



## **Report to Adult Health and Social Care Policy Committee**

**8<sup>th</sup> November 2023**

**Report of:** Director of Policy and Democratic Engagement

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**Subject:** Committee Work Programme

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**Author of Report:** Fiona Martinez, Principal Democratic Services Officer

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### **Summary:**

The Committee's Work Programme is attached at Appendix 1 for the Committee's consideration and discussion. This aims to show all known, substantive agenda items for forthcoming meetings of the Committee, to enable this committee, other committees, officers, partners and the public to plan their work with and for the Committee.

Any changes since the Committee's last meeting, including any new items, have been made in consultation with the Chair, and the document is always considered at the regular pre-meetings to which all Group Spokespersons are invited.

The following potential sources of new items are included in this report, where applicable:

- Questions and petitions from the public, including those referred from Council
- References from Council or other committees (statements formally sent for this committee's attention)
- A list of issues, each with a short summary, which have been identified by the Committee or officers as potential items but which have not yet been scheduled (See Appendix 1)

The Work Programme will remain a live document and will be brought to each Committee meeting.

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### **Recommendations:**

1. That the Committee's work programme, as set out in Appendix 1 be agreed, including any additions and amendments identified in Part 1;
2. That consideration be given to the further additions or adjustments to the work programme presented at Part 2 of Appendix 1;
3. That Members give consideration to any further issues to be explored by officers for inclusion in Part 2 of Appendix 1 of the next work programme report, for potential addition to the work programme; and
4. If items are referred from LACs, these should be highlighted to the Principal Democratic Services Officer to ensure they are dealt with appropriately

**Background Papers:** None

**Category of Report:** Open

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## **COMMITTEE WORK PROGRAMME**

### **1.0 Prioritisation**

1.1 For practical reasons this committee has a limited amount of time each year in which to conduct its formal business. The Committee will need to prioritise firmly in order that formal meetings are used primarily for business requiring formal decisions, or which for other reasons it is felt must be conducted in a formal setting.

1.2 In order to ensure that prioritisation is effectively done, on the basis of evidence and informed advice, Members should usually avoid adding items to the work programme which do not already appear:

- In the draft work programme in Appendix 1 due to the discretion of the chair; or
- within the body of this report accompanied by a suitable amount of information.

### **2.0 References from Council or other Committees**

2.1 Any references sent to this Committee by Council, including any public questions, petitions and motions, or other committees since the last meeting are listed here, with commentary and a proposed course of action, as appropriate:

2.2 None received

### **3.0 Member engagement, learning and policy development outside of Committee**

3.1 Subject to the capacity and availability of councillors and officers, there are a range of ways in which Members can explore subjects, monitor information and develop their ideas about forthcoming decisions outside of formal meetings. Appendix

2 is an example 'menu' of some of the ways this could be done. It is entirely appropriate that member development, exploration and policy development should in many cases take place in a private setting, to allow members to learn and formulate a position in a neutral space before bringing the issue into the public domain at a formal meeting.

#### 2.2 Training & Skills Development - Induction programme for this committee.

Title	Description & Format	Date
	None	

**Appendix 1 – Work Programme**

**Part 1: Proposed additions and amendments to the work programme since the last meeting:**

<b>New Items</b>	<b>Proposed Date</b>	<b>Note</b>	<b>Lead</b>
<b>NEW:</b> Adult Care and Wellbeing Budget, Risk and Financial Governance	November 23	Adult Care and Wellbeing Budget, Risk and Financial Governance	Liam Duggan/Jonathan McKenna-Moore
<b>NEW:</b> Adult Safeguarding Delivery Plan Update	February 24	Awaiting Form 1	Jenna Tait/Janet Kerr
<b>NEW:</b> Adult Health and Social Care Directorate Plan	December 23	Summary plan for the Adult Care & Wellbeing Directorate setting out priorities, objectives and measures across the service for 2023/24	Alexis Chappell
<b>NEW:</b> Safeguarding Annual Report	November 23	Awaiting Form 1	Alexis Chappell/Dawn Bassinder
<b>NEW:</b> Occupational Therapy and Adapted Housing Delivery Plan and Update	November 23	To provide an update to Committee on the Occupational and Adapted Housing area of work and delivery plan.	Nicola Afzal/Ian Menzies
<b>NEW:</b> Briefing Paper on Emergency Overnight Short Breaks (EONSB) for people with a Learning Disability and/or Autism	December 23	To develop and appraise several short/medium/long term options that would allow SCC to meet the needs of those requiring EONSBs in a timely and cost-effective manner.	Richard Johnson
<b>NEW:</b> Healthwatch Commissioning Strategy	December 23	Commissioning Strategy	
<b>Rescheduled Items</b>	<b>Proposed Date</b>	<b>Note</b>	
<b>MOVED:</b> Technology and Digital Commissioning Strategy and Delivery Model	March 23	Item moved from November’s Committee meeting to March’s Committee meeting.	Paul Higginbottom/Catherine Bunten

