

Policy Committee Decision Report

Title of Report:	Adult Care Strategy Development and Performance Update
Date of Decision:	11 December 2024
Report To:	Adult Health and Social Care Policy Committee
Report Of:	Alexis Chappell, Strategic Director of Adult Care and Wellbeing
Report Author:	Rebecca Dixon, Service Manager Care Governance and Improvement

Executive Summary:

This report is the quarterly update to Committee on our performance and delivery of the Strategy Living the Life You Want to Live. These reports provide Committee with updates in relation to the following areas:

- Adult Care Strategy Delivery Plan 2024 – 2027.
- Preparations for CQC, including our LGA Peer Review.
- The quarterly update on performance, including key highlights, mitigations and resolutions.
- Horizon scan of current activity including update on items from previous committee and ADASS.
- Update Members on current strategy development, including the annual Local Account, engagement and collaboration.

This ensures that Members:

- Have consistent and transparent updates on performance and strategy delivery.
- Have a strategic overview of current strategy developments, including the relationship between the plans in different service areas.
- Are assured our performance, strategy delivery and CQC preparation and self-assessment are visible and in the public domain, as part of our Governance Framework and accountability.



Council Plan outcomes:

[Great neighbourhoods that people are happy to call home](#)

[People live in caring, engaged communities that value diversity and support wellbeing](#)

Policy Committee remit:

This report is to be considered by the Adult Health and Social Care Policy Committee as its remit includes:

- Adult social work, care and support including specialist social work

Does the report contain confidential or exempt information? No

Recommendations:

It is recommended that Adult Health and Social Care Policy Committee:

1. Notes progress in delivering upon the Adult Care Strategy Living the Life You Want to Live.
2. Notes performance update and areas for prioritisation and focus.
3. Notes our Technology Enabled Care Road Map
4. Notes our approach towards reviewing Unmet Need.
5. Endorses Living The Life You Want To Live High-Level Delivery Plan 2024 – 2026.
6. Notes the preparations for the LGA Peer Review and CQC assessment.
7. Note the development of the Co-production Statement of Intent, aligned with the Council's Engagement Statement of Intent.

Financial Implications: No Approved Kay Simpson 29/11/24

Legal Implications: [Yes] [Approved by: Patrick Chisholm]

Equality and Inclusion Implications: [Yes] [Approved by: Ed Sexton]

[Equalities Impact Assessment completed with EIA number: 2024 (EIA 2007)]

Climate Change Implications: [No]

Background Papers: None

Appendices:

1. Sheffield City Council Adults Care and Wellbeing Response to Unmet Need by Protected Characteristics November 2024
2. Update on engagement and co-production in Adult Care and Wellbeing November 2024
3. ACW Strategic Delivery Plan on a page, November 2024

1. Background to the issue

- 1.1 This is the quarterly update to Committee on strategy development in Adult Care and Wellbeing (ACW) and performance update, to ensure:
- Members have consistent and transparent updates on performance and strategy delivery in ACW.
 - The performance, strategy delivery and CQC preparation and self-assessment are visible and in the public domain, as part of our Governance Framework and accountability.

2. Proposal

- 2.1. As always, this report starts with recognition and gratitude for all those working in the adult social care sector, who continue to work together to support people stay safe, well and independent.
- 2.2. Our focus continues to be on the delivery of outcomes and working in genuine partnership with individuals, carers, those with lived experience, colleagues, and partners. Through our collaboration and engagement approach this will enable us to achieve positive outcomes through excellent quality social work and social care in the city for all citizens of Sheffield, including equity of access and experience.
- 2.3. Underpinning and supporting our ambitions is a culture of proactive performance management and assurance. This approach will help to ensure that our decisions and improvement journey are evidenced based and fully informed by the voices and experiences of the people that use and access our services, alongside their families, carers, and local communities.
- 2.4. Through using this approach, over the past year, significant progress has been made in relation to delivering upon our strategic intentions set out in the Adult Care & Wellbeing Strategy Living the Life You Want to Live.
- 2.5. Examples of programme delivery against the strategy outcomes include: -

Safe and Well

- 2.6. We have continued our Implementation of waiting well principles as standard practice across all services, including the allocation of existing resources and robust monitoring to reduce risks to people. This includes ensuring people receive assessments and access to aids and equipment (E&A) to promote independence in a timely manner, evidenced in our Working with People Delivery Plan update in October 2024 and Waiting Well appendix to our E&A delivery plan update September 2024.
- 2.7. We have Implemented a new Quality Assurance Process for Adults with a disability and refreshed our Joint Health & Care Quality Assurance Framework for residential care.

