospitals – Maternity Improvement Update | services following CQ inspections. | Jodie Deadman | | Committee at September meeting. | | |
| Standing items | <ul style="list-style-type: none"> • <i>Public Questions/ Petitions</i> • <i>Work Programme</i> | | | | | This Committee |

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| Meeting 3 | 11th October 2023 | | | | | |
| Urgent Care in Sheffield. | CQC inspection of Walk in Centre and update on other urgent care services | | | | | |
| Standing items | <ul style="list-style-type: none"> • <i>Public Questions/ Petitions</i> • <i>Work Programme</i> | | | | | |

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| Meeting 4 | 16th November 2023 | | | | | |
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| Adult Dysfluency and Cleft Palate Speech and Language Therapy Services | Healthier Communities and Adult Social Care Scrutiny Committee has previously been involved in considering ‘substantial change’ to service. Proposals have since been reviewed – still awaiting new proposal on future service model. The Scrutiny Sub-Committee will need to consider the new proposal when it has been developed. | Kate Cleave, NHS South Yorkshire ICB | Consideration of ‘substantial change’ to service. | Last considered January 2022: Adult Dysfluency and Cleft Lip and Palate Service Update.pdf (sheffield.gov.uk) | | This Committee |
| Standing items | <ul style="list-style-type: none"> • <i>Public Questions/ Petitions</i> • <i>Work Programme</i> | | | | | |
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| Meeting 5 | 25th January 2024 | | | | | |
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| Standing items | <ul style="list-style-type: none"> • <i>Public Questions/ Petitions</i> • <i>Work Programme</i> | | | | | |

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| Meeting 6 | 14th March 2024 | | | | | |
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| Standing items | <ul style="list-style-type: none"> • <i>Public Questions/ Petitions</i> • <i>Work Programme</i> | | | | | |

| Items which the committee have agreed to add to an agenda, but for which no date is yet set. | | | | | | |
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| Topic | Description | Lead Officer/s | Type of item <i>Decision/Referral to decision-maker/Pre-decision (policy development)/Post-decision (service performance/ monitoring)</i> | Prior member engagement/ development required <i>(with reference to options in Appendix 1)</i> | Public Participation/ Engagement approach <i>(with reference to toolkit in Appendix 2)</i> | Final decision-maker (& date) This Cttee/Another Cttee (eg S&R)/Full Council/Officer |
| Mental Health Interventions Workshop | To consider the support available for people with low-level mental health problems that don't reach the threshold for a clinical diagnosis. | Abigail Tebbs, NHS SY ICB, Joe Horobin, Director of Integrated Commissioning , SCC | Workshop | tbd | tbd | To be arranged |
| Primary Care Workshop | To hear a range of perspectives on Primary Care including GPs, Practice | tbd | Workshop | Follow up to December 7 th Discussions around Primary Care. | | To be arranged |

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| | Managers, Local Medical Committee, patients | | | | | |
| Relocation of Stepdown Services | To consider an update on the relocation of services to Beech. | | | Previously considered in December 2022 | | |
| Continence Services | <p>Healthier Communities and Adult Social Care Scrutiny Committee received the NHS response to the report and recommendations of the Scrutiny Continence Working Group in March 2022.</p> <p>Committee requested that the NHS be invited to give a further update on progress at a future meeting.</p> | Sarah Burt, NHS South Yorkshire ICB | Performance monitoring | Last considered March 2022: Continence Services.pdf (sheffield.gov.uk) | | This Committee |

Appendix 2 – Menu of options for member engagement, learning and development prior to formal Committee consideration

Members should give early consideration to the degree of pre-work needed before an item appears on a formal agenda.

All agenda items will anyway be supported by the following:

- Discussion well in advance as part of the work programme item at Pre-agenda meetings. These take place in advance of each formal meeting, before the agenda is published and they consider the full work programme, not just the immediate forthcoming meeting. They include the Chair, Vice Chair and all Group Spokespersons from the committee, with officers
- Discussion and, where required, briefing by officers at pre-committee meetings in advance of each formal meeting, after the agenda is published. These include the Chair, Vice Chair and all Group Spokespersons from the committee, with officers.
- Work Programming items on each formal agenda, as part of an annual and ongoing work programming exercise
- Full officer report on a public agenda, with time for a public discussion in committee
- Officer meetings with Chair & VC as representatives of the committee, to consider addition to the draft work programme, and later to inform the overall development of the issue and report, for the committee's consideration.

The following are examples of some of the optional ways in which the committee may wish to ensure that they are sufficiently engaged and informed prior to taking a public decision on a matter. In all cases the presumption is that these will take place in private, however some meetings could happen in public or eg be reported to the public committee at a later date.

These options are presented in approximately ascending order of the amount of resources needed to deliver them. Members must prioritise carefully, in consultation with officers, which items require what degree of involvement and information in advance of committee meetings, in order that this can be delivered within the officer capacity available.

The majority of items cannot be subject to the more involved options on this list, for reasons of officer capacity.

- Written briefing for the committee or all members (email)
- All-member newsletter (email)
- Requests for information from specific outside bodies etc.
- All-committee briefings (private or, in exceptional cases, in-committee)
- All-member briefing (virtual meeting)
- Facilitated policy development workshop (potential to invite external experts / public, see appendix 2)
- Site visits (including to services of the council)
- Task and Finish group (one at a time, one per cttee)

Furthermore, a range of public participation and engagement options are available to inform Councillors, see appendix 3.

Appendix 3 – Public engagement and participation toolkit

Public Engagement Toolkit

On 23 March 2022 Full Council agreed the following:

A toolkit to be developed for each committee to use when considering its ‘menu of options’ for ensuring the voice of the public has been central to their policy development work. Building on the developing advice from communities and Involve, committees should make sure they have a clear purpose for engagement; actively support diverse communities to engage; match methods to the audience and use a range of methods; build on what’s worked and existing intelligence (SCC and elsewhere); and be very clear to participants on the impact that engagement will have.

The list below builds on the experiences of Scrutiny Committees and latterly the Transitional Committees and will continue to develop. The toolkit includes (but is not be limited to):

- a. Public calls for evidence
- b. Issue-focused workshops with attendees from multiple backgrounds (sometimes known as ‘hackathons’) led by committees
- c. Creative use of online engagement channels
- d. Working with VCF networks (eg including the Sheffield Equality Partnership) to seek views of communities
- e. Co-design events on specific challenges or to support policy development
- f. Citizens assembly style activities
- g. Stakeholder reference groups (standing or one-off)
- h. Committee / small group visits to services
- i. Formal and informal discussion groups
- j. Facilitated communities of interest around each committee (eg a mailing list of self-identified stakeholders and interested parties with regular information about forthcoming decisions and requests for contributions or volunteers for temporary co-option)
- k. Facility for medium-term or issue-by-issue co-option from outside the Council onto Committees or Task and Finish Groups. Co-optees of this sort at Policy Committees would be non-voting.

This public engagement toolkit is intended to be a quick ‘how-to’ guide for Members and officers to use when undertaking participatory activity through committees.

It will provide an overview of the options available, including the above list, and cover:

- How to focus on purpose and who we are trying to reach
- When to use and when not to use different methods
- How to plan well and be clear to citizens what impact their voice will have
- How to manage costs, timescales, scale.

There is an expectation that Members and Officers will be giving strong consideration to the public participation and engagement options for each item on a committee’s work programme, with reference to the above list a-k.

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