<b>MOVED:</b> DASS Local Account and Annual Performance report	December 23	Item moved from November's Committee meeting to December's Committee meeting.	Liam Duggan/ Jonathan McKenna-Moore
<b>MOVED:</b> Overnight Short Breaks	December 23	Item moved from November's Committee meeting to December's Committee meeting.	Rachel Baig
<b>MOVED:</b> Residential Commissioning Strategy and Delivery Plan	December 23	Item moved from November's Committee meeting to December's Committee meeting.	Catherine Bunten

## Part 2: List of other potential items not yet included in the work programme

Issues that have recently been identified by the Committee, its Chair or officers as potential items but have not yet been added to the proposed work programme. If a Councillor raises an idea in a meeting and the committee agrees under recommendation 3 that this should be explored, it will appear either in the work programme or in this section of the report at the committee's next meeting, at the discretion of the Chair.

<b>Topic</b>	
<b>Description</b>	
<b>Lead Officer/s</b>	
<b>Item suggested by</b>	<i>Officer, Member, Committee, partners, public question, petition etc</i>
<b>Type of item</b>	<i>Referral to decision-maker/Pre-decision (policy development/Post-decision (service performance/ monitoring)</i>
<b>Prior member engagement/ development required</b> <i>(with reference to options in Appendix 2)</i>	
<b>Public Participation/ Engagement approach</b> <i>(with reference to toolkit in Appendix 3)</i>	
<b>Lead Officer Commentary/Proposed Action(s)</b>	

**Part 3: Agenda Items for Forthcoming Meetings**

Meeting 3	November 8 <sup>th</sup> , 2023	10am				
Topic	Description	Lead Officer/s	Type of item <i>Decision/Referral to decision-maker/Pre-decision (policy development)/Post-decision (service performance/ monitoring)</i>	Prior member engagement/ development required <i>(with reference to options in Appendix 1)</i>	Public Participation/ Engagement approach <i>(with reference to toolkit in Appendix 2)</i>	Final decision-maker (& date) <i>This Cttee/Another Cttee (eg S&amp;R)/Full Council/Officer</i>
Adults Early Intervention Delivery Plan Strategy and Delivery Plan Update	Approval of Adult Early Intervention Strategy and progress made in improving wellbeing outcomes following decisions at Committee in 22/23.	Sandie Buchan Lorraine Wood Tim Gollins	Decision	Member Briefing	Included in report and development of strategy	Adult Health and Social Care and Communities, Parks and Leisure Member Briefing
Adult Care Mental Health and AMHP Service Annual Report	Adult Care Mental Health Service update and approval of AMHP Annual Report.	Tim Gollins Sid Fletcher	Decision	Member Briefing	N/A	Adult Health and Social Care
Changing Futures Delivery Plan update and Annual Report	Annual Report on Changing Futures Programme for approval and update regards programme future.	Michael Corbishley Sam Martin	Decision	Member Briefing	Included as part of development	Adult Health and Social Care