- 2.8. We are continuing to implement a system wide Discharge Model, as updated at Committee in June 2024, alongside winter planning preparation to maximise the use of resources and capacity across the wider system.
- 2.9. We are working with the housing sector, and South Yorkshire Accommodation in Care to ensure we have sufficient housing-based care and support available for those who need it. This will ensure we have a minimal need for out of area placements and includes the development of both an enhanced care framework and initiation of a Complex care project as part of Living and Ageing Well.

Aspire and Achieve/ Connected and Engaged

- 2.10. We launched our Dementia Strategy 2025-2030, on 27 November, which is a collaborative vision of key partners in the city. The strategy outlines our journey and ambition across nine separate commitments, to improve the support and experiences of People living with dementia, their family carers and supporters, in Sheffield.
- 2.11. Occupational Therapy Week, coordinated by the Royal College of Occupational Therapy, is a national awareness-raising campaign dedicated to celebrating the life-changing power of occupational therapy held between 4-8 November. We recognise that Occupational Therapists are crucial to the delivery of preventative services within social care systems and have a diverse toolkit which enables them to work alongside colleagues across health and social care to deliver the best outcomes for people. As part of Occupational therapy week we held a range of events and activities to raise awareness and celebrate the contribution occupational therapy makes to people's wellbeing.
- 2.12. We are currently preparing to refresh the Involvement Delivery Plan for the next phase, 2025-2027. Two key pillars of this are dedicated support to consolidate and grow best practice, and alignment with the council wide commitment to good engagement.
 - *Dedicated support to achieve our ambitions for co-production:* Based on learning from the Citizens Involvement Project and Changing Futures we are exploring options for dedicated resource to support and develop co-production as we move forward. With this resource we aim to maximise opportunities for connection and collaboration with partners and communities, and to enable shared ownership and accountability.
 - *Alignment with the Council commitment to good engagement:* The Council wide Engagement Statement of Intent and Foundations for Good Engagement was approved by the Strategy and Resources Policy Committee 24 July 2024. We are proposing a Co-production Statement of Intent for Adult Care and Wellbeing that aligns the council engagement approach with our Statutory Duty to Involve, and our ambition for inclusive, meaningful, and effective engagement and co-production to be business as usual in everything we do. The draft is

attached at Appendix 1 and will be brought to March 2024 Committee for approval once further engagement is undertaken.

- 2.13. Over the past few months, we have continued to further develop our approach to Technology Enabled Care and in particular our approach towards embedding across all of adult care, noting the benefits in terms of promoting independence and inclusion of adults across Sheffield. The Roadmap is attached at Appendix 2 for consideration by Committee. Of note, the DASS has been asked to part of a national working group on Technology Enabled Care due to Sheffield leadership in relation to technology enabled care and our approach towards embedding across adult care and with our providers.

Active and Independent

- 2.14. In September 2024, we launched an independent living centre and training facilities for our workforce development. This operates 5 days per week and opens to members of the Public.
- 2.15. Our new brokerage model is currently in consultation, as part of market shaping, to ensure we have responsive and appropriate care and support available when people need it.
- 2.16. As part of Personalisation Week, 11-15 November 2024, we celebrated how we deliver support that's personalised and puts people in control of their lives by bringing together local organisations and providers to showcase what is available to enable people to be in control of their life. This includes our Personal Assistant and Proud campaign aimed at promoting the role of Personal Assistants.
- 2.17. Anti-discriminatory practice is fundamental to the ethical basis of care provision and critical to the protection of people's dignity. We are continuing to build our understanding and response to unmet need by protected characteristics to ensure our services are fit for purpose and appropriate for all. Recent analysis by the business information team within Sheffield City Council in relation to ethnicity data for people in receipt of care against age demographics has been highlighted as best practice within ADASS and will be used as a model to develop data regionally. This information is noted at Appendix 3.
- 2.18. We are analysing options to enable the development of a *Care suite model* to improve sustainability in the Provider market, including testing this model via the commissioned provider Sheffcare to further develop our understanding of how this can be effectively applied on a city-wide basis.

