



HEALTH AND WELLBEING BOARD PAPER FORMAL PUBLIC MEETING

Report of: Greg Fell, Director of Public Health

Date: 28th March 2024

Subject: Health & Wellbeing Board Annual Report 2023-24

Author of Report: Dan Spicer, 273 4554

Summary:

This paper briefly summarises the key points in the Health & Wellbeing Board's Annual Report for 2022/23 and asks the Board to consider how to build on the progress set out.

Questions for the Health and Wellbeing Board:

With the effective delivery of the next Joint Health & Wellbeing Strategy, and the three roles for the Board identified above (commissioning; engaging and influencing; convening) in mind:

- How should the Board approach use of their time to ensure they continue to deliver on their statutory duties and drive progress on the Strategy?
- How should this factor in balancing the need to stay abreast of developments in Sheffield, the need to agree actions, and the need to hold each other and the broader system accountable for delivery?

Recommendations for the Health and Wellbeing Board:

The Board are recommended to:

- Endorse the Annual Report for 2023-24
- Agree to incorporate the issues raised in the Annual Report into a development session focused on delivery of the Joint Health & Wellbeing Strategy

Background Papers:

- Appendix: Health & Wellbeing Board Annual Report 2023-24

Which of the ambitions in the Health & Wellbeing Strategy does this help to deliver?

This relates to the Board's overall approach to reducing health inequalities in Sheffield

Who has contributed to this paper?

This paper and the Annual Report have been developed with the support and input of the Board's Steering Group.

HEALTH & WELLBEING BOARD ANNUAL REPORT 2023-24

1.0 SUMMARY

1.1 This paper briefly summarises the key points in the Health & Wellbeing Board's Annual Report for 2022/23 and asks the Board to consider how to build on the progress set out.

2.0 HOW DOES THIS IMPACT ON HEALTH INEQUALITIES IN SHEFFIELD?

2.1 The Health & Wellbeing Board is the system leader for health and wellbeing in Sheffield, with a primary goal of reducing health inequalities in the city. Robust reflection on the work it undertakes and the impact delivered is central to ensuring the Board is effective in driving progress towards that goal.

3.0 BACKGROUND TO THE REPORT

3.1 In 2022, the Board committed to publishing an annual report, aimed at reflecting on the work the Board has done over the previous year, and attempting to identify change as a consequence. This report was also to provide an opportunity to reflect on and refresh the Board's mission, and to look forward to the year ahead.

3.2 This is the second edition of this annual report. As with the previous year's edition, it does not attempt to consider all activity relating to health and wellbeing in Sheffield; instead it focuses on the conversations the Board has had in the last year, and further back, attempts to identify where these have led to change, and consider whether there were any barriers to progress.

4.0 SUMMARY OF KEY POINTS

4.1 The Board continues to exercise its statutory functions effectively, overseeing the Better Care Fund, working with Healthwatch Sheffield to understand the experience of Sheffielders in the health and care system, and taking on new responsibilities in relation to Health Protection.

4.2 There is evidence that the Board's work on and approach to setting clear strategic direction around improving health and wellbeing in Sheffield is having an impact. This is particularly clear in relation to areas where work has been done on joining up across policy areas, such as employment and health, housing and health, and culture and health. Work sponsored by the Board is also delivering in this way, such as the Compassionate Sheffield approach to end of life. Given the limited direct resources that the Board has control over, this approach to direction setting and influence is the route to impact.

4.3 Against this, there are areas where more could have been made of opportunities. The Board ran two deep dive sessions connected to Board meetings, looking at Mental

Health & Wellbeing, and the Health & Wellbeing of Children & Young People, both of which provided a strong overview of the context and issues, but led to limited agreement on action, partly due to time and venue constraints. There may be a need to consider whether these sorts of session should be more separated from formal Board meetings to allow for a different approach to be taken, if it is agreed they have value.

4.4 The report also raises an issue in relation to accountability for partners for taking agreed action. This highlights a specific issue in relation to how the Board should hold organisations and individuals working on health and wellbeing accountable for taking the necessary steps to progress strategic aims, and for supporting delivery of the Joint Health & Wellbeing Strategy. This is a critical question to address as the refreshed Strategy nears completion.

5.0 WHAT NEEDS TO HAPPEN TO MAKE A DIFFERENCE IN THIS AREA?

5.1 There is a significant investment in senior individuals' time in Health & Wellbeing Board discussions, and it is important that this investment delivers the most return.

5.2 With view to delivery of a refreshed Joint Health & Wellbeing Strategy beginning later in the year, it is important to be clear on how the time of the Board is used most profitably for Sheffield.

5.3 In this context the convening role of the Board is particularly important and thought should be given to how to maximise this.

6.0 QUESTIONS FOR THE BOARD

6.1 With the effective delivery of the next Joint Health & Wellbeing Strategy, and the three roles for the Board identified above (commissioning; engaging and influencing; convening) in mind:

- How should the Board approach use of their time to ensure they continue to deliver on their statutory duties and drive progress on the Strategy?
- How should this factor in balancing the need to stay abreast of developments in Sheffield, the need to agree actions, and the need to hold each other and the broader system accountable for delivery?

7.0 RECOMMENDATIONS

7.1 The Board are recommended to:

- Endorse the Annual Report for 2023-24
- Agree to incorporate the issues raised in the Annual Report into a development session focused on delivery of the Joint Health & Wellbeing Strategy