Adult Care Budget Programme 2024/ 2025	Endorsement of budget proposals 2024/ 2025, including Care Fees	Liam Duggan/ Liz Gough	Decision	Member Briefing	N/A	Adult Health and Social Care
2024 to 2027 Revenue and Capital Budget	Awaiting Form 1	Philip Gregory	Decision	TBC	TBC	Adult Health and Social Care
Adults with a Learning Disability Strategy and Adult Future Options Transformation Plan	Approval of Adults with a Learning Disability Strategic Plan, Adult Future Options Recommissioning Update including Day Activities and Respite and Short Breaks	Andrew Wheawall/ Christine Anderson	Decision	Member Briefing	Included in report and development of strategy	Adult Health and Social Care NOTE: Cross Cutting issue requiring briefings for ECF

<p><b>NEW:</b> Safeguarding Annual Report</p>	<p>Awaiting Form 1</p>	<p>Dawn Bassinder and Alexis Chappell</p>	<p>To note</p>	<p>-</p>	<p>-</p>	<p>Adult Health and Social Care and Strategy and Resources</p>
<p><b>NEW:</b> Occupational Therapy and Adapted Housing Delivery Plan and Update</p>	<p>To provide an update to Committee on the Occupational and Adapted Housing area of work and delivery plan.</p>	<p>Nicola Afzal/Ian Menzies</p>	<p>Performance/Monit oring</p>	<p>Member briefing</p>	<p>N/A</p>	<p>Adult Health and Social Care</p>
<p>Standing items</p>	<ul style="list-style-type: none"> <li>• <i>Public Questions/ Petitions</i></li> <li>• <i>Work Programme</i></li> </ul>					



Meeting 4	December 13 <sup>th</sup> , 2023	10am				
Topic	Description	Lead Officer/s	Type of item <i>Decision/Referral to decision-maker/Pre-decision (policy development)/Post-decision (service performance/ monitoring)</i>	Prior member engagement/ development required <i>(with reference to options in Appendix 1)</i>	Public Participation/ Engagement approach <i>(with reference to toolkit in Appendix 2)</i>	Final decision-maker (& date) This Cttee/Another Cttee (eg S&R)/Full Council/Officer
Providing Support, Market Sustainability Commissioning Plan 2023 - 2025	Quarterly update on progress with commissioning plan 2023 – 2025. Thematic Review (Outcomes of homecare and working age adults recommissioning exercises.)	Catherine Buntun	Post Decision – Assurance to Committee	Member Briefing	N/A	Adult Health and Social Care
Adult Care Strategy Delivery and Service Performance Update	Quarterly update on Adult Care Strategy Delivery and Service Performance Update including update against Council Delivery Plan.	Alexis Chappell and Hannah Matheau	Post Decision – Assurance to Committee	Member Briefing	N/A	Adult Health and Social Care
Autism Partnership Strategy Delivery Update	Six Monthly update on delivery of the Autism Strategy.	Andrew Wheawall and Christine Anderson	Post Decision	Member Briefing	As part of development of the plan	Adult Health and Social Care and briefing for Education, Children and Families

Adult Care and Wellbeing Budget, and Financial Governance	Adult Care Budget, Financial Governance and Risk Register Update. Financial Thematic Update (BCF Plan, Joint Efficiencies with Health including s75, Establishment, Discharge, and use of DFG)	Liam Duggan/Jonathan McKenna-Moore	Post Decision	Member Briefing	N/A	Adult Health and Social Care
Adults Equalities, Diversity and Social Justice Delivery Plan	Approval of a delivery plan to promote equality and social justice for Adults in Sheffield	Dawn Bassinder and Alexis Chappell	Decision	Member Briefing	Included in Proposal	Adult Health and Social Care
DASS Highlight report	<p>This paper provides the Strategic Director's update regards the performance and governance of Adult Health and Social Care services, including progress in meeting DASS (Director of Adult Social Services) accountabilities and delivering on our statutory requirements.</p> <p>It also provides an update regards Adult Care &amp; Wellbeing progress in relation to the Council's</p>	Alexis Chappell	Strategic/Policy Development	Regular briefings with both the group leads, and on occasions whole committee, will keep Members informed of progress.	Much of the content of the updates will be informed by wide ranging involvement and co-production across our services.	Adult Health and Social Care