Efficient and Effective

- 2.19. As reported to September Committee we have now successfully recruited two Director positions for both Operations and Quality. These positions will

enable us to consolidate our approach and the achievement of our vision and strategy for Adult Care and Wellbeing in Sheffield, improving outcomes for all.

2.20. The Local Account provides a picture of how adult social care is performing in Sheffield to inform Sheffield residents of the directorate's performance and underlying narrative, as outlined in the update to this Committee in December 2024. This year it is proposed the Local Account becomes an online microsite which is updated with new data throughout the year instead of an annual written document. This will be co-produced with people who use services and unpaid carers and will enable the local account to be a dynamic live document which contains the most up-to-date information and data available.

2.21. We launched our Care Academy on 24 Oct 2024. This is an exciting project that will support social care in Sheffield by encouraging and rewarding training and development and promoting social care as a career. The Care Academy portal is currently in development and will be launched in the next few months. This will be promoted through a series of roadshows to reach care workers across the city and ensure that this resource is utilised by and of benefit to as many care staff and providers as possible.

2.22. To help us celebrate everyone who contributes to the provision of care and support in Sheffield, our next Sheffield Cares, Excellence Awards, hosted by Sheffield City Council's Adult Care and Wellbeing Directorate, will be taking place on 13th February 2025 in Sheffield.

2.23 Partnerships and Strategy Delivery Programme Update

2.23.1. We are currently preparing to refresh our Involvement Delivery Plan for 2025-27, (outlined under 2.12). This will build on best practice to enable us to achieve our ambitions in relation to co-production and one of our five core strategic priorities of *Connected and Engaged*.

2.23.2. In addition, we have updated our Strategic Delivery High Level Plan, 2024-2026. This is set out at Appendix 4 and evidence how our Strategy will be delivered through our partnerships across the City and follows on from the overview provided in June 2024 and updating of our performance framework.

2.23.3 This will support our monitoring and reporting of performance and progress, by providing a concise overview of our journey and our ambitions going forward.

2.23 ADASS and CQC Update: National Context

Association of Directors of Adult Social Services (ADASS) Autumn Survey 2024

2.23.1. The ADASS Autumn Survey 2024 highlights the growing and urgent challenges facing councils as they work to enable people to have access to vital care and support to people with disabilities, long-term health conditions and their carers amidst unrelenting and continued financial pressures.

2.23.2. The Survey is an annual survey conducted by ADASS which is sent to every Director of Adult Social Services (referred to as Directors in this report) in the 153 English councils with social care responsibilities. This year the response rate was 86%, and the survey was conducted between 12th September and 9th October.

2.23.3. The Survey highlights a number of key areas facing Adult Health and Social Care on a national basis, including:

- Budgets.
- Savings
- Treatment of Prevention
- Transfer from Hospital to Community,
- Transition from analogue to digital.

CQC Update

2.23.4. Further to the final report of the Dr Penny Dash review, reported to committee in September 2024, and the first report of the independent review by Professor Sir Mike Richards, CQC has accepted the high-level recommendations of both reports, which identify serious organisational failings, and is taking rapid action in response.

2.23.5. The report from Dr Penny Dash also talks about the need to change assessments of local authorities and integrated care systems This acknowledgment means CQC has agreed:

- Local authority assessments will continue with ongoing improvements and continued engagement with the health and care sector. In line with changes to the assessment framework, CQC will make scoring of evidence more transparent, and will strengthen its focus on nationally agreed priorities.
- In agreement with the Department of Health and Social Care (DHSC) CQC has paused its assessments of integrated care systems for 6 months. This is to free up capacity to carry out more assessments of providers and enable the regulator to modify its current assessment framework.
- CQC will work with bodies that represent providers to improve their processes and strengthen arrangements for peer involvement of expert reviewers and advisors.

2.23.6. Sir Julian Hartley will be appointed as CQC's new Chief Executive. Sir Julian has been the Chief Executive of NHS Providers since February 2023, prior to which he had a distinguished career as Chief Executive of several organisations, most recently ten years as Chief Executive of Leeds Teaching Hospitals.