	Delivery Plan, key strategic events and issues on the horizon.					
2023/24 Q2 Budget Monitoring	Budget monitoring	Jane Wilby	Monitoring			Adult Health and Social Care
<b>MOVED:</b> DASS Local Account and Annual Performance report	Approval of Local Account and annual performance report	Liam Duggan/ Jonathan McKenna-Moore	Decision	Member Briefing	As part of development of the account	Adult Health and Social Care
<b>MOVED:</b> Overnight Short Breaks	Awaiting Form 1	Rachel Baig	TBC	TBC	TBC	Adult Health and Social Care
<b>NEW:</b> Adult Health and Social Care Directorate Plan	Plan for the Adult Care & Wellbeing Directorate setting out priorities, objectives and measures across the service for 2023/24	Alexis Chappell	Decision	Member Briefing	The plan for the Adult Care & Wellbeing Directorate setting out priorities, objectives and measures across the service for 2023/24	Adult Health and Social Care
<b>MOVED:</b> All Age Mental Health and Emotional wellbeing Strategy	Update on strategy and delivery plan following approval at S & R Committee in March 23.	Steve Thomas Tim Gollins	Post Decision	Member Briefing	As part of development of the plan	Adult Health and Social Care with briefing for Education, Children and Families

<b>MOVED:</b> Residential Commissioning Strategy and Delivery Plan	Approval of recommissioning plans to ensure a stable residential market following agreement to review model in February 23.	Catherine Bunten	Decision	Member Briefing	As part of development of the plan	Adult Health and Social Care
<b>NEW:</b> Briefing Paper on Emergency Overnight Short Breaks (EONSB) for people with a Learning Disability and/or Autism	To develop and appraise several short/medium/long term options that would allow SCC to meet the needs of those requiring EONSBs in a timely and cost-effective manner.	Richard Johnson	Performance/ Monitoring	None	Significant engagement has taken place with service users/carers/families as part of the Chance to Choose Engagement project and as part of the development of the Learning Disabilities Strategy and Autism Strategy which has identified the need to further develop the overnight short breaks offer.	Adult Health and Social Care
<b>NEW:</b> Healthwatch Commissioning Strategy	Awaiting Form 1	Catherine Bunten	TBC	TBC	TBC	Adult Health and Social Care
Standing items	<ul style="list-style-type: none"> <li>• <i>Public Questions/ Petitions</i></li> <li>• <i>Work Programme</i></li> </ul>					

Meeting 5	January 31 <sup>st</sup> , 2024	10am				
Topic	Description	Lead Officer/s	Type of item Decision/Referral to decision-maker/Pre-decision (policy development)/Post-decision (service performance/ monitoring)	Prior member engagement/ development required (with reference to options in Appendix 1)	Public Participation/ Engagement approach (with reference to toolkit in Appendix 2)	Final decision-maker (& date) This Cttee/Another Cttee (eg S&R)/Full Council/Officer
Hospital Discharge Model and Improvement Plan Update	Hospital discharge model and performance update	Jo Pass Nicola Afzal	Post Decision – Assurance to Committee	Member Briefing	N/A	Adult Health and Social Care
Adult Care workforce Strategy Update	Workforce Strategy Delivery update regarding implementation following decisions at Committee during 22/23.	Jon Brenner	Post Decision	Member Briefing	N/A	Adult Health and Social Care
Recommissioning of Framework for Rough Sleeper	Proposal for retender of support for Rough Sleepers	Sam Martin	Decision	Member Briefing	Included in report	Adult Health and Social Care
Recommissioning - Alcohol Recovery Hostel	Proposal for retender of Alcohol Recovery Hostel	Sam Martin	Decision	Member Briefing	Included in report	Adult Health and Social Care

Primary and Social Care Neighbourhood Model	Proposals for joint working between health and social care	Alexis Chappell Andy Hilton	Decision	Member Briefing	Included in report	Adult Health and Social Care
<b>NEW:</b> Adult Safeguarding Delivery Plan Update	Awaiting Form 1	Jenna Tait/Janet Kerr	Decision	-	-	Adult Health and Social Care
<i>Standing items</i>	<ul style="list-style-type: none"> <li>• <i>Public Questions/ Petitions</i></li> <li>• <i>Work Programme</i></li> </ul>					

Meeting 6	March 20 <sup>th</sup> , 2024	10am				
Topic	Description	Lead Officer/s	Type of item <i>Decision/Referral to decision-maker/Pre-decision (policy development)/Post-decision (service performance/ monitoring)</i>	Prior member engagement/ development required <i>(with reference to options in Appendix 1)</i>	Public Participation/ Engagement approach <i>(with reference to toolkit in Appendix 2)</i>	Final decision-maker (& date) This Cttee/Another Cttee (eg S&R)/Full Council/Officer
Adult Care Strategy Delivery and Service Performance Update	Quarterly update on Adult Care Strategy Delivery and Service Performance Update including update against Council Delivery Plan.	Jon Brenner	Post Decision – Assurance and Scrutiny	Member Briefing	N/A	Adult Health and Social Care
Adult Care and Wellbeing Budget, Risk Management	Update on Adult Care Budget, Financial Governance and Risk Register. Thematic	Liam Duggan and Jonathon McKenna Moore	Post Decision	Member Briefing	N/A	Adult Health and Social Care

and Financial Governance	Overview (Timeline for 25/26 of business planning, financial risks and challenges)					
Providing Support, Market Sustainability Commissioning Plan 2023 - 2025	Quarterly update on progress with commissioning plan 2023 – 2025.	Catherine Buntun	Post Decision	Member Briefing	N/A	Adult Health and Social Care
DASS Highlight report	<p>This paper provides the Strategic Director’s update regards the performance and governance of Adult Health and Social Care services, including progress in meeting DASS (Director of Adult Social Services) accountabilities and delivering on our statutory requirements.</p> <p>It also provides an update regards Adult Care &amp; Wellbeing progress in relation to the Council’s Delivery Plan, key strategic events and issues on the horizon.</p>	Alexis Chappell	Strategic/Policy Development	Regular briefings with both the group leads, and on occasions whole committee, will keep Members informed of progress.	Much of the content of the updates will be informed by wide ranging involvement and co-production across our services.	Adult Health and Social Care

Adult Safeguarding and Ensuring Safety Delivery Plan Update and Safeguarding Board Annual Report	Six-monthly update on Adult Safeguarding and Ensuring Safety Delivery Plan	Chief Social Work Officer	Post Decision – Assurance and Scrutiny	Member Briefing	Included in report	Adult Health and Social Care
Adult Care Working with People Delivery Plan	Six Monthly update of Adult Care Working with People Delivery Plan	Janet Kerr	Post Decision – Assurance to Committee	Member Briefing	Included in report	Adult Health and Social Care
Carers Strategy Annual Report	Carers Strategy Annual Report and update on delivery against strategy	Mary Gardner Janet Kerr	Post Decision	Member Briefing	Undertaken as part of development of report	Adult Health and Social Care
Direct Payments and Personalisation Annual Report	Direct Payments and Personalisation Annual Report and delivery against strategy	Mary Gardner Catherine Bunten	Post Decision	Member Briefing	Undertaken as part of development of report	Adult Health and Social Care
2023/24 Q3 Budget Monitoring	Budget monitoring report	Jane Wilby	Monitoring			Adult Health and Social Care
<b>NEW:</b> New Violence against Women and Girls, Domestic	Our strategy covering this area was agreed in 2018 and was due to expire in 2022. In the meantime a statutory duty under the	Alison Higgins	Strategy/Policy Development	Political group briefings and committee briefings – in writing then in person if needed.	There will be consultation with stakeholders and the public building on consultation	Adult Health and Social Care and Education, Children and Families



and Sexual Abuse Strategy	Domestic Abuse Act 2021 required us to produce a Safe Accommodation and Domestic Abuse Strategy which runs until 2024.				already undertaken this year specifically in relation to domestic abuse.	
<b>MOVED:</b> Technology and Digital Commissioning Strategy and Delivery Model	Technology and Digital Commissioning Strategy, update on progress since approval of Strategies and update regards information and advice offer	Paul Higginbottom/ Catherine Buntin	Decision	Member Briefing	As Part of development of the plan	Adult Health and Social Care
Standing items	<ul style="list-style-type: none"> <li>• <i>Public Questions/ Petitions</i></li> <li>• <i>Work Programme</i></li> </ul>					



## **Appendix 2 – Menu of options for member engagement, learning and development prior to formal Committee consideration**

Members should give early consideration to the degree of pre-work needed before an item appears on a formal agenda.