2.24 CQC Preparation and LGA Peer Review

- 2.24.1. In view of CQCs ongoing Assessments of Local Authority Adult Social Care Services, we are continuing our preparations as previously outlined to committee. As part of these preparations, we will be hosting a Peer review between 10th and 12th December from the Local Government Association, (LGA).
- 2.24.2. A Peer review is not an inspection. Instead it is a way for places to access peer-to-peer support to help them improve services. The review will look at the four themes and related quality statements of the CQC assessment framework, alongside our management of resources.
- 2.24.3. The review team will be made up of peers drawn from across adult health and social care, outside Sheffield. This will include Directors of Adult Social Services (DASS), Principal Social Workers, Elected Members, and people with lived experience. Reviewers volunteer their time to help other systems find ways to improve.
- 2.24.4. We have invited the LGA to undertake a peer review of Adult Care and Wellbeing in Sheffield, as part of our commitment to continuous improvement. This will enable us to:
 - Gain independent feedback and identify how far we have come on our journey of improvement.
 - Review how our approaches are helping us to deliver our vision and strategy.
 - Test and validate how well we know ourselves and the services we deliver.
 - Use peer, staff and customer feedback to inform the above.
 - Provides the opportunity to test our preparations for CQC and undertake a 'dress rehearsal'.

2.25 Performance Framework, Quality and Cycle of Assurance

- 2.25.1. Improving Quality and Performance is one of the five domains within the Care Governance Strategy and a critical enabler to drive forward change, which enables us to test how well we are doing in delivering our vision, principle and commitments for Adult Health and Social Care.
- 2.25.2. This, combined with what people and partners tell us about our performance and what it is like to receive services from us, enables us to maximize the use of our resources to achieve the best possible outcomes for all.
- 2.25.3. To further strengthen our Governance arrangements and assurance, we have developed a complimentary assurance framework and have established monthly director assurance meetings to ensure the robust interpretation, understanding and challenge of our performance data and management arrangements.

2.25.4. As part of this framework we are rolling out a programme of Statutory and Regulatory Assurance (SandRA) across ACW. This incorporates the finalisation of the Local Authority Information Return (LAIR) for submission as part of our CQC preparation, and related LAIR performance pack. The performance pack will provide ongoing scrutiny and evolution of our performance narrative and improvement which will be regularly reviewed via Directors Assurance clinics.

2.26 Adults Performance Position

2.26.1. The August 2024 Adult Care Performance highlights the following: -

Strengths and Achievements

2.26.2. Assessment waits

- Return to near target level
- Median number of days to complete the Care Act Assessment. **Decrease to 36 days** (Sept 44, Aug 37) Baseline 30 Target 35.

2.26.3. Safeguarding

- Continued reduction on screening and S42 median timescales
- % of safeguarding contacts screened within one working day **Further Increase 86%** (Sept 84%, Aug 67%) Baseline 80% Target 75%
- Median calendar days to complete S42 Safeguarding & Other enquiries **Further decrease to 61 days** (Sept 65, Aug 69) Target 45.

2.26.4. Support in place/homecare wait trends

- Median number of days to put support in place. **Decrease to 7 days** (Sept 10, Aug 10) Baseline 11 Target 28
- Homecare Waiting list (People) **Further decrease to 18 people** (Sept 24, Aug 45) Baseline 71 Target 10

Risks

2.26.5. Annual reviews

- % of people receiving long term support who had an annual review **Further decrease to 64%** (Sept 66%, Aug 69%) Baseline 43% Target 75%. This has been escalated to the Council's Performance and Delivery Board given its also a Council Performance Measure.

2.26.6. Safeguarding feedback

- % of referrers who received feedback about a safeguarding referral **Further decrease to 78%**(Sept 83%, Aug 88%) Baseline 74% Target 95%

2.26.7. Care home admissions (BCF)

- ASCOF 2A (2): Long-term support needs of older adults (65+) met by admission to care homes, per 100,000 (BCF Target) **Further increase to 720 people** (Sept 709) baseline 659 Target 644.

2.26.8. Discharge

- % of acute hospital beds occupied by those who are discharge ready (NHS England Data) **Increased to 16.6%** (Sept 15.4%, Aug 17.2%)
Baseline 18.8% (Jun 23) Target 13%.

2.26.9. Identified reasons and points to note, include:

- Increased demand into adult care alongside recruitment challenges
- Transfer of mental health caseloads
- Increased acuity of presentations at the front door
- Safeguarding waits affected by timeliness of case management on LAS (electronic case management system) which is being addressed
- Time lags in data reporting, e.g. high-level backdated requests for financial assessment recorded in July, but SCAS have processed them meaning this indicator measures system delay rather than lack of timely assessment.

Mitigations and Actions to Address

2.26.10. We have identified a number of actions in our Working With People Delivery Plan to improve performance in relation to assessment and reviews, as follows:

- Waiting well framework embedding across all services
- Address LAS recording issues re: long waits
- Increased performance monitoring all teams
- Solution-focussed staff engagement via performance conversations
- Establish a Care and Assessment Practice Forum
- Trusted reviewer model
- Review of recording practice within teams.

2.26.11. In addition, we are continuing to work closely with colleagues in the NHS and wider system to improve performance in relation to discharge and in anticipation of increased seasonal demand.

3 How does this decision contribute to the Council Plan?

3.1 Council Plan outcome

3.1.1 Living the Life, You Want to Live – the Adult Social Care Strategy 2022- 2030

The Strategy drives the implementation of our ambitious plans for social care in Sheffield over the next decade. Through the refreshed Delivery Plan, we will continue to enable and support delivery of the Sheffield City Council Plan 2024-28 'Together We Get Things Done' – [Caring, Engaged Communities](#), the City Goals and Health and Wellbeing Board Strategy. In addition we have developed a Plan on a Page for our Strategic Delivery Plan and vision for ACW, 2024-2026 as outlined under 2.22.2

3.1.2 CQC Self-Assessment

The self-assessment for CQC is an honest appraisal of the current position of ASC in Sheffield which aims to reflect the views and experiences of our staff, partners and people who access care and support, their families, carers, and those with lived experience.

3.1.3 Engagement and Involvement

We are currently preparing to refresh our involvement plan for 2025-2027. This will support the delivery of our strategic priority *Connected and Engaged*, outlined in our Strategy 'Living the Life you want to Live'. This is also in line with the corporate commitment to good engagement outlined above.

3.2 People – Prosperity - Planet

3.2.1 People are at the heart of our practice and approach to ACW in Sheffield. We approach Adult Care and Wellbeing as a partnership, in which engagement, collaboration and coproduction underpins every aspect of our improvement journey. Core to our model is a commitment to genuinely valuing the voice and experience of individuals, their families, carers, and those with lived experience and to developing partnerships across the city. There are many examples of our co-production, engagement, and partnerships throughout this self-assessment, including our [DASS Local Account 2022 - 2023](#), our Learning Disability Strategy, our all-age Autism Strategy and our changing futures programme as well as Adult Multi-Agency Screening Hub.

3.2.2 In addition our Strategy is for the period 2022 to 2030 and it builds on citywide commitments in the [Joint Health & Wellbeing Strategy 2019-2024](#) and [Shaping Sheffield 2019-2024](#). This means that it also contributes to delivery of the City Goals and our Council Plan Together We Get Things Done, by facilitating genuine partnership working to ensure our services are accessible and fit for purpose for Sheffield Citizens, irrespective of personal circumstances or location.

4 What community or partner engagement has been undertaken and how has it informed the proposal?

a. CQC Self-Assessment

- i. The production of our self-assessment for CQC is the culmination of 12 months' work, developing our narrative, seeking external challenge on our performance including peer challenge and internal audit, embedding a robust performance framework, and ensuring it reflects the feedback and experiences of people who access care and support from our services, alongside our workforce.