All agenda items will anyway be supported by the following:

- Discussion well in advance as part of the work programme item at Pre-agenda meetings. These take place in advance of each formal meeting, before the agenda is published and they consider the full work programme, not just the immediate forthcoming meeting. They include the Chair, Vice Chair and all Group Spokespersons from the committee, with officers
- Discussion and, where required, briefing by officers at pre-committee meetings in advance of each formal meeting, after the agenda is published. These include the Chair, Vice Chair and all Group Spokespersons from the committee, with officers.
- Work Programming items on each formal agenda, as part of an annual and ongoing work programming exercise
- Full officer report on a public agenda, with time for a public discussion in committee
- Officer meetings with Chair & VC as representatives of the committee, to consider addition to the draft work programme, and later to inform the overall development of the issue and report, for the committee's consideration.

The following are examples of some of the optional ways in which the committee may wish to ensure that they are sufficiently engaged and informed prior to taking a public decision on a matter. In all cases the presumption is that these will take place in private, however some meetings could happen in public or eg be reported to the public committee at a later date.

These options are presented in approximately ascending order of the amount of resources needed to deliver them. Members must prioritise carefully, in consultation with officers, which items require what degree of involvement and information in advance of committee meetings, in order that this can be delivered within the officer capacity available.

The majority of items cannot be subject to the more involved options on this list, for reasons of officer capacity.

- Written briefing for the committee or all members (email)
- All-member newsletter (email)
- Requests for information from specific outside bodies etc.
- All-committee briefings (private or, in exceptional cases, in-committee)
- All-member briefing (virtual meeting)
- Facilitated policy development workshop (potential to invite external experts / public, see appendix 2)
- Site visits (including to services of the council)
- Task and Finish group (one at a time, one per cttee)

Furthermore, a range of public participation and engagement options are available to inform Councillors, see appendix 3.

## **Appendix 3 – Public engagement and participation toolkit**

### **Public Engagement Toolkit**

On 23 March 2022 Full Council agreed the following:

A toolkit to be developed for each committee to use when considering its ‘menu of options’ for ensuring the voice of the public has been central to their policy development work. Building on the developing advice from communities and Involve, committees should make sure they have a clear purpose for engagement; actively support diverse communities to engage; match methods to the audience and use a range of methods; build on what’s worked and existing intelligence (SCC and elsewhere); and be very clear to participants on the impact that engagement will have.

The list below builds on the experiences of Scrutiny Committees and latterly the Transitional Committees and will continue to develop. The toolkit includes (but is not be limited to):

- a. Public calls for evidence
- b. Issue-focused workshops with attendees from multiple backgrounds (sometimes known as ‘hackathons’) led by committees
- c. Creative use of online engagement channels
- d. Working with VCF networks (eg including the Sheffield Equality Partnership) to seek views of communities
- e. Co-design events on specific challenges or to support policy development
- f. Citizens assembly style activities
- g. Stakeholder reference groups (standing or one-off)
- h. Committee / small group visits to services
- i. Formal and informal discussion groups
- j. Facilitated communities of interest around each committee (eg a mailing list of self-identified stakeholders and interested parties with regular information about forthcoming decisions and requests for contributions or volunteers for temporary co-option)
- k. Facility for medium-term or issue-by-issue co-option from outside the Council onto Committees or Task and Finish Groups. Co-optees of this sort at Policy Committees would be non-voting.

This public engagement toolkit is intended to be a quick ‘how-to’ guide for Members and officers to use when undertaking participatory activity through committees.

It will provide an overview of the options available, including the above list, and cover:

- How to focus on purpose and who we are trying to reach
- When to use and when not to use different methods
- How to plan well and be clear to citizens what impact their voice will have
- How to manage costs, timescales, scale.

**There is an expectation that Members and Officers will be giving strong consideration to the public participation and engagement options for each item on a committee’s work programme, with reference to the above list a-k.**