3.13.2 Going forward, as part of the annual review of our self-assessment, our intention is to firmly embed this within our performance framework and actively seek opportunities to share and develop with the people that access our services, their families, and carers, alongside those with lived experience.

b. Strategy Delivery Plan

- i. Following on from the CQC Self-Assessment workshop in April, a second system wide workshop was held to consider progress against the Strategy Delivery Plan and explore opportunities to strengthen partnership working within this. The session highlighted strengths and opportunities across the themes and priorities, including suggestions of actions and initiatives to take forward.
- ii. An overall approach to collaboration, co-production and involvement is also a key element of the delivery plan, ensuring that the voice and valued contribution of partners and citizens is integrated into all our work. This includes partnership boards and other mechanisms for people with lived experience to contribute as equal partners to the delivery of our strategic plan. The new Partnership Board aims to bring these together to amplify the ambitions and achievements and facilitate stronger lines of governance to council and health and wellbeing board priorities.

c. DASS Local Account and Annual Self-Assessment

3.15.1 The Local Account provides one of the cornerstones of our engagement with the citizens of Sheffield, including the people who use our services but also the wider population who are interested in adult social care. The Local Account for 22/23 was coproduced with a small group of people who receive care and carers. Members of the group were remunerated for their time.

d. Co-production Statement of Intent

- i. The Council wide Statement of Intent and Foundations for Good Engagement approved by the Strategy and Resources Policy Committee 24 July 2024, were developed following reviews undertaken as part of the Race Equality Commission, the Lowcock Report into the Street Tree disputes, and Peer Challenge. The proposal to adapt this for Adult Care and Wellbeing has been informed by learning from the Citizens Involvement Project and the Changing Futures approach to co-production, in agreement with Corporate Engagement Leads.

5 What alternative options did we consider?

5.1 Alternative Option 1: Do Not Provide an Update on The Strategy Delivery Plan Progress

– When the Strategy Delivery Plan was approved by Committee in June 2022 the was a commitment to review the plan regularly and by not reviewing, we would not be meeting that commitment. Due to the significant amount that has been delivered on the plan, leaving it as it would make it harder to identify the priorities going forward.

5.2 Alternative Option 2: A different delivery plan

- The real options for the delivery plan are around the individual elements, which will be worked through as part of the constituent pieces of work. These will be worked through in different ways, with many of them resulting in their own future reports to the Committee.

5.3 Alternative Option 3: Do not work in partnership / collaboratively

– It is a statutory requirement to work in partnership with colleagues across the health, care and wellbeing system, as set out in the 2021 White Paper. The Statutory Duty to Involve also requires us to engage and involve people who use services, and unpaid carers in the design and delivery of care and wellbeing. We would not be meeting these requirements if we did not work in meaningful partnership across, they system, and with all stakeholders.

5.4 Alternative Option 4: Do not share the ACW CQC Self-Assessment with partners and in the public domain

- To not share the self-assessment and ask for comment would go against the approach and principles we are embedding as business as usual in Adult Care. To have both credibility and relevance, it is vital that this is a report which provides an honest and transparent narrative for adult social care informed by the voices and experiences of staff, partners, commissioned providers, VCSE, and the people who access our services, their families, carers, and those with lived experience.

5.5 Not have the LGA Peer Review

- We do not have to undertake peer reviews, but we value this as a vital component to our journey of improvement. Inviting external scrutiny enables us to gather an objective appraisal of our approaches and developments to ensure we continue to deliver the best possible services to the citizens of Sheffield. Likewise peer review allows us to validate our self-assessment and how well we know ourselves, alongside the opportunity to ensure our preparations for regulatory assurance such as CQC, are robust and fit for purpose.

5.6 Not complete the DASS Local Account and Annual Assessment

It is not a statutory duty to develop a Local Account. However we believe it is worthwhile and important to publish a Local Account. Publishing a Local Account sets out the performance and story of adult social care in Sheffield in a more accessible way than committee reports and other information sources. This supports the Efficient and Effective outcome in our Adult Social Care Strategy

2022-2030. The Director of Adult Social Services (DASS) can also demonstrate compliance with other statutory duties via publication of a Local Account.

6 How has equality, diversity and inclusion been actively considered?

- 6.1** The strategy was supported by a comprehensive equality impact assessment (EIA 1148) in 2021, this has now been updated to 2024 (EIA 2007) and can be found on the Council website.
- 6.2** The self-assessment for CQC adds further detail to our delivery and performance against the strategic outcomes and priorities outlined in our delivery plan. Core to the self-assessments the principle of coproduction and engagement to ensure it provides a transparent and honest account of Adult Social Care, which reflects the views and experiences of the people who use and access our services, their families, carers and those with lived experience.
- 6.3** Core to this is ensuring we accurately record the protected characteristics and ethnicity of customers so we can ensure services are meeting the needs of our customers. The EIA identifies the need to explore options to improve the processes of equalities information being monitored and therefore the accessibility and diversity of complaints.

7 Financial and Commercial Implications

- 7.1** The strategy was supported by a financial strategy, which can be found on the Council website, Our Adult Social Care vision and strategy (sheffield.gov.uk) and is closely aligned with the budget strategy. The additional detail in this Strategy Delivery plan does not alter this strategy, although does add a layer of detail.
- 7.2** All individual components will be assessed for their financial implications, with future activity needing to be managed within existing resources.

8 Legal Implications

- 8.1** The core purpose of adult health and social care support is to help people to achieve the outcomes that matter to them in their life. The Care Act 2014 sets the Council's statutory power to direct the provision that:
 - promotes wellbeing.
 - prevents the need for care and support.
 - protects adults from abuse and neglect (safeguarding)
 - promotes health and care integration.
 - provides information and advice.
 - promotes diversity and quality.
- 8.2** The Care Act Statutory Guidance requires at para 4.52 that "... Local authorities should have in place published strategies that include plans that show how their legislative duties, corporate plans, analysis of local needs and requirements (integrated with the Joint Strategic Needs Assessment and Joint Health and Wellbeing Strategy), thorough

engagement with people, carers and families, market and supply analysis, market structuring and interventions, resource allocations and procurement and contract management activities translate (now and in future) into appropriate high quality services that deliver identified outcomes for the people in their area and address any identified gaps.

- 8.3** The Living the life you want to live – Adult Social Care Strategy which was approved in March 2022 set out the high-level strategy to ensure these obligations are met. This report demonstrates how we are already delivering on commitments and sets out a clear plan for 2023 and up to 2030.

9 Climate and Environmental Implications

- 9.1** The Adult Social Care Strategy and Delivery Plan makes specific reference to ensuring a focus on Climate Change – both in terms of an ambition to contribute to net zero as well as adapt to climate change. Elements of the Strategy Delivery Plan with a significant climate impact, have and will continue to complete a detailed climate impact assessment to inform plans and decision making.

- 9.2** The elements with the most significant climate impact to date are linked below and information can be seen in Climate Impact Sections of those reports:

- Supported living, day services and respite care for working age adults
- Approval of new technology enabled care contract extension and strategy
- Adults Health and Social Care Digital Strategy
- Transforming Care Homes for Citizens of Sheffield

10 Other implications

- 10.1** There are no specific other implications for this report. Any recommendations or activity from the detailed workplans of the strategy will consider potential implications as part of the usual organisational processes as required.

11 Reasons for decision

- 11.1** Asking for regular updates on the Strategy Delivery, our Performance and CQC will keep the Committee, wider stakeholders, and the public the ability to hold the Council to account for progress and impact and will provide an additional mechanism to input to future development.
- 11.2** Endorsing the Strategy Delivery High Level Plan enables Committee to continue to undertake scrutiny of the service and strategy delivery plan in an informed and meaningful way.
- 11.3** Noting the Technology Enabled Care Roadmap, draft Co-Production Statement and Unmet Need Reports highlights the work undertaken to

continue to deliver on key elements and foundations for delivering on our strategy.

- 11.4 Asking for regular updates and refreshes of the CQC self-assessment, including wider assessment preparations and communications will enable Committee to have oversight and assurance that Adult Care know themselves and are able to drive forward service improvements, alongside the assurance that we are well prepared for the CQC assessment process.
- 11.5 Noting the performance update, enables Committee to undertake scrutiny of Adult Care performance including strengths and areas for prioritisation, including the development of our Performance Management framework / cycle of Assurance, alongside our improvement plans in this area.
- 11.5 Noting the journey of improvement and noting the LGA Peer Review, alongside assurance that the portfolio is delivering against its vision and ambitions to deliver the best possible services to the people of Sheffield.
- 11.6 DASS Local Account and Annual Self-Assessment: Covered by separate Committee Report (noted here for reference).